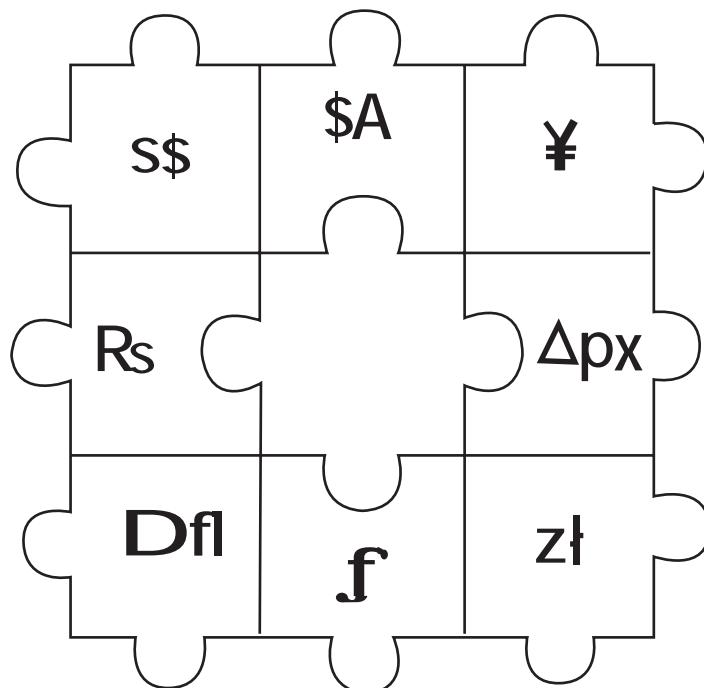


# Good Local Governance and Leadership Training Programme (GLTP)

Hab-xukunka Degaan ee Habboon iyo Barnaamijka  
Tababarka Hoggaamineed

## DHISIDDA AWOODDA

URURRADA AAN XUKUUMIGA  
AHAYN IYO KUWA BULSHADA KU SALAYSAN IYADOO LA  
ADEEGSANAYO MAARAYNTA IYO HORUMARINTA  
KHAYRAADKA LACAGEED



### QAYBTA 1

ARAGTIYO, ISTRAATIJIYADO IYO HABAB  
TUSMADA BUUGGA

# **DHISIDDA AWOODDA**

**URURRADA AAN XUKUUMIGA AHAYN IYO  
KUWA BULSHADA KU SALAYSAN**

**IYADOO LA ADEEGSANAYO**

**MAARAYNTA  
IYO HORUMARINTA  
KHAYRAADKA LACAGEED**

**QAYBTA 1  
ARAGTIYO, ISTRAATIJYADO  
IYO HABAB**

**TUSMADA BUUGGA**

**DHISIDA AWOODDA NGO/CBO**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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**DHISIDA AWOODDA NGO/CBODA**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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## **GOGOL-DHIG**

Taxanahan ka kooban tilmaamayaasha tababaridda, ee dhisidda awoodda waxqabad ee NGO-yada iyo ururadda bulshada, wawa loo hindisay inay kobciyaan guud ahaan maareynta fulinaya iyo wax-ku-oolnimada hawlgaladda NGO-yada iyo ururada bulshada, waxay taasi la kulantay jimciyadda quruumaha ka dhaxaya u qaabilan dejinta dadka (UNCHS), oo laga dhigay xubin buuxda oo ka mida quruumaha midoobay, ee barnaamijka dejinta dadka, hadda ka dibna loo bixiyey UN-HABITAT iyada oo uu ansixiyay Golaha loo dhan yahay ee qaramidda midoobay fadhlighiisii 56aab ee diisambar 2001.

Natiijadda dib-u-qaabayntaasi waxay UN-HABITAT siinaysaa kaalin tii hore ka wanaagsan oo ay ka taageeri karto dawladaha iyo hayadaha ay mataanaha yihiin, si ay u fuliyaan ajendaha UN-HABITAT ee uu ansixiyay shirkii qaramida midawbay ee lagu qabtay Istambuul ee dalka Turkiga 1996, laguna sii ansixiyey kalfadhigii gaarka ahaa ee Golaha loo dhan yahay ee qaramida midoobay, ee lagu qabtay Istambuul ee dalka Turkiga; 5dii juun 2001. NGO-yadu iyo ururadda bulshaddu waxay ku leeyihiin kaalin mugle sidii loo gaadhi lahaa ujeedada mudnaanta le ee UN-HABITAT, ee ah deegaan nololeed oo wanaagsan inay helaan dadka oo dhami.

Hirgelinta taxanahan tilmaamayaasha ah waxa kale oo ay la kowsadeen abuuridda QAYBTA HABITAT u qaabilan tababaradda iyo dhisidda awoodda waxqabad, taasoo sawir ka bixinaysa aqoonsiga aragtidda cusub ee dhisidda awoodda waxqabad inay ka mid tahay furayaasha qalabka hawlgalka ee lagu gaadhi karo kor-u-qaadidda nolosha ugu yaraan boqol milyan oo hadda ku nool degaamo nolooshoodu aanay bani-aadamka u qalmin. Taasoo ku cad baaqa kun guuradda ee sanadka 2000.

Waxa isa soo taraya maragyo iyo aqoonsiyo dhawr qiyam oo qeexaya qaabaynayana ajandaha magaalooinka ee kun guuradda ka mid ahaanshuhu waa mid ka mid ah ajandahaas. Bulshooyinka doonaya inay ka mid noqdaan kuwa safka hore ka gelaya isbeddelka dhaqan-dhaqaale waa inay aqoonsadaan ahmiyada ka-mid-ahaanshaha xubin kasta ee bulsho iyadoo aan loo eegin dhaqaale, da', jinsi, diin iyo isir toona waa inay ka qayb qaataan habraaca lagu gaadhayo go'aano saamayn kara tayada noloshooda.

Aqoonsiga labaad waa hogaamin wadaaga oo wada gaadha haya' adaha iyo bulshada qaybaeeda kala duwan Taasi micnaheedu waa in NGOyada iyo ururada bulshada loo arkaa kuwo hawlqabad leh oo mutaystay inay ka qayb galaan hogaaminta iyo masuuliyadaha.

**TILMAAMAH:** "Building bridges" oo ay soo saartay UN-HABITAT oo xidhiidh la leh taxanahan, ayaa loo hindisay in uu xoogga saaro maaranya qorsheynta howlgalada wadaagga ah, iyo maareynta isqabadyada iyo iska-hor-imaadyo bulshad dhexdeeda ama ururada bulshada ee aan macaash doonka ahayn ka dhaca.

Aqoonsiga ugu danbeeyaa waa baahidda loo qabo hawlqabadka urur ee ka mida NGO iyo ururadda bulshada taasoo koobaysa aqoon, xirfado, waayo –aragnimo iyo u-heelalaan xoojin karta go'aankooda ah inay maareeyaan lacagahooda iyo khayraadka aadamaha iyo inay si wax-ku-oolnimo iyo waxqabad leh ku gaadhsiiyaan bulshada ka durugsan. NGOyada iyo ururada bulshada hadday doonayaan inay noqdaan mataano wax-ku-ool ah waa inay muujin karaan in arrimaha gudaha ururkoodu uu habaysan yahay.

Taxanahan barashada agabka fulineed wuxuu ku yimi iskaashigga UN-HABITAT iyo PARTENERS ROMANIA FOUNDATION ee horumarinta maxaliga ah, iyadoo ay maalgelinta u badan ay bixisay Open Society Institute iyo Dawladda Netherland. Waxa kale oo dejinta taxanahan ka qayb-galay kuwa kale oo ay ka mid yihiin:

1. Koox NGO; ururo bulsho iyo hogaamiyayaal Dawladaha Hoose oo Afrikaan ah ee lama degaanka saxaraha koonfur ka xiga, oo isugu yimid Nakuru, Kenya Nov. 1998 sida ay qeexaan baahiyahooda

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waxbarasho, halkaas oo UN-HABITAT ka waday aqoon isweydaarsi ku saabsan istaraatijiyada dhisidda awoodda waxqabad. Kooxahaasi waxay ka qayb-galeen naqtiinka qoraalo qabyo ah, kuwaas oo ku dhamaaday aqoon isweydaarsi qiimayn ah oo lagu qabtay Nyeri, Kenya 2001; iyo 2. Shabakat haya'do iyo tababarayaal wakiilo ka ah barnaamij goboleedka Dhisidda awoodda wax-qabad ee xukunka iyo hogaaminta maxaliga ah ee Bariga iyo badhtamaha dalalka Europe, kuwaas oo ka qayb-galay tijaabinta qoraaladdii qabyada ahaa.

Ugu danbayntii, waxaan u mahadnaqayaa Fred Fisher, oo qoray tilmaamayaashan iyo kooxdii iskaashi ee uu u keenay inay dajiyaa qalabka waxbarasho. Kooxdii xirfadyaqaanada ahayd ee UN-HABITAT ee uu madaxna ka ahaa Tomasz Sudra ,waxay la yimaadeen waayo-aragimo, iyo xeeldheerinimo balaadhan , iyo xirfadyaqaanimo ay ku soo gabagabeeyeen inay qabyo tiraan qoraaladii qabyada ahaa iyo wax-soosaaro kale, kooxda PARTNER ROMONIA FOUNDATION ee horumarinta maxaliga ah madaxna ay ka ahayd Ana vasilachae waxay ka masuul ahaayeen hindisaha hababka wax baridda iyo qaabaynta kama dambaysta ah ee tilmaamayaasha .

**Anna Kajumulo Tibaijuka**  
**Under Secretary General and**  
**Executive Director**  
**(UN – HABITAT)**

## AQOONSI

Tarjumadda iyo habaynta af soomaaliga ah ee “*dhisidda awoodda ururrada aan xukuumiga ahayn(NGOs) iyo kuwa bulshada(CBOs)oo ku salaysan maaraynta iyo horumarita ilaha maaliyadeed*” waxay ku hirgashay Barnaamajka Is-maamulka Fiican iyo Tababarka Hoggaanka la soo doortay ee ay maal-gelisay Komishanka Yurub (EU), isla markaana uu fuliyay Xafiis Goboleedka UN-HABITAT ee Afrika iyo Dalalka Carbeed.

Tarjumadda af Soomaaliga ah ee buugan waxa ka hawl-galay Mr. Cabdi Haybe Cilmi. waxa dib u habayn ku sameeyay Mr. Mohamed Farah Warsame (Gafote) oo tifa-tirka ku xeel dheer. Barnaamijka Qaramada Midoobay ee Degsiimaha Aadama (UN-HABITAT) laanta Hargeysa ku taal ayaa gacan ka gaysatay hirgelinta hawshan.

Waxa kale oo mahad-naq mudan Jacfar Maxamed Gaaddaweyne oo Akaademiga Nabadda iyo Horumarka ee Somaliland ka tirsan, Maxamed Muumin oo Jaamicadda Bariga Afrika ee Puntland ka tirsan iyo Maxamed Afrax oo Xarunta Cilmi-baadhistaa iyo Dood-wadaagga ee Koonfurta-Dhexe ee Soomaaliya ka tirsan, kuwaas oo wada diyaariyay tarjumadda ereyada Ingiriisiga ah ee Tilmaame-barayaashan ku jira.

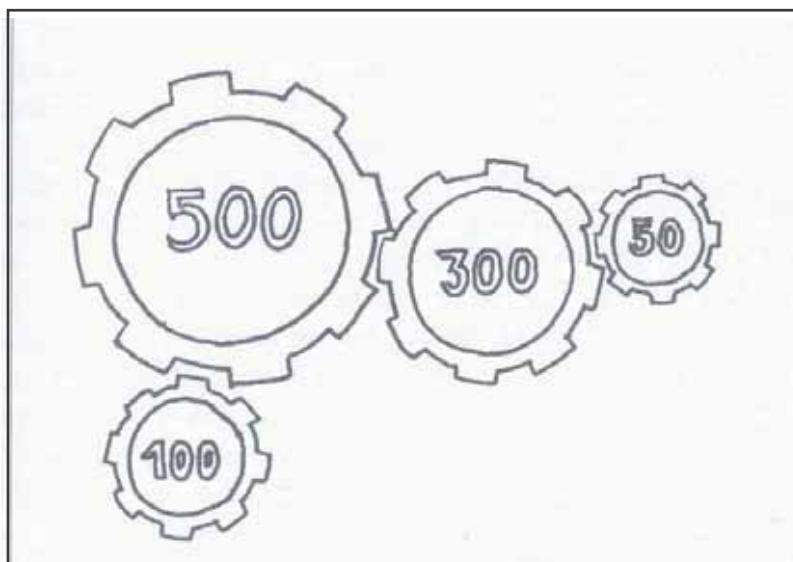
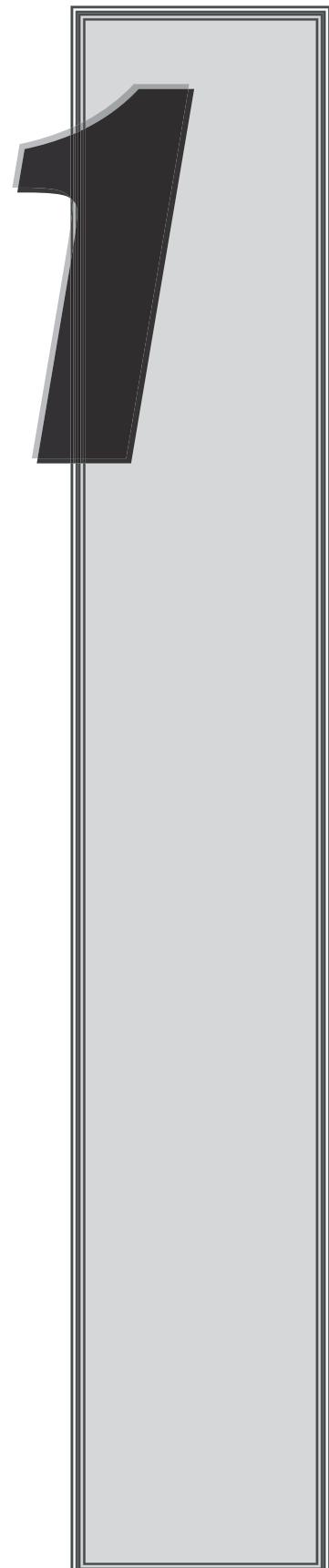
*This manual is part of a series that was published by the UN-HABITAT Training and Capacity Building Branch (TCBB) for ‘capacity building of NGOs and CBOs’ and ‘Building Bridges between local governments and citizens’. As part of the ‘Good Local Governance and Leadership Training Programme (GLTP)’, these manuals were translated into Somali and adapted to the Somali context. The GLTP was funded by the European Commission and implemented by UN-HABITAT under the Regional Office for Africa and Arab States (ROAAS) between July 2003 and June 2005. More information on this project can be found at [www.unhabitat.org/roaas](http://www.unhabitat.org/roaas).*

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## **HORDHAC IYO DULMARID**

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## DULMARID & HORDHAC

Ugu horeyn waxaynu u baahan nahay inaynu qeexno ereyada NGO iyo ururada sal ku leh Bulshada. Aragtida tilmaamaha iyo doodahiisa, NGO waa ururo aan macaash doon ahayn oo ka madax banaan dawladda. Qeexideenaasi waxay koobtaa ururada bulshada ee ku nool degaan kooban ilaa kuwa aan macaash doonka ahayn ee dowladana ka madaxa banaan iyo kuwo labadaas meel u dhixeyaa ka hawl gala. Wuxaan si badheedh ah uga reebnay NGO/CBO caalamiga ah anagoo rumaysan inay leeyihii habab maaratayn maaliyadeed. Tanise kama reebayso inay ka qayb qaataan safarkan baadigoobka ah, in kasta oo ay iyaga ula mid tahay meel hore oo ay safar ku tageen oo ay ku noqonayaan. NGO-yada iyo ururada bulshadu waxay si wadajir ah uga wada shaqeeyeen dhul aad u balaadhan. Waxay ka hawl galaan una adeegaan danyarta, badbaadinta deegaanka, dugsiyo, shay baadhyo caafimaad, maktabado, iyo waxyaalo kale oo badan sida hawlaho gargaarka ,dhexdhixaadinta isqabadyada. Wuxa kale oo ay ku hawlan yihiin sidaan u ahaan lahayn kooxo cadas oo ra'yigoodu dawladda iyo hayadaha muhiimka ah saamayn ugu yeelan lahaa. Liiskan kooxaha qaar ka mid ahi waa lama horaan in ay dhaliilaan sida kuwo ku hawlan rumaynta mabaadida bani aadaminimo. NGO-yadu waxay u abaabulan yihiin inay ka hawlgalaan fidinta faaiido ama baahi madani ah oo gaara, waxay maalgalin ka helaan tabarucaad dadweyne, deeqo dawladeed, hayadaha horumarinta iyo ururo gaar ahaaneed. Ururadaasi oo ay ka qaadaan kharash yar oo la awoodi karo iyagoo halbeeg daadagsan adeegsanaya oo tiixgalinaya tirada qoyska iyo dakhligooda, si kale haddeynu u dhigno ilaha lacageed ee saldhigga u ah ururadan waxay u badan yihiin sida ay u kala duwan tahay sababaha jiritaankoodu. Iyadoo kala duwanaanshahaasi laga duulayo, buugga tilmaamaha tababaruhu wuxuu liishaamayaa aragtiyada aasaasiga u ah istaatijooyinka, habab iyo habraacyada maareynta maaliyadda kuwaaso lama horaan u ah ururadaas iyo deegaanka ay ka hawl galayaan.

Agabyada maaliyadeed ee buuggan tilmaamaha waxay ku salaysan yihiin ogaanshaha lama horaan ee ay ururadaasi doonayaan in ay iyaga iyo adeegyada ay bixiyaan u noqdaan kuwo muddo dheer sii jira, ururaduna inay xag maaliyadeed ilaa xad ay iswadi karaan, iyagoo adeegsanaya awoodda, si wax ku ool ahna u maareeynaya khayraadka maaliyadeed.

Waxa xusid mudan, kalfadhiyadii tababar ee tijaabada ahaa ee Nyeri ee ay adeegsadayaashii tilmaamayaashu sheegeen wax yaalaha loo baahan yahay in laga beddalo tilmaamayaasha ka hor intaanay daabicid gelin.

Dhawr arimood oo u muuqday inay ku haboon yihiin in go'aan laga gaadho ayay tilmaameen, kuwaas oo taabanaya dhinac kasta ee habka maaratayn maaliyada. Halkan ayay u muuqataa inay ku haboon tahay in lagu falanqeeyo, maadaama ay caalamka oo dhan khuseeyaan waxaana ka mida ah:

### DULMARID IYO HORDHAC

- ✓ Wax badan kamaynu hadlin computer agabkiisa fudud oo wakhtigan laga helo aduunka oo dhan, loona adeegsado dejin hababka maareeynta maaliyada, iyo sida loo maareeyo dhaqdhqaqaq maaliyadeed. Waa la heli karaa ee waa in la hubiyaa hadii aad hayso agabka culus ee taageeri kara. Buugan tilmaamaha ahi waxa uu koobaa hababka aasaasiga ah iyo habraacyada lagu maaratayn karo heer kasta oo uu yahay.
- ✓ Arrinta kale ee muhiimka ah ee uu tilmaamuhu si fudud u dulmaray waa baahida loo qabo in la fahmo loona hogaansamo shariyada qaran iyo halbeegyada xukuma maaliyada NGO iyo ururrada bulshada. Taasi waa arin mudnaanteeda leh, waa inaynu sheegeynaa xaqiqada kala duwanaanshaha hababka qaran iyo gobol ee sharci dajinta iyo xakamataynta la xidhiidha maareynta maaliyada laakiin idinka ayaan idin dhaafnay wax ka qabadkeeda.

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- ✓ Marka aynu ka hadalno kala duwaanasha heer gobol, waxa jira ereyyo sooc u ah Maraykan iyo Ingiriiska oo sharxa hawl qabadyo iyo habab hoosaadyo ay leeyihiin hababka maaraynta maaliyadda. Waxa dhici karta in ay jiraan kuwo intaa ka badan, hase ahaate aynaan ogaal u lahayn waqtigan aynu joogno. Waxaanu adeegsanay erey bixinta Mareykanka.
- ✓ Waxaa laga yaabaa habraacyada iyo qaababka laga doodayaa inay ilaa xad ku adag yihiin NGO-yada iyo ururada bulshada ee yar yar. Waan ku faraxsan nahay dareenkan aad ka qabtaan arrintan, laakiin waxa ina hortaagan baahida loo qabo in aynu raacno wadiiqo waxbarasho oo u dhaxaysa qaababka waaweyn oo wax yar ka faa'idsanaya, aragtiyaha, agabyada, iyo ururada yar yar ee ka hawl gala aduu aad u yar. Kuwa hore kama werwersanin hase ahaatee kooxda labaad aan ku dhiiri galino inay casharada ka qaataan aaraa'da iyo agabka ku sar go'an heynthooda. Inta kale ilaa waqtii ha iska dhaafaan ilaa ay korayaan ee ay u baahanayaan isbeddel ku dhacayo sida ay u maareenayaan maaliyadaada iyo khayraadkooda maaliyadeed.
- ✓ Waxa jirta arrin ka dhhexeeya diiwaangelinta iyo xisaabinta. Ka qaybgale ka mida kooxdii aqoon isweydaarsigii NYERI (Kenya) ayaa si aynaan hore u maqal u fududeeyey kala duwanaashahooda, waxay nala noqotay inaan kuu soo gudbino. Diwaangelin waa xafidid, xisaabinina waa xafidid iyo iswaafijin.
- ✓ Baahiyaha loo qabo siyaasad maaliyadeed waxaynu kaga doodi doonaa qaybta u danbeysa ee ka hadlaya hawsha kormeerka maaliyada ama hawlaha hanti dhawrka. Waxa laga yaabaa in dad badani ay qabaan in siyaasaduhu ay ka horeeyaan. Waxay noola muuqataa in ka doodidda siyaasaddu ay ku haboon tahay inay timaado kadib marka la dhamaystiro maaraynta dhaqdhaqaqa maaliyada; oo ah mishiinka ay tahay inaad haysato marka aad siyaasadaha ka doodayso. Ta ka sii muhiimsani, siyaasaduhu waa aasaaska hantidhawr adagi ku hirgeli karo. Haddii ay kala horaysiintayada kadoodida siyaasaduhu ku wareerisay waxaannu kuu soo jeedinaynaa inaad soo horaysiisan kartid cutubka lixaad ee buugan.
- ✓ Qaybtan tilmaamuhu si qoto dheer ugama doodin qorshaynta maaliyadda, hase ahaatee qaybta labaad waxa ku jira agabyo maareyn dhawr ah, oo tafaftiraya maareynta maaliyadda.
- ✓ Ugu dambeyn waxa jira ereyo iyo weedho xooggan oo ka doodida maareynta maaliyada NGOyada iyo ururada bulshada ah ugu soo noqnoqanaya, gaar ahaan marka ay arrintu taagan tahay deeq-bixiyayaasha. Waxaannu isku deyi doonaa inaan idiin iftiimino erezada lagama maarmaanka ah inta aynaan dhexgalin sida ay u shaqeyso maareynta maaliyaddu, waana kuwa soo socda:

### WAX-KU-OOLNIMADA IYO TAYADA WAX QABAD:

Erayada wax ku oolnimo iyo tayada wax-qabad waxay ku soo noqnoqon doonaan doodaheena. **Wax-ku-olnimada** waxa lagu tilmaamaa marka wixii haboonaa la qabanayo. halka **TAYADA-WAX-QABAD** lagu qeexo wixii wanaagsanaa oo la qabanayo. Tusaale: NGO-ga aad xubinta ka tahay ayaa goosatay in ay xarumo adeeg ka dhisto deegaanada ay ka hawl gasho si ay bulshada ugu sahasho gaadhistrooda; mar haddii aanay muwaadiniinta u safri Karin meel ka fog deegaamadooda. Taas waa siyaasada qeexaysa wax ku oolnimo. Si aad u hawl geliso xarumaha oo baahiyaha dadweynaha oo dhan loogu heli karo iyo sida aad u gaadheyso hadafyada siyaasadeed ayaa ah tilmaamayaasha **tayada-wax-qabad**.

**DULMARID  
IYO HORDHAC**

Waa aragtiyo lagama maarmaan ah in maskaxda lagu hayo mar kasta oo aad dib-u-milicsi ku sameyso mawaadiicda laga doodi doono laga bilaabo hadda.

### WAARIDA (SUSTAINABILITY)

Hadaf kale oo aasaasi ah oo uu tilmaamuhu inuu gudbiyo ay tahay waa war/xog iyo fikrado sida ay NGO-yadu iyo ururada bulshada u-sii-jiri lahaayeen iyagoon is dhimin. Masalan NGO-du ama ururka bulsho ee aad ka tirsan tahay ma leeyahay awood uu ku hawl galoo hadii uu la kulmo dhibaatooyin dibada kaaga

# **DHISIDA AWOODDA NGO/CBO**

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yimaada, sida adigoo waaya maalgelintii deeq bixiyaha!

NGO-ga ama ururka bulsho ee aad ka tirsan tahay ma awoodi karaa inuu hindiso ilo maalgelineed oo kala duwan, oo ay ka mid noqon karaan barnaamijyo dakhli dhalin ah iyo tabarucaad dibedeed, oo NGO-ga ama ururkiina bulsho awood siin kara inuu muddo sii jiro!

NGO-da ama urukiina ma leeyahay awood uu sii jiri karo isagoo adeegsanaya istraatijoojin hawlgal ah, sida ururinta tabarucaadka, u qorista soo jeedimo aad u wanaagsan deeq-bixiyayasha, iyo hawlo dakhli dhalin adigoo adeegsanaya ibiinta badeecado ama adeegyo?

Saddex qaybood ayaa lagama maarman u ah in NGO ama urur bulsho uu sii jiro isagoo is dhimeyn. Inkasta oo ay u muuqan karto in shuruudahani loogu tala-galay NGO-yada iyo ururada bulsho ee waaweyn oo keli ah; yar yari waa inay ku dadaalaan inay gaadaan meel kasta oo suurtogal u ah.

### **1. HABABKA IYO HABRAACYADA MAALIYADEED WAXA KA MID AH:**

#### **✓ DULMARID & HORDHAC**

- ✓ Maareyn maaliyadeed oo xooggan iyo xakamayn ay ka mid tahay qiimaha hab xisaabeedka haboon;
- ✓ Kharashyada asaasiga ah (sida, mushaharka, kirada xafiiska, biyaha, laydhka, isgaadhsiinta iwm.) ee ay NGO-du ama ururka bulsho ku daboolo dakhli dhalin, tabarucaad guud, ganacsi ama siyaabo kale oo dakhli dhalin ah.
- ✓ Siyaabo kala duwan oo dhaqaale lagu heli karo, awoodda qorshe maaliyadeed, jiritaanka istraatijiyo maalgelineed.

### **2. AWOOD GUUD OO MAAREYN SIDA:**

- a) Qaab dhismeed urur oo cad.
- b) Guddi siyaasad dejin oo hawl galsan.
- c) Awoodda dejinta qorshe maaliyaddeed oo tusmaysan.
- d) Hawl qabad maareyn oo hufan.
- e) Hab maamul sare oo hawlgashan oo leh hab maareynta wararka
- e) Xirfadaha suuqaynta ee balaadhinta adeegyada

### **3. BARNAAMIJKA IYO GUDBINTA ADEEGYADA OO AY KA MID YIHIIN:**

- a) Awooda iyo ka go'naanta gudbinta barnaamijyo iyo adeegyo tayo sare leh.
- b) Jiritaanka halbeegyo iyo cabbiro kale oo lagu hubiyo tayada.
- c) Awoodda war gelin, wax barrid iyo xidhiidhin.

Sii jiritaanimadu waa qayb muhiim ah, siiba marka laga hadlayo NGO-yada iyo ururada bulshada ee ay ujeedadooda kowaad tahay u adeegidda danyarta aan awoodi Karin inay bixiyaan kharashka adeegga. Badiba NGO-yada iyo ururada bulshadu waxay ku tiirsanadaan, ilaa xad, maalgelin dibadeed gaar ahaan kuwooda ku hawlan adeegyada ka-hortagga iyo barnaamijyada fidinta ee ka faaiidaystayaashu aanay bixin Karin. Casharada soo socda ayaad ka heli doontaa dhawr liis hubineed iyo waraaqo shaqo oo NGO-yada iyo ururada bulshada ka caawin kara inay hore u mariyaan xirfadahan.

# **DHISIDA AWOODDA NGO/CBODA**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

### **DIB-U-EEGID**

Dhawr daqiqo qaado oo dib-u-eeg in ururka aad ka mid tahay uu waqtigan aynu joogno uu ku hawlan yahay gaadhista sii-jiritaanimo ku salaysan:-

Habab maaliyed iyo xeerarka, Awood guud ee maareyneed, iyo Barnaamijyo iyo gudbin adeeg. Qeyb kasta oo saddexdan ka mid ah, waxaanu kuu soo jeedinaynaa inaad qiimayso wax-ku-oolnimadeeddu inay wax ku kordhisay sii-jiritaanimada ururka adigoo isticmaalaya halbeeg 1 ilaa 5, 1= sinaba wax qabad uma aha; 3= si uun buu waxqabad u yahay; 5= aad buu wax qabad u yahay. Meesha banaan ku qor isqiimayntaada.

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Adigoo ka shidaal qaadanaya natijada qiimaynta, sheeg talaabooyinka gaar ahaaneed si dhakhso aad u qaban karto si aad u kordhiso awoodaada uu ururku ku sii waari marka waqtigu sii dheeradaba.

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Hadaba ku celi layliga adigoo eegaya dhinacyada shafaafada iyo xilqaadka  
La xisaabatanka iyo habraacyada lacageed si ay dadka ururka dibada ka ahi u arkaan:

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Waa maxay talaabooyinka aad is leedahay waad u baahan tahay inaad qaado si ay dhaqdhaqaqa lacagtaadu u noqdaan kuwo dadka uga muuqan karto shafafaad? Ay lana xisaabatami karaan taageerayaashaadu?

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### **DULMAR**

Buugga tilmaamaha ah waxa loo hindisay inuu NGO-yada siyo wararka assaasiga u ah maareynta lacagaha iyo isku dayo inay ahaadaan kuwo negaada. Hoos waxa ku urursan waxyaalaha aad ka filan karto inaad ka heli doonto qaybaha buugga ee soo socda:

#### **Cutubka 2aad:**

Xog dhawrka lacagaha iyo warbixinaha u mudan ee NGO-yada iyo ururada bulsho ee aan macaash doonka ahayn, kuwaas oo caddaynaya arrimaha asaaska xog dhawrka lacageed; kontaroolada gudaha, iyo warbixinaha ay tahay NGO/CBO inay si joogto ah u sameeyaan.

# **DHISIDA AWOODDA NGO/CBO**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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### **Cutubka 3aad:**

Dakhli iyo kharash sanadeedka miisaaniyada hawlgalka, kuwaas oo ay ka mid yihiin ilaha dhaqaale ee NGO/CBO sida qandaraasyada, deeqaha, hadiyadaha, qiimaha adeega, ganacsi ama hawlo dakhli dhaliya. Waxa kale oo cutubkan ku soo bandhigaya dejinta miisaaniyada foomam iyo su'aalo ay tahay inay la weydiyo agaasimaha NGO-da iyo guddiga dejisa siyaasada NGO/CBO.

### **Cutubka 4aad:**

Dhaqdhaqaaqa lacagta kaashka ah Waxa uu cutubkani iftiiminaya habraacyada asaasiga ee dejinta dhaqdhaqaaqa lacagta kaashka ah ee miisaaniyada, oo asaasi u ah hawlgalyo maalmeedka NGO/CBO.

### **Cutubka 5aad: Maamul lacageedka**

#### **DULMARID IYO HORDHAC**

Qaybtani waxay tilmaamo ka bixisaa xaqijinta adeegsiga kontaroollada NGO-yada gudaheeda. Waxa kale oo bixin doona warar ku saabsan male-awaalka, ururinta, ku shubidda Baanka wixii dakhli ah, unugyada lagama maarmaanka u ah dhisidda aasaas adag khayraadka sii-jiritaanimada. Waxa kale oo ka mid ah wararka iibsashada, maareynta hawlaha qolka kaydka. iyo siyaabo kale oo qiimaha loo kontoroolo.

### **Cutubka 6aad: Kormeeridda lacagaha**

Waxay sharax ka bixinaysaa adeegsiga iyo baahidda loo qabo hantidhawrka gudaha iyo dibadda iyo isku xidhka qaabka maareynta lacagaha, taas oo ay raacasan tahay sharaxa lama horaannimada fulinta siyaasadaha qayb kasta.

### **FIIRO**

Buugan tilmaamaha ahi wuxuu adeegsan doonaa saddex nooc oo ah NGO/CBO si uu kuu tusaaleeyo aragtiyaha maareynta lacagaha, istaratijooinka iyo tijaabooyinka uu buugani koobayo. Saddexdu waxay kala yihiin:

- a) Ururo caafimaad,
- b) Kuwa maareeya hanti ama guryo
- c) Iskaashatooyin bixiya agab beereed.

In kasta oo aanay hawlahani wada koobi karin NGO/CBO oo tiro ahaan lagu matali karo midabada jeegaan roobeed oo ka hawl gala aduunka oo dhan, waa inay bixiyaan qaab sal u ah fahamka aragtiyaha, istaratijooinka iyo hababka laga doodii doono.

## **DOORASHOOYINKA ISAABINTA**

Xudunta maareynta lacaguhu waa hab xisaabeedka. NGO/CBOs waxay dooran karaan inay iyagu ka hawlgalaan xisaabinta iyo diiwaangelinta ama ay mu-asasad xisaabin qandaraas ku siiyan. Cid kasta oo samaysa xisaabinta, waxa jira xisaabo ay tahay in si joogta loo diyaariyo la isuna dheelitiro, habracyo gaar ah oo ay tahay in la qabto; iyo warbixino la curiyo, kuwaas oo dhamaan ay tahay in si joogto ah loo qabto. Waxaynu doodan qotada dheer ku bilaabeynaa mabaadida maareynta lacagaha NGO/CBO iyo layliyo qaybta 2aad oo aynu eegi doono habab xisaabeedka.

**DHISIDA AWOODDA NGO/CBODA**  
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**QODOBADA FURAYAASHA AH**

- NGO/CBO waxay leeyihiin muuqaalo, cabbiro iyo sababo badan oo ay u jiraan. Iyadoo uu kala duwanaashahaasi jiro, sidaas oo kalena ay maareynta lacagtu lagama maarmaan tahay, maareyn lacageed oo wax-ku-ool ahi ay tahay shuruud hadii la doonayo inuu barnaamijka NGO/CBOs uu sii jiro
- Sii jiritaanimadu waa lama horaan haddii aanad qorshaysan inaad hawsha ku guul daraysatid
- Sii jiritaanimadu waxa shardi u ah arrimo ay ka mid yihiin:
  - Qaabab iyo habraacyada lacageed,
  - Awood guud oo maareyn,
  - Awoodda loo leeyahay in barnaamijyada la qorsheeyo, adeegana loo gudbiyo dadka deegaanka ee doonaya una baahan.
- Waxyaalaha kale ee lagama maarmaanka u ah tayada hababka iyo istiraatijiyyada waxaa ka mid ah:
- Shafaafada, xilqaadka la xisaabtan, wax-ku-oolnimada. Kuwani waa inay ka mid ahaadaan hawlgalkaaga maalin kasta.
- Xudunta hababka lacagtu waa Xisaabinta. Habraac kasta oo aad u raacadu fulinta hawsha, ha ahaato mid ururka gudihiiisa ah ama qandaraas, waxa jira xisaabaad gaar ah, habraacyo iyo warbixino lagama maarmaan u ah wax-ku-oolka iyo rumaysiga maareynta lacagaha.

**QORAALO**

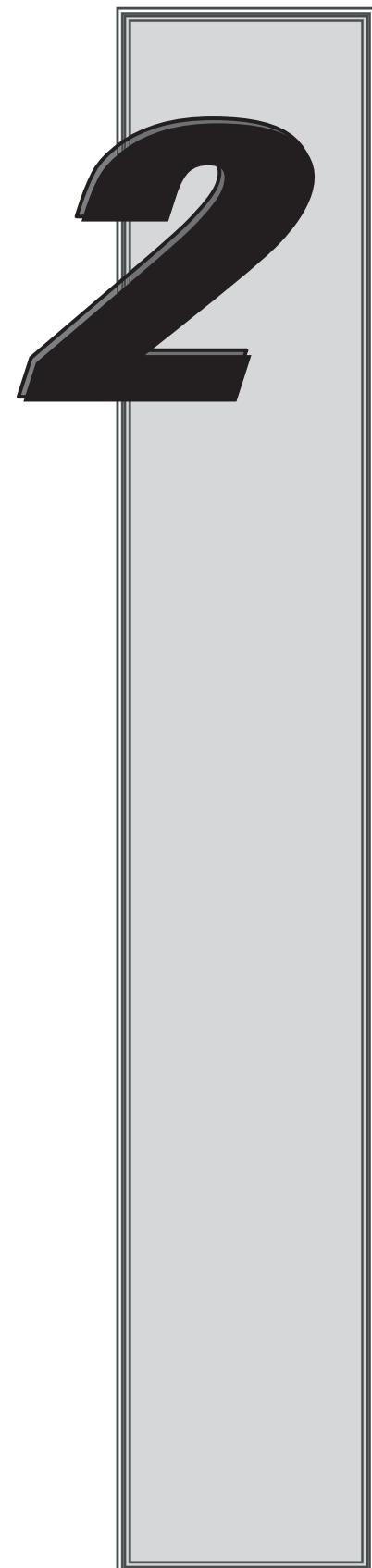
Aasaaska kharashka waa kharashyada kuwa lagama maarmaanka u ah hawlgalada salka ee NGO/CBO. Tusaale waxa ah mushaarada, dhismaha xafiiska, isticmaalada, and iyo alaabta.

**DHISIDA AWOODDA NGO/CBO**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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## RIKOODHADA IYO WARBIXINAHA CUTUBKA LACAGAHA

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# **DHISIDA AWOODDA NGO/CBO**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

Xisaabintu waa xirfada lagu gorfeeyo, xogdhawro, ururiyo, qiimeeyo, laguna tarjumo hawlgallada lacageed ee NGO/CBO heerkooda iyo baahinta natijjooyinka. Muraadka saldhigga u ah xisaabinta aan macaash doonka ahayni waa inay soo bandhigto siyaabaha NGO/CBO ku heshay lacagaha ama khayrad kale, iyo siyaabaha ay u isticmaashay si ay u gaadho ahdaafta ururka.



Dood kasta oo ku saabsan mabadi' ida xisaabtanka waxa lagala kulmaa dhibaato, taas oo abuuri karta murug ku salaysan haddba meeshaad aduunka ka joogto iyo cidda aad kala doodeysid. Aaraada soo socota ee ku saabsan xafidida xogta lacagaha iyo ka warbixinta xaaladaada lacageed waxay inta badan ku salaysan yihiin wax la yidhaahdo xisaabinta maalka. Halbeegga ay NGO-yada Maraykanka ilaa muddo dhoweyd isticmaalayeen, dalal kalena laga yaabo inay weli isticmaalayaan, ayaa ahayd in loo yeedhiyo sida ay u xafidaayaan xogaha lacageed, iyo warbixinaha xaaladda lacageed. Marka aynnu og nahay kala duwanaashaha dhinaca shuruudaha xisaabtanka ee dalalka kala duwan, waxaad u baahan tahay inaad xog ogaal u noqoto sharciyada iyo habraacyada xukuma dabeecadaha lacagaha NGO-yada iyo ururada bulshada. Xisaabinta maalgelinta waxa loo isticmaalayaa jaantus tilmaama habka ay NGO/CBO uu buugani ka hadlayo ay u xafidaan rikoodhadooda lacageed, sabatoo ah NGO/CBO yar yar way u fudduhay inay qaataan oo kaga hawl galaan gudhooda. Waxay u sii kala baxaan qaarkood dhakhliyo iyo kharashyo inta badan ku salaysan heerar iyo xadi. Hubi sharcigu waxa uu tilmaamayo ka hor intaanad ku dhaqan gelin maalka laguugu deeqay ama habkii kale ee xisaabtan ah.

Waxa kale oo jirta fariin waqtigan loo baahan yahay in maskaxda lagu hayo. Waa iyadoo la arko in cutubkan waxyaalahu uu sharxayo intooda badan aad taqaan. Haddii ay sidaas tahay waa arrin wanaagsan, taas micnaheedu waa in xisaabtanka ururkaagu uu hagaagsan yahay. Hase yeeshay, waxaanu doonaynaa in aanu gaadhsiino NGO-yada iyo ururada bulshada ee laga yaabo inay la blegdemayaan siday u dhisan lahaayeen hab xisaabeed sahlan oo la xidhiidha habka xafididda xogta iyo diiwaangelinta lacagaha oo iyaga u shaqayn kara, isla mar ahaantaasna kobcin kara sii-jiritaanimada ururka.

### **RIKOODHADA ASAASIGA EE XISAABAADKA NGO/CBO YADA**

#### **RIKOODHADA IYO WARBIXINAHA LACAGAHA**

Xisaabinta maalku way ka duwan tahay tan ganacsiga. Muraadka laga leeyahay xisaabtanka maalku waa xakamaynta lacagta. A. Maalku “fund” aanxisaabtan gaar oo sooc ah loona hindisay inay daboosho sharcii gaara ama shuruudo xisaabtan. Maal (Fund) kastaa wuxuu dakhli ka helaa ilo kala duwan, kuna hawl gasha sida ganacsi isku filan oo leh qaab xisaabeed gaar ah iyo warbixino xisaabeed. Kharashyada ka baxa maalgelinaha waa inay daboolaan dakhliyada soo gala. A. NGO/CBO ama urur bulsho waxaa u banaan inay yeelato maalgelin kaliya, ama dhowr iyadoo tixgelinysa nooca dakhliga ay hesho. Maal galinaha soo socdaa waa kuwa ay NGO-yada ama ururada bulsho ee yar yari ay badi isticmaalaan ama aanay isticmaalin.

*Maalgelinta socota ee aan xadidnayn:* -Maalgelintan waxa loo adeegsadaa in lagu xisaabiyo ilaha dhaqaale een xadidneyn, ee ay guddida siyaasad dejinta ururku siday ula muuqato u isticmaali karto. Hase ahaatee kharashyadu waa inay la jaan qaadaan dastuurka iyo xeer hoosaadyada ururka, ayse ka reeban yihiin xisaabaadka aan xadidneyn ee lagu maalgeeliyo dhul, daaro ama qalab. Maalgelinta noocan ahi waxay la mid tahay maalgelinta guud sababtoo ah waxay koobtaa ilaha dakhli oo dhan iyo kharashyada aan xadidneyn sabab kasta ha ahaatee.

# **DHISIDA AWOODDA NGO/CBODA**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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*Maalgelinta Socota Ee Xadidan:* Maalgelintan waxa loo adeegsadaa xisaabinta ilaha dakhli ee xadidan kuwaas oo ah kuwa isticmaalkoodu joogto yahay ama yaal, hase ahaatee loo isticmaali keliya hawlgalyo ay asteeyeen maalgeliyayaashu ama deeq bixiyayaashu.

*Maalgelinta Dhul, Daaro Ama Qalab:* Maalgelintan waxa loo adeegsadaa xisaabinta:

- Dhaqaalahaa aan xadidneyn een loo isticmaalin in lagu iibsado ama lagu bedesho dhul, daaro ama qalabka loo adeegsado hawlqabadka ururka.
- Dhul, daaro iyo qalab loo isticmaalayo hawlgelinta ururka.
- Deymaha ama haftootiyin loo adeegsado hawlgalada ururka.
- Maalgashi dhul, daaro iyo qalab ama wershado.

NGO-yada iyo ururada bulsho ee waaweyni waxay u baahan yihii maalgelino ay ka mid yihii noocyadan:

Deeq Siin Ah

Maalgelintan waxa loo adeegsada xisaabinta la xidhiidha hadiyad ama dhaxal lagu aqbalay shuruudaha deeq bixiyaha kuwaas oo ah : - (a) Maalgelinta asalka ahi inay waligeed ama muddo ama dhacdo cayiman inteedii ahaato. (b) Dakhliga ka soo baxa maalgelinta oo keliya ayaa loo isticmaali karaa muurado guud ama uu cayimay deeqbixiyuhu.

*Yabooho Maalgelineed:* - Maalgelintan waxaa loo isticmalaa xisaabtanka lacageed ee laga yaboohay hayadaha bixiyey.

### **QAA-IMADDA XISAABAADKA**

Maalgelin (Fund) kastaa waxay leedahay xisaabtan ay ka mid yihii lacag kaash ah, hantida kaydsan, xisaabaadka la filayo inay soo hoydaan, qiimaha adeegsadaha dakhliga, kharashka telfoonka. Urur kasta waa inuu dakhliyadaa iyo kharasdhyada u leeyahay xisaabaad tusaya siduu urur kastaa u isticmaalay dhaqaalahaas.

Taxanaha xisaabaadkaas oo dhan ayaa la yidhaahdaa “Qaa-imada Xisaabaadka.” Waxaa loo adeegsadaa in la ogaado:

- Waa intee lacagta uu ururku haystaa (Hanti).
- Waa intee lacagta lagu leeyahay ururka (Deyn).
- Waa intee faraqaa u dheeexeyaa lacagta uu ururku haysto iyo inta lagu leeyahay (Hadhaaga).
- Lacag intee le’eg ayaa soo gasha (dakhli).
- Lacag intee le’eg ayaa la isticmaalay (Kharash).

Laba warbixin xisaabeed ayaa loo adeegsadaa inay muujiyaan wararka si uu agaasimuhu ama cidii kala ee danaynaysa inay dabagal ku samayso eyna si joogto ah u ogaadaan xaalada lacageed ee ururka oo joogto ah. Warbixinta koowaad waa warbixinta dakhliga iyo kharashka. Ta labaad waa xaashida hadhaaga ama warbixinta heer xaalada lacageed. Ururrada macaash doonka ahi waxay isticmaalaan war bixinta faaiiidaa iyo khasaaraha. Wax bixinahan waxa tusaalahooda aad ka heli doontaa qaybaha danbe.

# **DHISIDA AWOODDA NGO/CBO**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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### **XAGEE XISAABAADKA LAGU XAFIDAA?**

Xisaabaadka waxa lagu xafidaa buug xisaabeed madhan ama hab xisaabeedka computerka loo adeegsado. Way adag tahay in xisaabaadka lagu xog uruuriyo gacanta, iyadoo la isku dayayo in la sameeyo warbixinaha ay u baahan yihii dadka dibada ka ah ururrka. Intay suurtagal tahay isku day inaad adeegsato hab xisaabeedka computerka. Taasi waxay ku siinaysaa dhamaan joornaalada soo socda, isla markaana si otomaatik ah ayey u diwaangalisaa dhaqdhaqaqa lacagta ay ka mid yihii bixinta mushahaarka, biyaha, laydhka, iyo tilfoonka.

Hab xisaabeedka computerka intaa waxa u dheer, war bixinaha lacagta iyo maareynta oo uu u suureeyaa hab barnaamij oo aad ku geli karto taabashada mawska.

Diiwaanada xisaabaadka haddii aanay ku keydsanayn computer-ka waa in la helaa joornaaladan (buugaagtan) oo lagu diiwaan geliyaa.

### **FIIRO**

Wey fududahay inaad xogta xisaabaadka ku keydso computerka yar ee la yidhaahdo lap top, adigoo adeegsanaya hab xisaabeedka ganacsiga aan ahayn xisaabtanka maalka sida Quickbooks ama Peachtree. Waxaa laga yaabaa inay dalkaaga ka jiraan hab xisaabeedyo aad ugu haboon N GO-yada iyo ururada bulshadu inay isticmaalaan.

*Joornaalka Guud:* Joornaalka guud waa ka ugu fudud dhinacyada diiwaangalinta xogta. Waxa baddiba la isticmaalaa marka aysan jirin joornaal gaar ah (sida joornaalka bixinta kaashka ama joornaalka lacag qabashadu) aanay jirin ee la doonayo in lagu xafido dhaqdhaqaqa lacagta. Joornaalka guud wuxuu leeyahay laba khanadood oo qumaati: oo ay mid tahay “deyn” ta kalena “heyn.”

### **JOORNAALKA LACAG BIXINTA**

Waxa joornaalkan loo isticmaalaa xafidida lacagta cadaanka ah sida xisaabaha in la bixiyo ay tahay, badeecadaha la soo iibsado iyo kharashka hawlgalka ururka. Badiba joornaalka lacag bixinta wuxuu lee yahay khaanada gaar u ah taariikhda, lambarka jeegga, sharax, xisaabaha soo gala ururka, xisaabaha deynta ah, xisaabaad in la bixiyo ay tahay, deyn wax lagu soo iibsaday iyo kuwa kale.

Taariikhda	Lamb.jeega	Sharax	Xisaabta soo gashay	Xisaabta la daynshay	Xisaabta daynta loo bixinayo	Deynta soo iibsashada	Waxakale
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*Jaantuska 1aad: Joornaalka bixinta lacagta kaashka ah*

### **JOORNAALKA QABASHADA KAASHKA**

Joornaalkan waxa lagu xafidaa dhaqdhaqaqa lacageed ee kaash ahaan loo qabto, kuwaas oo ka mid yihii:

- a) Lacagta kaashka ah ee ka soo hoyata iibinta alaaboo;
- b) Rasiidhada dulsaarka; iyo saamiga dakhliga;
- c) Lacagta laga ururiyo macaamiisha; iyo
- d) Lacagta ka soo hoyata iibka hantida ma guurta ah.

Sidii joornaalkii hore; joornaalka rasiidhadu wuxuu lee yahay khaanado u gaar ah taariikhda, faahfaahinta, deynta kaashka ah, lacagta laga dhimay iibka, deymo kale, dakhliga, xisaabaha soo hoyan kara, iyo kuwa kale.

# **DHISIDA AWOODDA NGO/CBODA**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

Taariikhda	Lambarka hubinta	Deyn caddaanah	Lacagta laga dhimay	Lacagta soo hoyatay	Lacagta soo hoyan karta	Deymo kale	Waxakale
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*Jaantuska 2aad: joornaalka rasiidhada kaashka ah*

### **XISAABAHA DHAKHLIGA**

Xisaabaha dakhliga waxa lagu raad guraa ilaha dakhliga urur. Adigoo agaasime ah, waxa lama huraan kuu ah inaad ogaato xaddigga lacagta ka soo hoyatay adeegyada uu ururku qabtay iyadoo la barbar dhigayo wixii tabarucaad uu ururku ku soo hooyey hawlgalada lacag ururinta ama qandaraasyo ururku u ka helay Dawladda Hoose. Xulo xisaabaha dakhli ee waxtar u leh ururkaaga. Xisaabaha dakhligu waxay ka muuqdaan warbixinaha xisaabaha dakligi iyo kharashka sida ku cad bogga soo socda.

Ka feker faahfaahinta uu u baahan yahay maareeyaha barnaamijku intay le'eg tahay si uu u ogaado meelaha dakhligu ka yimi. Wuxuu kala jecelaa warbixinaha loo baahan doono in warbixin kasta lagu muujiyo ee ay tahay in lagu daro warbixinaha loo dirayo hayadaha deeqaha bixiyey.

### **Tusaale: Xisaabaadka dakhliga NGO caafimaadka ka shaqaysaa**

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| <ul style="list-style-type: none"><li>• Fiiga shaybaadhka</li><li>• Fiiga daaweynta</li><li>• Barista iyo fiiga</li><li>• Tabarucaadka</li><li>• Deeq Dawladda dhexe</li><li>• Siismo gaar ahaaneed</li><li>• Qandaraasyo</li></ul> | <ul style="list-style-type: none"><li>• Lacagta ka soo baxday iibka agab waxbarasho</li><li>• Adeegyo lagu yaboohayo</li><li>• Deeq iyo siin aan shuruudo ku xidhnayn</li><li>• Dakhli aan shuruudo lahayn oo hadiyad ah</li><li>• Dakhli maalgelineed</li></ul> |
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*Jaantuska 3aad: Tusaale xisaabaha dakhlig*

### **KHARASHYADA**

Xisaabaha kharashku waxay raadiyaan kharashka uu ururku galayo. Ha ka waaban inaad kharashka ururkaaga u kala jejebiso xisaabo dhawr ah, ama qaybaha aad is leedahay waa loo baahan yahay si loo ogaado lacagta ururka

Ka baxaysa. Kala jejibintan faahfaahsani waxay fududaysaa qorshaha iyo miisaaniyad dejinta mustaqbalka.

Hadhaagga xisaabaha dakhliga iyo kharashku waxay ururaan hal sano. Bilawga sanad maaliyadeedka, warbixinaha xisaabahu waxay tusaan in xisaabaha iyo kharashku ay eber isugu dheeli tiran yihiin lagana bilaabayo sanadka cusub meel madhan.

Tani waxay siisa agaasiimaha fursad uu is-barbardhigo lacagta ururku helay; waxa ku baxay shey kasta sannadkan iyo lacagta shey kasta ku baxday sanadkii la soo dhaafay. Xisaabaha dakhliga iyo kharashka waxaa loo adeegsadaa isbarbar dhigga noocan ah .

**DHISIDA AWOODDA NGO/CBO**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

**TUSAALE XISAABAHA KHARASH**

Mushahar.	Telefoonka
Caafimaadka shaqaalaha iyo hawl gabka.	Boostad
Cashuurta mushaharka.	Kirada xafiiska.
Fiiga xeeldheerinimada.	Kirada qalabka
dhakhtarnima	
Kharashka adeegga qandaraasyada .	Shirarka.
Xayeysiis.	Daabacaad/soo saaridda.
Komiishanka Banka.	Abaal marinaha iyo deeqaha.
Dulsaarka deymaha.	Kharashyada lama filaanka ah.
Agab xafiiska	Kharashka qiimadhaca.
Agab caafimaadka.	

*Jaantuska 4 - Xisaabaha kharashka*

**WARBIXINADA DAKHLIYADA IYO KHARASHYADA**

Warbixinta dakhliyada iyo kharashyada waxay noqon kartaa bile iyo sanadeed ilaa wakhti lambaro ay ka dul muuqdaan sanadka. Waxay u ekaan kartaa sidan:

**WARBIXINTA DHAKHLIYADA IYO KHARASHYADA**

Ururkasta Warbixinta dhakhliyada iyo kharashyada ee ku eg June 30, 2000		
KAALMO IYO DAKHLI	June 1-30, 2000	Jan 1-June 30, 2000
Deeq foundation bixiyey	5000	30,000
Deeq dawladda dhexe	0	12,400
Fiigga adeegyada	0	22,000
Isugeyn Kaalmo iyo dakhli	5,000	64,400
 KHARASHYADA		
Mushahar	1,500	43,500
Agab xafiis	1,000	2,985
Agabka barnaamij	0	8,350
Biyo, laydh iwm	600	5,400
Isugeynta kharashyada	3,100	60,235
 DAKHLIYADA IYO KHARASHYADA KALE		
Galida kharash ka badan	0	0
dhakhli soo xeroooda	1,900	4.165

*Jaantuska: 5 warbixinaha dakhliyada iyo kharashyada*

# **DHISIDA AWOODDA NGO/CBODA**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

Maareeyayaal badani waxay rumaysan yihii in warbixin xisaabeedka ugu faaiddio badani ay tahay ta ku siisa bisha socota oo barbar dhigta mid sannad maanta laga joogo, isla mar ahaantaansa barbar dhigta warbino xisaabeedkii sannadihiin ka sii horeeyey. Hoos waxa ku muujisan tusaale warbixinta aynnu ka hadlayno.

	June 1-30 2000	June 1-30 1999	Jan 1- June 30 2000	Jan 1-June 30 1999
<b>Dakhliyada iyo Taageerada</b>				
Deeq uu bixiyey Foundation "X"	5,000	6,850	30,000	25,450
Tabaruc dawlad Dhexe ah	0	0	12,400	11,000
Iacagta laga helo adeegyo la qabtay	0	0	22,000	20,000
<b>Isugeynta dakhliga Kharashyada</b>	5,000	6,850	64,400	56,450
Shaqaalah				
Agabks xafiiska	1,500	1,450	43,500	40,000
Daabicida	1,000	575	2,985	2,885
Agab barnaamij	0	750	0	750
Boosta	0	250	8,350	9,200
Laydh & biyo	0	225	0	350
	600	580	5,400	5,000
<b>Isugeynta kharash</b>				
Dakhli kale	3,100	3,830	60,235	58,185
Dakhligu dheer yahay				
Kharashka				

#### *Jaantuska 6: Warbixinaha dakhliyada iyo kharashyada*

## Dib-u-eegid

Waxaad fursad u heshay inaad aragto qaababka asaasiga ee xisaabaadka. Shaki kuma jiro inaad ka fekeraysay kuwa uu ururkaagu hadda isticmaalo oo aad barbar dhigaysay kuwan adigoo fekeraya. Adigoo ka shidaal qaadanaya wixii aad akhriday hoos ku qor beddeladda aad isleedahay ku samee habraaca xisaabaadkaaga ee aad u aragto inay kor u qaadi karaan sii-jiritaanimada ururka. Waxa kale oo aad sheegtaa siday isbedeladaasi ururka u caawin karaan.

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# **DHISIDA AWOODDA NGO/CBO**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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### **Xaashidda hadhaagga Xisaabaadka**

Xisaabaadka dakhliga iyo kharashku waxay iftiimiyaan ilaha urur uu dakhliga ka helo, kharashka uu galo iyo ujeedada kharash kasta loo galay. Marka kharashka ama dakhliga xaashidda hadhaaga lagu diiwaan geliyo, ayuu xisaabiyuhu dakhligaa ama kharashkaa u tusmeeyaa qadarka lacagtaas, xisaab ama xisaabo ha ahaadan dakhli ama kharashe.

Tussale ahaan, xisaabiyuhu ma ha oo kaliya inuu lacagtaas diiwaan geliyo inay ka baxday xisaabaadka dakhliga iyo kharashka, ee waa inuu hubiyaa waxay lacagtaasi ku baxday. Sida kor ku sharaxan xaashida hadhaagga xisaabaadku waxay caddeysaa waxa uu ururku leeyahay iyo waxa lagu leeyahay; taas micnaheeddu maaha wey is goosanayaan sanadka dhamaadkiisa. Waxay sawir ka bixisaa xaaladda lacageed ee ururka waqtii kasta oo la joogo. Xisaabadka xaashidda hadhaagu waxay u qaybsamaan saddex: Hanti, Deyn, Hadhaaga ‘fund’

Xaashidda Hadhaaga Hantida - Deymaha = Hadhaagga 'Fund'ka	
HANTI	Lacagta caddanka ah; hantida ma guurtada ah; qalabka iyo alaabada uu ururku leeyahay
DEYMO	Deynta ururka lagu leeyahay inta ay le'eg tahay
HADHAA	Intee lacag, hanti ama qalab uu ururku leeyahay oo aan waxba lagaga lahayn

### **Xisaabaha Hantida**

Xisaabaha waxay sawir ka bixiyaan waxyalaaha uu ururku leeyahay eeg tusaalahan hoos ku sharaxan:

Hantida ururka ee waqtigan (oo ah waxa uu isticmaali karo ama uu kal danbe heli karo)

- Lacagta caddanka ah ee uu ururku haysto
- Lacagta xisaabaha socda ama kaydka ah
- Lacag uu ururku adeeg ku qabtay ama alaab uu iibiyey oo kaga maqan deyn
- Lacag uu ururku deymiyey ururo kale ama dad

### **Dhul, Daaro, Qalab**

- Kuraas, miisas, kabadho iwm.
- Qalab (mashiino, komboyuutar iwm.)
- Hanti maguурto ah sida daaro ama dhul
- Agab xafiis oo aan la isticmaalin.

Xisaabaadka deymaha

Deymaha hadda jira (ee lagu bixin doono sanad)

- Xisaabaadka la bixin ay tahay
- Credit kaadhka

Deymaha muddada dheer (ee la bixin doono dhawr sano kadib)

- Deyn ururka lagaga leeyahay qalab, gaadiid ama dhul
- Deyn ururka kaga haday qalab, gaadiid ama dhul uu iibsaday

### **Xisaabaadka hadhaagga ‘fund’ka**

Mar hadduu hadhaaga fund-ku yahay mid aan wax lagu lahayn, waxa loo sii kala qaybin karaa dhawr xisaabood sida:

- Mid aan qoondaysnayn

**DHISIDA AWOODDA NGO/CBODA**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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- Mid aan qoondaysnayn oo loo dhigay muraad gaar
- Mid qoondaysan

**Jaantuskani wuxuu ku siinaya qeeximo iyo war ku saabsan xaashida hadhaagga xisaabaha**

TUSAALE XISAABEED	
Nooyada Xisaabta	Ujeedada loo adeegsado
Xisaabta baanka:	Waxay muujiyaan dhadhaqaaqa ka-saarridda, kaydinta, iyo xisaabaadka suuqa lacagaha.
Xisaabaha soo hoyanaya:	waxay muujisaa xidhiihka isweydaarsiga Lacagta ee u dhaxeeya ururka iyo macaamiisha; oo ay la socdaan invoice-yadii, foojaradii lacag Bixintu, lacagaha la soo celiyo, iyo cadaymaha Deymaha maqan.
Hantida ururka ee waqtigan:	Waxay muujiyaan hantidda ururka ee qarka u Saaran in lacag caddan ah loo rogo ama sanadka gudihuisa la isticmaalo, dhigaalka badbaadada hantida ururku haysto, rasiidho lacagaha soo hoyan kara, Qiimo dhaca hantida ururka.
Hantida ma guurtada ah:	Waxa loo adeegsadaa cadaymaha mudada fog ee Soo hoyan kara, oo qiimo dhici kara ee ururku leeyahay oo aan lacag caddaan ah ahayn ama aan lagu talo jirin in sanad gudihuisa la lacagaynayn sida kuraasta, miisaska, qalabka , dhul ama daaro.
<b>Deymaha ururka lagu leeyahay:</b> Xisaabaadka la bixin karo: Kaadhyada amaahda oo muujinaya: Deymaha waqtigoodii taagan yahay: Oo ay mid yihiin kuwa la bixin doono sanadkan gudihuisa,sida cashuurta Badeecada iibsantay,cashuurta foojarka lacag bixinta,mushaharka kordhay ama dib loo dhigay iyo deymaha muddada dhow.	Biilasha hadhaa ka ah deymaha ururku qabo. Amaahda kaadhka ee ururka lagu leeyahay
Deymaha muddada dheer: muddo sanad ka badan.	Ay ka mid yihiin hafto deyn ah ooy tahay in lagu bixiyo
Qimaha 'fundka: Hadhaagga "Fund"-ka: miisaniyadeed oo sharcyan loo ah in la isticmaalo,	oo qayb ka mid ah sooc looga dhigay madaxa qoondeeyey in aanu ka mid noqon lacagta u diyaarka
Qayb fundkan qoodeysan: ku meel gaadh ah oo	ah oo sooc looga dhigay in lagu maalgeliyo qorshayaal mustaqbal ka ah.
Hadhaagga fund-ka aan qoondaysnayn: dheer tahay deymanka lagu	oo ah farqiga ay hantida waqtigan ururku leeyahay leeyahay.

**DHISIDA AWOODDA NGO/CBO**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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**TUSAALE XAASHIDDA HADHAAGGA**

Xaashidda Hadhaaggu waxay muujisa hadhaagga xisaab kasta oo ka mid tahay: Hantidda; Deymaha; iyo hadhaagga ‘fundka’. Xaashidda hadhaagga waxay magacan kula baxday iyadoo ah wadarta hantida ay le’eg tahay wadarta deymaha oo loo geeyey qiimaha hantida ururka; ama hadhaagga wadaraha.

Hoos waxaannu kuugu soo bandhignay tusaale Xaashidda Hadhaagga ka bilaabmata isla maalinta warbixinta Dakhliyada, kharashyada iyo isbeddellada aad kor ku soo akhriday. Waxay ku tustaa hantida uu ururku leeyahay ee uu haysto iyo waxa lagu leeyahay.

Tani waa xaashi hadhaa oo ku kooban ‘Fund-ka’ aan qoondaysnayn. Waxay muujinaysaa hantidda ururka oo dhan (lacag, Hanti ma-guurto ah iwm) ee ay NGO/ CBO leedahay iyo deymaha lagu leeyahay. Waxay tilmaantaa hadhaagga ‘fund-ka’ sanadka bilawgiisa, kaas oo ka mid yihii wixii lagu daray ama laga jaray hawlgalada sanadka socda. Natijada hawlgalada sanadka ayaa ah waxay dakhliyadu dheer yihii dakhliyadu iyo kharashyada warbixintooda ku eg 30ka bisha Sebtambar,2000. Eeg kan ka ku xiga ee tusaya sida ay warbixinta dakhliyada, kharashyada iyo hadhaagga fund-ku u galaan xaashida hadhaagga.

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<b>Xaashidda Hadhaagga 'Fund-Ka' Aan Qoondaysnayn Ee Urur Kastaa Adeegsan Karo</b>		
	Sept. 30, 2000	Sept. 30, 1999
<b>Hantidda</b>		
<b>Hantidda socota:</b>		
Lacagta caddaanka ah	6,250	5,000
Qoraalada & xisaabaha		
Soo hoyandoona	0	2,000
Xogdhawrka hantida	1,500	1,000
Isugeynta hantida	7,750	8,000
<b>Hantidda maguurtada ah:</b>		
<b>Dhul</b>		
Daaro laga jaray qiimo-dhaca	25,000	2,500
Makiinado, qalab laga jaray qiimo dhaca	58,000	60,000
Isugeynta hantida,dhulka &qalab	23,000	2,000
Isugeyn hantidda guud	106,000	10,5000
	113,750	113,000
<b>Deymaha iyo hantida</b>		
<b>Deymaha:</b>		
Xisaabaha la bixin doono	1,850	1,500
Credit kaadhyada	750	3,250
Deymaha mushaharka	1,400	1,200
Isugeynta Deymaha taagan	4,000	5,950
Deymaha muddada dheer:		
Deynta baabuur weyne	8,000	12,000
<b>ISUGEYNTA DAYMAHA</b>		
Hadhaagga 'fund-ka'	12,000	17,950
Hadhaagga fundka aan qoondaysnayn bilawga sanadka	85,800	85,000
Inta uu dakhligu dheer yahay	1,190	(1,735)
Ama ka yar yahay kharashka Wadarta		
hadhaagga fundka aan qoondaysnayn	86,990	83,265
Tabarucaad dhul ooy bixisay Dawladda hoose	14,760	11,785
Wadarta hadhaaga guud ee fund-ka	101,750	95,050
<b>WADARTA DAYMAHA IYO FUND KA HADHAAGA AH</b>	113,750	113,000

*Jaantuska 8: Xaashida hadhaaga fundka aan qoondaysnayn*

# DHISIDA AWOODDA NGO/CBO MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED

Urur Xaashida Hadhaaga Aan Xayirnay September 30, 2000		Urur Warbixinta Dakhliyada, Kharshyada, & Isbeddelyada Hadhaaga Fundka September 30, 2000		
		Qoondaysnayn	Qoondaysan	Wadar
<b>Hantidda</b>		Dakhliyada		
Hantida Hadda		Fiiga Kiliniga	100	0
Lacagta Caddaanka ah	6,250	Tabarucaad	1,200	0
Qoraalada, Deymaha Soo Hoyanaya	0	Fii Waxbarasho	50	100
Waxa Makhaasiinka Yaal	1,500	Tabruc D/Dhexe	400	350
<b>Wadarta Hantidda Hadda Ee Ururka.</b>	<b>7,750</b>	Qandaraasyada	75	20
<b>Dhul Iyo Qalab</b>		Adeegyo Tabaruc	60	0
Dhul	25,000	Iibka Qalabka		
Daaro Laga Jaray Qiimo Dhaca	58,000	Waxbarashada	800	0
Mishiino Laga Jaray Qiimi Dhaca	23,000	Isugeynta Dakhliyada		
Wadarta Hantida Maguurtada ah, Dhulka		& Taageerada	3,585	470
Iyo Qalabka	106,000	Kharshyada		
Hantidda	113,750	Agab Caafimaadka	500	40
<b>Deymaha iyo hantida</b>		Adeegyada Qandaraaska	600	350
Daymaha		Gunnada Xeeldheeraha	100	0
Daymaha hada		Telefoonka,Faxka Gude		
Xisaabaadka La Bixinayo	1,850	&Dibad	50	0
Credits Cards	750	Agab Xafiiska	40	0
Mushahrka Deynta ah	1,400	Boostada Iyo Noolka	70	20
Wadarta Deymaha Hadda	4,000	Kirada Qalabka Caafimaadka	80	0
<b>Deymaha Mudada Dheer</b>		Daabicidda & Soo Saarridda	0	60
Deynta Ka Hadhay Baabuur Weyn	8,000	Kirada Xafiiska	90	0
Wadarta daymaha	12,000	Biyaha & Laydhka	40	0
<b>Hadhaqa Fund ka</b>		Boostada & Noolka	60	0
Hadhaaga Fundka Aan Qoondaysnayn		Xayeysiiska	5	0
Sanadka Bilawgiisa	85,800	Mushaharka	760	0
Dakhliyadu Inta ay dheer		Abaal Marinta	0	30
Yihiin Kharashka	1,190	Wadarta Kharashyada	2395	400
Isugeynta Fundka Aan Qoondaysnayn	86,900	Dakhliyadu Inta ay dheer		2795
Tabaruc Dhul ay Dawladda hoose bixisay	14,760	Yihiin Kharashka	1,190	70
Wadarta Hadhaagga Fundka Aan	101,750	Hadhaaga Fundka Aan		1,260
Isugeynta Deymaha & Hadhaaga Fundka	113,750	Qoondaysnayn Sanadka		
		<b>Bilawgiisa</b>	<b>85,800</b>	

FIIRO

Mar haddii xaashiddan hadhaaggu ay tahay tii fundka aan qoondaysnayn,  
Inta uu dakhliyadu dheer yihiin kharashyada oo keliya (1,190) oo ah fundka aan qoondaysnayn ayaa lagu  
wareejinayaa xaashidda hadhaagga.

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**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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**Tusaale Xaashiyaha hadhaagga ee Urur Samafal Caafimaad oo leh dhawr Fund.**

<b>Tabaruc Caafimaad iyo Adeega Daryeelka</b> <b>Xaashiyaha Hadhaaga</b> <b>December 31, 2001 and 2002</b>					
<b>Hantidda</b>	<b>20x1</b>	<b>20x2</b>	<b>Deymaha &amp; Hadhaaga fundka</b>	<b>20x1</b>	<b>20x2</b>
Fundka aan qoodaysnayn.					
Lacag kaashka ah	2,207	2,530	Xisaabaha la bixindoono	148	139
Maalgelinaha	3,802	3,195	Deeqaha Baadhista.	596	616
Ballan qaadayada	475	363	Tabarucaad loogu Mustaqbalka	245	219
Qiiimaha qalabka waxbarasho	70	61	Isugeynta deynta & dakhliyada dibloodhigay	989	974
Dulsaarka ururey, kharash Soo					
Hoyanaaya & kharash La qadimay	286	186			
			Hadhaayada fundka		
			Ay u qoondaysay gudida Maamulku:		
			Maalgelin moddo dheer	2,800	2,300
Isugeyn	6,842	6,335	Iibsiga qalab cusub	100	0
			Muaraad cilmi baadhish	1,152	1,748
			Aan qoondaysnayn oo taal	1,799	1,313
			Wadarta hadhaagga fundka	5,851	5,361
			Isugeyn	6,842	6,335
<b>Qoondaysan:</b>					
Lacag caddan ah	3	5	Hadhaagga fundka:		
Maalgelin	71	72	Waxb, xirfadaysan	84	0
Deeqo la filayo	58	46	Deeqo baadhiseed	48	123
Isugeyn	132	123	Isugeun	132	123
<b>Fund Dhul, Daaro &amp; Qalab</b>					
Lacag caddan ah	3	2	Hafto deyn 8% la bixinayo	32	36
Maalgelino	177	145	Hadhaa Fund		
Ballanqaadyo	32	25			
Qiiimo dhac dulsaaro& qalab oo dhan 296 & 262	516	513	Kharash la galay	484	477
			Aan la isticmaalin	212	172
Isugeyn	728	685	Wadar fund hadhay	696	649
			Isugeyn	728	685
<b>Fund siismo ah:</b>					
Lacag caddaana	4	10	Hadhaagga fundka	1,948	2,017
Maalgelino	1,944	2,007			
Isugeyn	1,948	2,017	Isugeyn	1,948	2,017

**WARBIXIN LACAGEED**

Laba kooxood ayaa badiba istcimaala warbixino lacageedyada, kooxi waa mid ururka gudihiisa ah ta kalena waa ururka dibadiisa. Hababka xisaabaadka iyo habraacayada aynnu hore uga soo doodeyney wax loo hindisay inay kaa caawiyaan joogtaynta isku filnaanshaha oo kaliya ama waa inay isla markaas si cad xaaladda lacageed ee ururka xili kasta oo la joogoba uu dadka gaadhsiiyaa. Taasi waa cusur muhiim u ah qancinta dadka kale in hawlgalada NGO/CBO aad ku maamuleysaa si xirfadyaqaanimo, xilkasnimo

## **DHISIDA AWOODDA NGO/CBO**

### **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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leh; iyo xilqaad la xisaabtan. Qoraalka soo socdaa waa eegmo kooban oo la xidhiidha fursadaha kala duwan ee kuu diyaar ah inaad u adeegsato warbixinta xisaabintan wax-ku-oolnimo iyo waxqabad leh; adigoo raacaya hababka xisaabtanka iyo habraacyadooda.

#### **Adeegsadaayaasha Warbixinaha Ururka Gudihiisa.**

Xubno ka mid ah shaqaalaha NGO/CBO-gaaga ee u xil saran qorshaynta, abaabulka, hawlgelinta, qiimaynta barnaamijyo iyo hawlo gaar ah, ayaa ah inay la socdaan habraacyada xisaab tanka, kuwaas oo lagu tababaray inay u adeegsadaan warbixinaha xisaabtanka agab hawlgal.

#### **Adeegsadaayaasha Ururka Dibadiisa.**

**NGO/CBO** waxay ka jiraan aduunyo doonaysa in si qotodheer loogu fiirsado ururadaas. Waxaa jira dad gaar ah, ganacsyo iyo kooxo gaar u daneeya dhaqdhaqaaqa lacageed iyo waxaad urur ahaan qabato iyo cidda aad caawiso, kuwaas wax ka mid noqon kara hay' adaha deeqda bixiya deyn bixiyayaasha (baananka iwm).

Maalgelinlayaasha, kuwa agabka qaybiya, qandraas-walayaasha iyo ku kale. Markay guushaada wax qabad guuleysataba, waxaa sii kordha dadka iyo ururada ay tahay inaad la xisaabtan xilqaad leh la yeelato. Kuwa danaynaya warbixinaha xisaabtanka waxay doonaan inay arkaan xaashidda hadhaagga iyo warbixininta dakhliga, kharashka iyo isbeddeladda hadhaaga fund-ka. Warbixinaha lacagaha ee ay diyaariyeen NGO/CBO ee buuxiyey hal beegyada xisaabinta qaran ama deeqo, waxa ay ku siiyaan faham laga mideysan yahay oo saldhig u noqon kara isbarbar dhigga NGO/CBO kale ama hayadda kale. Tani waxay sawir cad ka bixisaa xaaladda lacageed ee NGO/CBO. Markaad cidda ay khuseyso aad siiso warbixinino aan is burinay oo Muddaysan; ayey NGO/CBO hore u marin kartaa xidhiidh kalsoonni leh oo waara oo ay la yeelato adeegsadyaasha warbixinaha, Waxa suurtagal ah inay taasi lama huraan u noqoto inay NGO/CBO ka hesho maalgelin dheeraad ah Hayadaha deeqaha bixiya, Dawladda Dhexe ama ururo kale.

#### **Warbixinaha in la fuliyo ay sharci tahay**

Warbixinaha in la fuliyo ay sharci tahay waxay khuseyaan warbixinino gaara oo hore loo go'aamiyey in loo qoro hayadda maalgelin bixinaysa ama Dawladda Dhexe. Warbixinaha noocan ah waxa loo adeegsadaa in loo caddeeyo hayadda kormeereysa hawlahaa in lacagtii la bixiyey loo isticmaaley si waafaqsan heshiisyadii la kala qortay. Markaad dejinaysa qaaimada xisaabaadka 'fund', waxa lagama maarmaan ah inaad dib u eegto heshiis kasta si aad u ogaato warbixinaha ay tahay in la fuliyo.

## **XOGDHAWRKA LACAGAHA, WARBIXINAHA IYO MIISAANIYAD SANADEEDKA**

Warbixinaha Dakhliga iyo Kharashyada iyo Xaashida Hadhaaga ayaa laga gartaa dakhligu inta uu le'eg yahay iyo kharashyada lagu bixiyey. Haddana aan u leexano habraaca qorshaynta, kaasoo ah diyaarinta mala awaalka dakhliyada iyo kharashyada ee miisaniyadda sanad maaliyadeedka soo socda.

#### **Dib-u-eegid**

Waxaynu tilmaanay shan sababood waxay muhiim u yihiin inuu urur lahaado Xogdhawr lacageed: Warbixinino u socda ururka gudihiisa iyo dibadiisa ,Fulinta heshiisyada uu ururku hayado kale la galay.Qorshe horusocod ah iyo Diyaarinta miisaaniyadda

Ku qiimee ururkaagga adeegsigga xogdhawrada lacagta si uu u gaadho afarta himilo ee kor ku qoran

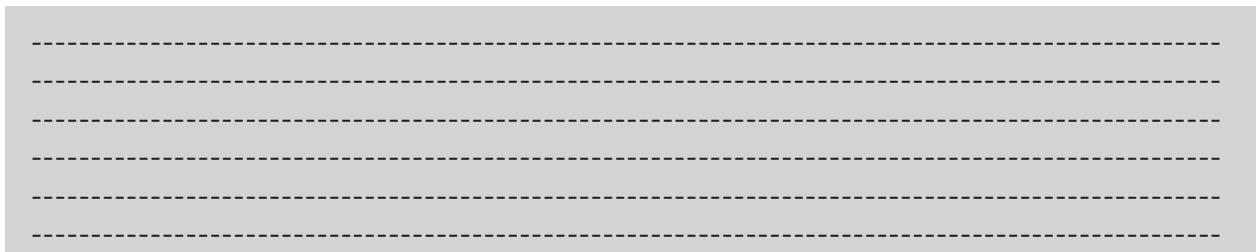
**DHISIDA AWOODDA NGO/CBODA**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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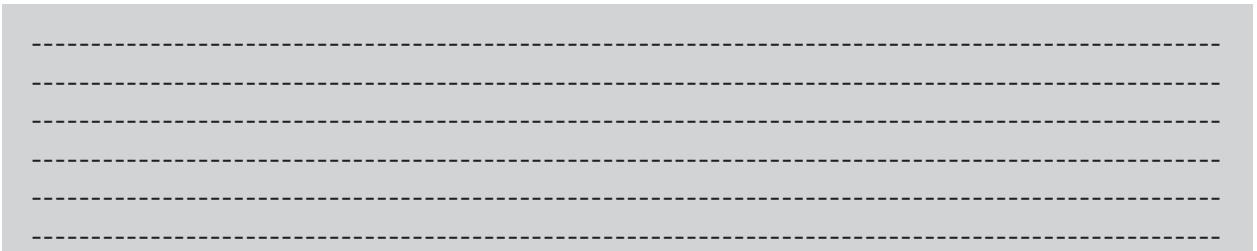
adigoo adeegsanaya: A= Waa heer sare  
B= Waa wanaagsan tahay, C= waa Meel dhexaad, D= Waa liitaa

Markaad qiimaynta dhameyso, qor hal wax oo aad dhibcaha qiimaynta himilo kasta kor ugu qaadi kartid.

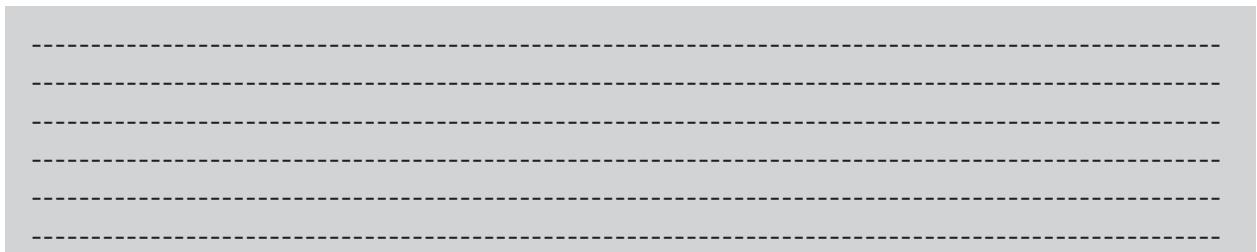
- Shaqaalahayga iyo anigu waxaanu kari karnaa inaanu maalin kasta gaadhno go'aan hawlgal oo ku salaysan xaaladda lacageed ee hadda ka jirta ururka, kuna cad hab xisaabeedka iyo xeerarka. Qiimee hadalkan (....)



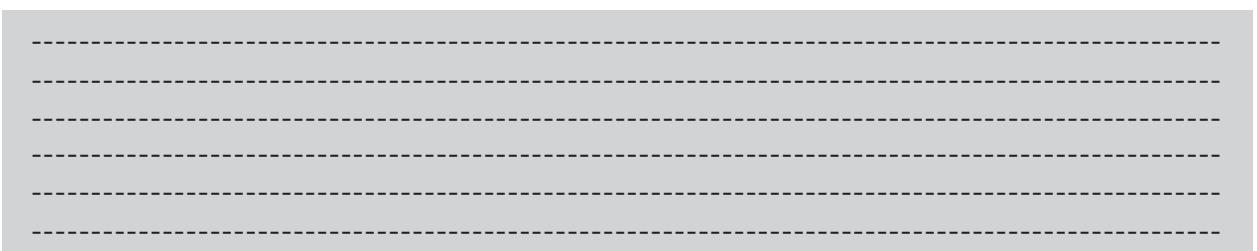
- Shaqaalahayga iyo anigu waxaanu awoodnaa inaanu si wax-ku-ool ah u adeegsano warbixinahayaga lacageed oo aanu urukayaga uga dhaadhicino aduunyada oo aanu u beritami karno qandaraasyada; helno deeqo iyo tabarucaad; kor-u-qaadno sumcada urukayaga, oo aanu gaadhno himilooyin kale oo qiimo leh. Qiimee (....)



- Shaqaalahayga iyo anigu waxaannu awood karnaa inaannu si ay raali ku yihin uga soo baxno shuruudaha aanu la galay hayado iyo ururo kale siiba marka laga hadlayo mudadda diyaarinta iyo wararka lacageed. Qiimee (....)



- Xogdhawrayadii hore iyo kuwa hadda socdaa waa lama huraan marka la hindisayo qorshayaasha muddada dheer iyo marka la diyaarinayo miisaaniyad sanadeedka. Qiimee(...)



# **DHISIDA AWOODDA NGO/CBO**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

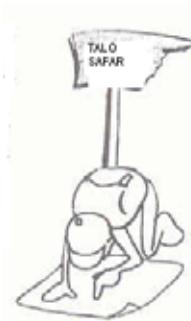
### **QODOBADA FURAYAASHA AH**

- Xisaabtaku waa farsamada lagu gorfeeyo, xogdhawro, ururiyo, qiimeeyo ee lagaga tarjumo hawla ha lacageed ee NGO/CBO iyo heerarkooda; laguna gudbiyo natiijooyinkooda.
- Waxa jira doorashooyin badan oo xisaabtan oo ay kala dooran karaan NGO/CBO. Helidda xisaabtanka uu ururkaagu ku hawl geli karo ee waafaqsan dhamaan heshiisyada ay idinku xidheen hayad ama qof ururka dibada ka ahi, isla markaasna gudbin kara war iyo xoggo sugan oo ah kuwa go'aano tayo leh lagu qaadan karo, kuwaas oo fure u ah maareynta lacagta.
- NGO/CBO yar yar ee leh awood xadidan oo ay ku maareyn karaan dhaqdhaqaqa lacagaha hab xisaabeeedka "fund-ka" ayaa u doorbidan
- Sida ay qaai-madaada xisaabtan u faahfaahsan tahay ayey awoodaada go'aan qaadasho ee hufan ee dhinaca maareyntaada lacageed ay wax-ku ool noqon kartaa.
- Warbixino wax ku ool ah ayaa shaqaalaha ka dhiga xog ogaal, aduunyada dibadda ururka ka jirtana dareensiya sida xaaladda lacageed ee ururku ay u tahay mid caafimaad qabta, hantidhawrka deeq bixiyayaashana mabsuud ka dhigta, isla markaasna hawlahaga miisaaniyad dejin iyo qorshayneed ka dhigta kuwo wanaagooda la xaasiddo.

Kahor intaynaan gelin baadigoobka barnaamijyada kala duwan iyo habraacyada maareynta loo hindisay hababka xisaabtaku inay taageeraan, waxaannu doonaynaa inaan mar labaad idin xasuusino in halbeegyada xisaabtanka iyo socodyada qaarkood ay dalalku ku kala duwanaadaan, inkastoo aannu ku kalsoon nahay in kuligiin aad dareensan tiihin, waxa la idinka filayo dhinaca saxdda ah ee hawlgaladda lacageed.

### **QORAALO**

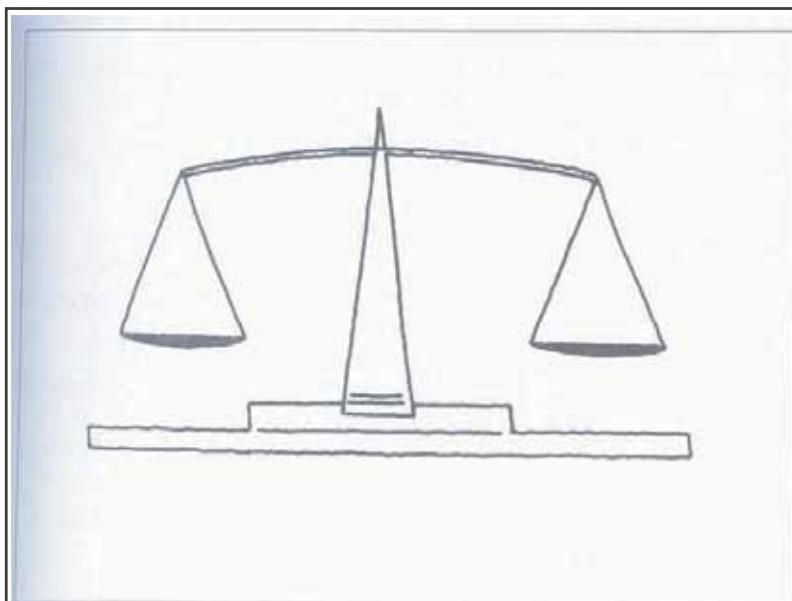
1. Xisaabaadku waa dariiqa xisaabaayiyaashu ku kaydiyaan kor u kaca iyo hoos u dhaca iyo hadhaaga shay sida kaashka, inventory ama kharash Telefoon. Kor u kacaasi iyo hoos u dhacyadaasi waxa loogu yeedhi karaa \*Debit iyo \*Credit. Hadhaayada midkastaana waxa uu ka kooban yahay ledgers ama diiwaanada xisaabta lagu kaydiyo.
2. Faraqa kaliya ee u dhaxeeya warbixinta dakhliyada iyo kharashyada iyo warbixinta dakhliyada, kharashyada iyo isbedelada ku dhaca hadhaaga fundka waa wararka hadhaaga fundka ee lagu darayey.



**MIISAANIYAD LACAGEEDKA CUTUBKA  
HAWLGALKA SANADKA: ISWAFAJINTA  
DHAKHLIGA IYO KHARASHKA**

**C  
U  
T  
U  
B  
K  
A**

**3**



# **DHISIDA AWOODDA NGO/CBO**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

Qalabka lacageed ee kaalinta labaad ee mareeynta ururkaaga waa miisaaniyadda hawlgalka sanadeed. Haddii aad yar seexatay intii qaybta labaad aan wadnay, aan ku xasusino in hab xisaabeedku yahay aasaaska aad ku dhisto maareynta lacagta barnaamiskaaga. Taasi waxay kuu suuro galisaa inay hawlo balaadhan oo ah maaraynta lacagta;aad qabato inta aanad dhexgalin habsocodka miisaaniyadda,waxa haboon in qof walba la xasuusiyo in miisaaniyadda NGO/CBO ey yihiin qorshayaal lacageed ee aanay ahayn documenti laga cabsado. Aduunyadan aan hubitaanka lahayn ee ay NGO/CBO ka hawlgalaan, miisaaniyaddu waa qalab lagama maarmaan u ah socodka ururrka hase ahaatee qariidada uu marayo labadali karo inta aanu bilaabmin sanad miisaaniyaddeedku. Miisaaniyadu waa taladaada u haboon ee waxa aad dakhli haysato ama aad fili kartu intaad ku dhex jirto goobada miisaaniyadda iyo sidaad u qorshayso una qoondayso dakhligaas si aad u gaadho yoolka ururkaaga. Waxa kaloo jira siyaabo dhowra oo loo diyaariyo miisaaniyad; madaxa miisaaniyad, hawlqabadka miisaaniyada; miisaaniyadaha mashruuca: miisaaniyada ku salaysan eber iyo kuwa kale oo badan. Wuxaan ku talo galeynaa inaan doodan ka dhigo mid fudud intii suuragala, oo aynu ka hadalo qaabka madax miisaaniyadeed ee ilaa xad ku salaysan hab xisaabeedka fundka. Inagoo og kala duwanaanshaha dadka daneeya NGO/CBO hab xisaadeedka fundku waa habraaca u waxtar badan, in kasta oo aanu ahayn ka u haboon marka laga eego maareynta guud ahaan.

Si aad faham uga hesho habraaca miisaniyada, waxaannu kuu soo jeedinay qaabkan lixda talaabo ka kooban inaad ka fekerto. Mar haddii bulshada NGO/CBO ay ku kala duwan balaadhka iyo daabacaadda waxa laga yaabaa inay talaabooyinkani u baahdaan in la soo koobo ama dib loo habeeyo si ay u daboolaan baahiyaha iyo xaaladaha ururkaaga taasi waxaynu guudyeeli doonaa markaynu eegayno lixda talaabo.

**Talaabada 1:** Isku dubarid habraaca

**Talaabada 2:** Tilmaan ilaha dakhliga oo diyaari qiyaso.

**Talaabada 3:** Diyaarin codsiyada barmaamishka.

**Talaabada 4:** Aqaasimaha ayaa naqtima qiyasaha dakhliga & codsiyada.

**Talaabada 5:** Guddida siyaasada ayaa naqtinta hawl galka la soo jeediyeey.

**Talaabada 6:** Ansixinta miisaaniyadda iyo dabagalka.

**MIISAANIYAD  
LACAGEEDKA  
HAWLGALKA  
SANADKA:  
ISWAFAJINTA  
DHAKHLIGA IYO  
KHARASHKA**

### **FIIRO**

Talaabooyinku waxay ku salaysan yihiin awoodo laga yaabo inay ka baxsan yihiin waayo araggnimada NGO/CBO yar yar ee madani ah. **TUSAALE** ahaan waxay taalaabooyinkani ku salaysan yihiin shaqaale loo igman karo hawlaха qorshaha maaliyadeed; qof keliyana ha ahaadee iyo guddi siyaasadeed oo si rasmi ah go'aan uga gaadhi karta qorshayaasha miisaaniyadaa. Haddii aad tahay urur qof keliya ah,oo aad ku hawlgasho adigoon ka faaiidaysan guddida siyaasada ama guddi awood xunkun leh,waxa aad adeegsan kartaa si aad hawlahan u fuliso xeeldheere saxiibkaa ah oo ka shaqeeyaa ururka la mid ah.

Waxa laga yaabaa, jaleecada hore, in habraacu aanu tilmaameynaa uu yahay ka NGO/CBO weyn oo keliya. Maaha sidaas. Xitaa haddii uu shaqaalaha ururku yahay qof keliya (oo adiga ah) waxa loo baahan yahay in la qiyaso dakhliyada iyo kharashyada, si loo ogaado in ururkaagu uu xag maaliyadeed sii jiro karo. Si kale haddii aynu u dhigno hawgalka lacageed ee ah maalinba maalin gaadhsii ma aha doorasho meel mar ah haddii doonayso inaad noolaato. Haddii aanad adeegsan foomamka tusaalaha ee lagu siiyey, sharaxa foomamka la socda ayaa waxtar weyn u ah ururada yaryar ee heysta waqtii aad u yar oo ay miisaaniyadda ku diyarinayaan.

Waxaanu si aad ah kuugu dhiirigelineynaa inaad computer habraacan u adeegsato intii ay suurtagal tahay. Foomamka miisaaniyada iyo qiyasahaba waxa lagu samayn karaa Microsoft Office (Word & Excel) oo aduunka oo dhan laga helo.

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**TALAABADDA 1: ISKU DUBARID HABRAACA**

Deji shax taariikhed oo tusineysa taariikh u gaar talaabooyinka soo socda. Bilow waqt kugu filan ka hor intaan sannad maaliyadeeddu bilaabmin, si aad u heshid waqt ku haboon qiyaasid iyo naqtiinba. Ururi documentiga oo dhan ee aad ugu baahan doonto diyaarinta miisaaniyada, shaqaalaha ururkani ku bararuji habraaca.

**TALAABADDA 2:-TILMAAMIDA DAKHLIYADA IYOILAALINTA QIYAASAHA**

Dhibaataada u weyn ee kala kulantaa ururada miisaaniyada, intooda badani waxay kaga timaadaa qaybta dakhliyada. Waa habraac laba talaabo ah:- Tilmaamidda ilaha iyo qiyaasidda waxa aad ilahaas mid kasta ka fili karto inaad ka hesho haddii aad la mid tahay ururada kale, waxa suuragal ah inaad baadi goob joogto ah ugu jirto si aad maalgelin ugu hesho inuu ururka aannuu degin.annagoo taa ka dulayna waxaynnu ilo maalgelin oo kala duwan ee laga yaabo inay yihiin kuwo aad qancin karto. Markaynnu dhameyno doodaas ayeynu eegi doonaa siyaabaha loo qiyaaso qadarka dakhliga ay tahay inaad ku shaqayso wareegga soo socda ee miisaaniyadda.

**YABOOHAHAAMA URURINTA LACAGTA**

Lacag ururintu waxay u baahan tahay xirfado iyo waayo-aragnimo bulshada kaga dhaadhiciso aaraadaada iyo ururkaaga ama aad ku soo jiidato, iyo hindisidda siyaabaha cusub oo aad ku kasbato taageeraha dadweynaha xagga hawlahu ururka. Mar haddaynu ognahay in dhaqan kastaa leeyahay siyaabo u gaar ah oo lagu ururiyo maalgelinta mashruucyada bulshada iyo ururada, wey adagtahay inaynu tilmaano waxyaalo gaar ah oo sida ugu fican u shaqayn kara degaankaaga. Wixaannu doorbidhay hawlo gaar ahaaneed oo aad ku ururin karto lacagta; sida abaabulka xafladdo dhaqameed ama olle alaab ilaa alaab ah, kuwaas waxa ka mid ah fikrado istaraatijo ku saabsan sidaad u abaabuli lahayd saldhig dakhli oo aad hawlahu ku fuliso:

- Inaad yeelato awoodd aad ku bacdhibi lahayd taageeradda aad u baahan tahay si wax qancis ah. Maxaa ka dhigay risaaladda ururkaaga mid ka duwan ururada ee ka baadi goobaya yabooh ilo la mid ah kuwaaga?
- Tax kuwa sida ugu badan uga faaidaydan doona barnaamijyadda ururkaaga, iyo ay kula tahay inay taageeri doonaan hawgalada aad ugu adeegayso kooxahaas. Sida muuqata taxo wuxuu leeyahay laba ujeedo oo is huwan: Kuwa aad u adeegi doonto. Iyo Kuwa jecel inay kugu caawiyaa inaad u adeegto kooxahaas.
- Raadi taageerayaal kala duwan, xagga badnimada, tabarucaadka iyo noocyadda dadka tabarucaadka bixinaya. Wixaad doonaysaa inaad hore umariso saldhig bixiyal rumaysan mabda' aaga oo ku siin karo taageero waqt dheer. Bixiyaha tabarucaad ee hal mar waa muhiim, waxaadse u baahan tahay sanad walba inaad la xidhiidhid si ay tabarucaadka u bixiyaan. NGO/CBO inta badan ma haystaan wakhtigaa.
- Doono hogamiyayaal bulsho, oo harmuuda oo noqda mabda' aaga. Taasina waa halka ay "Board-ka", agaasimayaasha ama wixii kale ee aad ugu yeedhaba ay faa'iido aan laqiyasikarin ururkaagu.
- Aqoonso meesha uu barnaamijka ama ururka xoog ku leeyahay, kana faa'iidayso markaad tabarucaad bulshada kadoonayso, matalan risaalada ururkaagu ma tahay mid wax soo jeedinaysa? Makaa go'aan inaad hirgeliso baahiyaha iyo isbedelada loo doonaya. Maku caan baxday inaad tahay qof hal-abuur leh, aqoon ganaci leh oo ka hawl yaqaansan kuwo kale, oo liishaamaya bulshada u liita, ama tayo kale oo kasta oo NGO/CBO uu kaga muuqdo ama kaga mudan yahay kuwa kale?
- Aqoonso in ururinta tabarucaadka ay lacag ururka ku joogto, taas micneheedu waxa loo baahan yahay in la qorsheeyo waqtiga shaqaalaha iyo hantida kale ee ururka ee lagu fulinayo hawlahu tabarucaadka ururinta.

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- Ugu danbeyn “Fundka”, uga fakir hab aan lacag ahayn. Dakhliga waa aaladda wax lagu qabto. Waqtiga iyo hibo mutadawacnimo iyo yaboohda qalab, badeecada ama waxyaale kale ayaa ka qiimo badan tabarucaadka lacagta caaddaan ah. Hadaba markaad daba socoto tabaruucad bulsho, si baahsan u feker.

### **FIIGAADEEGYADA**

Kuwa ka faaiidaysta ama macaamiisha u ah barnaamijka, in lacag qaado ayaa ah mid dakhli dhalin caam ah. Hase ahaatee ogow in dodo jiraan labada dhinac ee arintan, kuwa u dooda in lacag laga qaado ka faa’iidaystayaashu waxay ku sababeeyaan in :-

- Ay dadku jeclaystaan alaabada, hadii laga doono inay lacag bixiyaan,
- Dadka ka faa’iidaystayaashu barmaamishyada waa in ay laqaybsadaan kharashka hirgalinta ee barmaamishka.
- In yaroo lasaraa waxay taageertaa xeerarka kordhintaa adeegyada la fidiyay, iyo iyadoo suuragalin karta kobcinta barmaamishyada. Kuwa ka soo horjeeda in faa’iidaystayaasha lacag laga qaaro, waxay ku andacoodaan in:-
- Kuwa u baahan ee ka faa’iidaystaan barmaamishyada NGO/CBOwaa kuwa aan badiba haysa lacag ayadeegyada iska bixiyaan.
- Adeegyada ay NGO/CBO ay bixisaa waa adeegyo marka horeba badhtilmaameedku yahay kuwa baahan, waa in markaas lagu bixiyaa lacag la’aan.

NGO/CBO ah nooca daryeelka caafimaadka ayaa matalan, saari kara lacag ay ka mid tahay diiwaangelinta, la-talinta, daawada, adeegga shay-baadinka, iyo qiimaha sariirta maalintiiba haddii adeeg la siiyo bukaan jiifka. Waxa kale oo ay NGO/CBO lee yihiin qorshayaal qadimaad lacageed oo ay lacag yar ka qaadaan booqashada iyo daawadda.

Ururada leh qorshayaal caymis, dadka aan xubnaha ka ahayn waxay ka qaadaan adeega iyo daawadda lacag u dhiganta ta uu cusbitaallada gaar ahi ka qaadaan. Adeegyada ka-hortagga ah inta badan waxa lagu bixiyaa lacag la’aan. Marka daawada iyo adeegyada kaaba macaash lagu iibyo, waxay NGO/CBO ku hawlan caafimaadka ay ka dhaliyaan lacag ay ku kaabaan Daryeelka caafimaad ee ka-hortagga ah iyo adeegyada kale ee loogu talo galay bukaan jiifka dhqaale ahaan liidata.

### ***Eray digniin ah oo la xidhiidha qorshayaayasha qadimidda lacagta***

Badiba ilaha dakhligani maaha kuwo ku guulaysta dakhli ururinta, waxa iyana jirta fiiga xubinimadu inta badan inay ku soo hoyato nisbad ahaan mid aad u yar marka la barbar dhigo wadarta dakhliga guud. Haddii fiiga xubinimo lagu saleeyo miisaan daadegsan oo dhinaca karaanka wax bixineed ah, xubnaha isku qoraa intooda badani waxay noqdaan kuwo dhaqaalahoodu liito. Sabab kale oo la wada og yahay ee guul gaadhis la’anta barnaamiyadan waa iyagoo intooda badani aanay lahayn muddo la sugo intaanay xubin noqon, sidaas darteed waxa dhacda in dadku ku soo biiraan marka ay bukaan oo kaliya.

### **DEEQAH**

Deeqahu waa abaalmarin lacageed oo deeq-bixiyaashu hibeeyaan si ay u taageerto mashruuc ama barnaamij lagu soo weydiistay soo-jeedin ama arji. Saddexda ilood ee deeqaha ugu mudani waa dawladda, ururo loo asasay muraad gaar ah, iyo shirkadaha waaweyn.

**DEEQAHADAWLADDA**:- Waxa ka mid noqon kara heerarka kala duwan ee dawladda sida dawladda dhhex ee dal, magaalo ama heer kale oo u dhhex ee dawladda. Deeqaha dawladdu waa kuwa lagu bixiyo hab tartan. Ururka doonaya deeq waa inuu deeq bixiyaha dawladda usoo gudbiyaa soo-jedin ama codsi. Taa kadib waxaa caado ah in la qiimeeyo soo-jeedinta lana go’amiyo ansixinta “Fundka” oo lagu salaynayo

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hab qiimayn hore loo go'aamiyey. Sharci ayaa badiba qeexa muraadka guud ee deeqaha dawladda, Dawladda deeq bixiyaha ahina waxay doorbidaan inay deeqaha siiso mashaariicda liishaamaya waxyaalaha iyaga ay la tahay inay yihiin baahiyoo. Soo jeedinaha ay doonayaan inta badan waa kuwa qoraalkooda aad u dheer yahay isla markaasna adag yahay ayna tahay inay waafaqaan taariikh loo cayimay soo gudbintooda. Arrinta la yaabka ah ee fursadaha deeqi waa waqtiga uu qoraalka soo jeedintu u baahan yahay iyo taranka argagax leh ee inta badan ka jira dawladda ama ururka deeq bixiyayaasha ah.

Dawladdaha deegaanka iyo kuwa qaran waa ilo maalgelin oo muhiim u ah NGO/CBOs badan oo ka jira dalalka soo koraya. Taageerada dawladdu waxay noqon kartaa tabarucaad alaaboo; ka dhaafid cashuur ilaa noocyoo badan oo taageero lacageed oo toos ah waxaan caadi ahayn in NGO/CBO ay hesho isla mar qudha taageero dawladdeed oo kala duwan.

**DEEQ BIXIYAYAASHA MURAADKA GAARKAAH Seesaska (Foundations).** Ururadani waxay ku hawlan yihiin deeqaha. Ururadani waxa in badan bartilmaameed u ah arrimaha iyo baahiyaha soo if-baxaya. Foundations: kuwani inta badan shuruud ka ma dhigaan ama ma doonaan soo jeedino qoraal ah, isla markaas ma laha shaqaale badan oo bixiya caawimada ama dabagal ku sameeya codsiyada ama su'aala codsadaha. Ugu dambayn waxa adag sida war looga helo foundations-ka iyo mashaariicda ay diyaar u yihiin inay taageeraan. Waxa jira shan nooc oo foundations kala duwan ah:-

*FOUNDATION*” leh muraad guud oo heer qaran ama heer caalami ah:-

“Foundation”-nadani taariikhiiyan waa kuwo leh heer wax qabad oo cayiman iyo siyaabo ay lacag deeq u bixiyaan. Badiba waxay haystaan lacago badan oo ay bixiyaan. Waxay leeyihiin dano faro badan, gaar ahaan waa kuwo daneeya mashaariic leh rajo sare saamayn ballaadhana reebi kara. Waxa kale oo ay maalgeliyaan mashaaricda aragtidooda leh hal abuur.

*FOUNDATION-NADA* leh muraad gaar ah ee heer Qaran ama heer caalami ah:-

Kuwani waa kuwo maalgelin soo-jiray ah siin jiray mashaariicda adeegyo gaara sida kaabayaasha, deegaanka, caafimaadka, dadka gabobay, iwm.

*FOUNDATION-NADA Qoys*:- Wuxuu kani leeyahay guddi hogaamineed oo ka kooban xubnaha Qoys maal qabeen ah oo caawiya dadka saboolka ah ama baahan; gaar ahaan siiya caawimo lacageed. Habka ay wax u bixiyaan waxay ku salaysan tahay waxa ay xiisaynayaan qoysku. Qoysku kala mudnaanta waxyaalaha ay daneeyaan waxay isla beddeli karaan xilli. Xidhiidh lala leeyahay xubin qoyska ka mid ah ama saaxiibkood ayaa faa'iido gaar ahaaneed leh markaad deeq ka doonayso “Foundation” noocaa ah.

*FOUNDATION-KA Shirkadaha*:- Inkastoo ay shirkaduhu karaan oo ay bixiyaan deeqo, shirkadaha qaarkood ayaa deeqdooda mariya “Foundation” maamula oo dejiyaa hawlahooda bixinta deeqaha. Habkani wuxuu yareeyaa u-nuglaata shirkaduhu u nuglaan karaan khasaaraha iyo macaash sanadeedka. “Foundationada” shirkaduhu waxay badiba siyyaan deeqahooda ama gobollo ay ku leeyihiin warshado ama dano gaara. Sidaa darteed waxay bartilmaameed ka dhigtaan mashaariicda shaqaalaha shirkada ama dhaqaalaha magaalo ay warshado ku lee yihiin saamaynta togan ee ay ku yeelan karaan bulshooyinka.

“*FOUNDATION*” Beeleed: “Foundatoon-nadani” waxa inta badan abuura muwaadiniin daneynysa danta guud ee bulshada, Foundationadaasi waxay u jiraan inay daboolaan baahiyaha bulsho gaara. Inta badan waxay maal galiiyaan mashaariicda si hal abuurnimo leh u dabooli karta baahiyaha bulsho gaara ee markaa taagan. NGO/CBOs ka shaqeeya bulsooyinka aan lahayn “Foundation” beeleed ayaa suura gelin kara inay abuurmaan “Foundation” beeleed waxtar u noqon karaa marka la abuurayo, haddii la marti qaado hogaamiyayaasha maal qabeenka ah, iyo hogaamiyayaasha ganacsi inay isku waafaqaan ka doodida aragtida.

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Raadi inaad hesho qof soo saara buug koobaya “foundationnada” ka jira dalkaaga ama mandaqadaada. Waa ri’yo guud oo inta badan ay daabacadu dalad NGO kaasoo noqon kara ilo war iyo dhiiri gelin. Hadii aanu jirin, isku day inaad abuurto, ka dibna aad iibiso adigoo ka dhigaya hawgal uu ururkiinu qabto sanad kasta.

**Urur Shirkadeed:-** Waa shirkad ka kooban shirkaddo isku tegay oo biiro lacageed inta badan ku maalgeliya mashaariic ay u arkaan in ay yihiin maal gashi danahooda hadba aminta la joogo ama mustaqbal. Matalan shirkadaha waaweyni waxay deeqo siiyan mashaariicda wax ka taraysa tayada nolosha. Sida far-shaxanka, hay’adaha caafimaadka, dugsiyada iyo jaamacadaha. Markay sidaas sameeyaan, waxay kobciyaan baaqa beesha ee ku saabsan degaanka oo ah goob xiisa leh oo lagu noolado.

Taasoo dhiirigelisa shagaalaha cusub ee shirkado qoranayaan iyo kuwii hore oo ay shirkadu tababaro siiso si ay ugu nagaadaan shaqada. Shikadaha gaarka ah iyaguna waxay siiyan lacag mashaariicda mabda’ ku dhisan, kuwaas oo beesha u muujiya in shirkadu ka qayb qaadatay wanaajinta tayada nolosha. Sidaa awgeed, mashaariicda hal-ku-dhigga u ah beesha ee sumcada shirkadna dhisaysa, aaya shirkaduhu daneeyaan inay maalgaliyaan.

### **QANDARAASYADA DAWLADDA**

Mararka qarkood ayay NGO/CBO la wareegaan hawl ay wakhtigan faraha ku hayso dawladdu ama ay dawladdu isku dubarido barmaamij aanay doonayn inay iyadu si toosa uga hawl gasho. Xaaladan oo kale, dawladdu waxay siisaa lacag NGO/CBO si uu ururkaasi adeega u bixiyo. Tusaale ahaan, dalalka qaarkood, cusbitaalo ay NGO/CBO maamusho ayay dawladda u aqoonsataa inay noqdaan cusbitaalo degmo oo xil qaaaday inay fuliyaan adeegyada cusbitaalka degmada oo dhan NGO/CBO ay dawladdu siiso deeqo kab ah ama taageero kale. Adeegyada kala duwan ee ay dawladdu ogolaan kartaa inay qandaraas NGO/CBO ku siiso aaya dalba dal kaga duwan yahay, gobolbna gobol ay isku dal yihiin, ay u kala duwan yihiin.

### **LACAGTA SIINTAAH (Endowment)**

Waa qadar lacag ah oo maalgashi dakhli dhulin ah. Waa noocyoo kala duwan siintu:- Middi waa lacag ururka ku xidha inuu dulsaar isticmaalo, hase ahaatee aanu taabanayn rasamaalka. Kuwana waxay ogol yihiin in raasamaalka la isticmaalo iyadoo shuruudo lagu xidhiyo, caadiyana noqon karta tiro boqoley ah oo aan la dhaafi karin sanad walba ama waqtii go’ aan dabadii. Lacagta siinta ahi way u dabranaan kartaa, xaladaas oo NGO/CBO ay u isticmaali karto dakhliga kordhay muraad gaara sida qabasho adeeg ama aan dabranayn. Hadda oo ay dawladda iyo deeq bixiyayaasha maalgelinta NGO/CBO ay soo yaraanayaan ayaa dhisidda “(endowment) ay noqdeen dakhliga joogtada ah oo ay doorbidaan NGO/CBO iyo deeq bixiyayaashu kaleba. Ilaha “lacagta siinta ahi” waa “foundation” dawliga ah, mucaawinooyinka hay’adda Dowladda iyo qofka gaarka ahi.

### **HAWLAHA DAKHLI DHALINTA**

Inkastoo ay yaboohu, tabarucaadku, ururinta lacagta, qiima isticmaalka, iyo xubinimada lacagta ahi, ay yihiin ilaha ugu weyn ee kheyraadka beesha maalgelisa NGO/CBO, aaya ururadaas qaarkood ku kabaan dakhligooda hawlgalo dakhli dhaliya. Tusaale ahaan, NGO/CBO aaya mararka qaarkood dakhli ka dhaliya markay bixiyaan aqoon farsamo, tababar iyo adeeg cilmi baadhis oo ay u qabtaan NGO/CBOs kale ama loo-shaqeeye gaara. Inay NGO ama CBO hawlgal ganacsi ku dhaqaaqdo waxay tahay war-wanaagsan, iyo wax-xun. Marka hore warka xun:- waxay wiiqi kartaa xaaladaada cashuureed, waxay ka cadhysiisaa deeq bixiyahaagga, oo markaas noqota mid wax soo jiida kadibna ka fogaato risaaladaadii ahayd inaad u

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adeegto kooxaha tabaalaysan waxa kaloo laga yaaba inaad u baahato inaad hindisto habraaca xisaabtan oo gaara, si aad u hubiso in lacagta si gaar ah loo maareeyo.

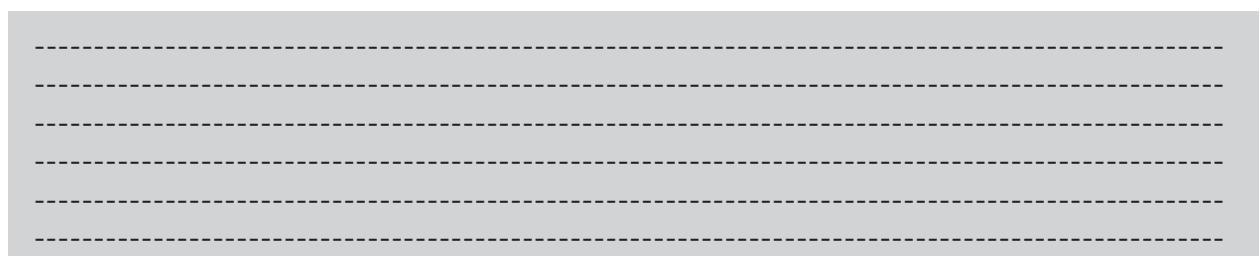
Mar hadaad ku foogan tahay hawlo ganacsi si aad u taageerto hawlah NGO aan macaash doon ahayn, waxaad u baahan tahay inaad samayso xeer aad macaashka ku wareejiso oo shafaaf ah.

Warka wanaagsanina waa:-

Abuuridda urur ganacsi oo gaar ah; waxay siisaa xoriyad ilaa xad ah habka uu ururku ku hawl galoo oo siisa fursado lagu maalgeliyo isku-dayada kale. Metalan, waxa laga yaabaa inaad doonto inaad macaashyada u isticmaasho dhisida barnaamij deymo yaryar ururada bulshada.

### **DIB-U-EEGID**

Sidaas kor ku soo aragtay, waxa jira ilo dakhli dhelina oo ay ka faa' idaysan karto NGO/CBO. Inta aynaan hore u dhaqaaqin, il-bidhiqsi ka fakir, adigoo eegeya istraatijiyyada ururkaagu uu u dhalin karo dakhli iyo siyaabo kale oo ah taageero toos ah oo kordhisa sii-jiritaanimada ururka. Halka hoose ee banaan ku qor meelaha u mudan ee dakhli iyo boqolkiiba inta mid waliba ka le'eg yahay miisaaniyadaada hawlgal ee hadda.



Haddana, naqtii aaraadda badan ee kor ku xusan, qor khayraadka filashada leh ee aanad hadda dabo socon, kadibna isku dubarrid qorshe aad ku kordhin karto filashada saldhigga maalgelin ku salaysan fakir cusub.



### **ODORASKA (Qiyaasta) DAKHLIYADA**

Qaybta kale ee arrini kaaga iman kartaa waa inaad odorosto (Qiyaas) dakhli intee le'eg baa ka iman doona? Xakee? sanad maaliyadeedka soo socda. Xigmada ugu wanaagsan ee aad ku dhamaystiri kartid hawshan waa waayo-aragnimada aad ka heshay maalgelinta ururkaagu sanadihi aan soo dhaafnay, inta ay le'eg yihiin dakhliyada aad ka heshay il walba shan sanadoo ayaa noqon kara bilawga odoroska dakhliyada. Adigoo adeegsanaya xogta shan sanadoo (haddii la hayo) ayaa kaa siin karta war cad siduu dakhligu ahaa sanado dhawr ah, iyagoo ku tusaya isbedelo xiliyeedka iyo kuwa aan caadiga hayn. Waxay ku siisaa sawir cad koritaanka caadiga ah ee ilaha dakhli ay ahaayeen sanadahaas. Mar haddii aad faraha ku dhigto xogta, su'aashu waa "maxaa inaan sameeyo ay tahay si aan u helo odoros sugar oo ku saabsan dakhliga miisaaniyadda sanadka". Jawaabtu ma fudduda. Awoodda suggidda ordoroska dakhliga waxay ku xidhan tahay waayo-aragnimo, inkastoo xataa dhawr sanadoo waayo-aragnimadooda laga yaabo inaan odorsku

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noqon mid dhamaystiran oo lagu tiirsan karo.

Waa in laga eegaa taariikhda xogtu siyaabaha ay isu beddeshay, tixgeli isbedeladda barnaamijka, tusayaasha dhaqaalaha, talada dadka, kadibna go'aanso lambarka intii suuragal ugu dhow dakhliga meel kasta laga filayo ee miisaaniyadda sanadka soo socda.

Taariikhdu sida ay isu beddesho oo lagu kaabo aqoonta barnaamijyada NGO/CBO bixiso, ayaa badiba ah dakhliga ugu dhaw ee sax ah. Hase ahaatee, odoraska dakhliyaddu ma aha mid dhamaantiisba ay ujeedo koobi karto ee inteeda badani waxay ku tiirsan tahay male malayn. Wuxuu markaas imanaysa su'aasha ah haddii aanay suuragal ahayn in la gaadho ordoraska dakhliyada sannadka soo socda oo sugaran, miyaanu ururku halis u ahayn inuu golo kharash ka badan dakhliga? Suurtagalmada arrintaasi, nasiib darro waa mid NGO/CBO cudur ku noqotay. Taasi waa ta keentay in bil kasta la kormeero oo lala socdo dakhliyada dhabta ah ee la ururiyey oo la barbar dhigo dakhliyada la filayey, iyo kharashaadka dhabta ah oo la bar bar dhigo dakhliyada dhabta ah ee la ururiyey. Arrintaasi ayaa ah mid aad u muhiim ah. Inagoo ka duulayna xaqaa' iqqa nolosha ee NGO/CBO intooda badan, waxa lama horaan ah in la noqdo muxaafid marka aynu odoroseyno dakhliyada.

Markaad ku hawlan tahay odoroska dakhliyada, waa inaad ahaato xume-fishe. Haddii xogta aad heshay ee isbed bedelka dakhliyadu ay noqoto laba tiro mid kood, qaado tirada yar. Tan kale, haddii ay sannad maaliyadeedka gudihiisa ay muuqato in dakhliyadii la filayey ay ka yaraanayaan tii miisaaniyadda, waa in agaasimuhu uu dib-u-habayn ku sameeya

### **HORDHAC WARQADA SHAQADA EE ODOROSKA DAKHLIGA FOOM (A)**

Warqada shaqada odoroska (qiyaasta) dakhliga ee kala ah Foom A, B, iyo C, waa kal kaaliyayaal loo adeegsado qiyaasida dakhliyada. War baa lagu siiyey iyadoo laysku dayaayo in lagugu xiiso gelinayo sidaad u bilaabi lahayd isticmaalka foomka laba bilood ka hor dhamaadka sanadka maaliyada. Qaybta hoose ee foomku waxay tustaa taariikh iyo xog wadareed ku saabsan afartii sanadood ee aynu soo dhaafnay oo ay weheliso korodh boqolkii.

Qaybta hoose ee foomku waxay tustaa lacagta bishii la ururiyey. Lacagta bil walba ururtay intay boqolkii ba ka tahay wadarta ilaha dakhliga ayaa tusaale u ah lacagta la fili karo. Wuxuu muhiim ah waqtiga uu dakhli soo hoyanayo, si aad u hubiso in ay lacagi taalo marka aad u baahan tahay. NGO/CBO si xooggan ugu tiirsan dakhli aan soo hoyanayn ka hor badhtamaha sanadka maaliyaddu waxay ku khasban tahay in waqtigaas la sugto iibsashada alaabada waaweyn sida qalabka. NGO/CBO dakhligeedu uu si joogto ah u soo hoydo sanadka oo dhan uma baahana inay iibsasho alaab waaweyn sugto, waayo? Sanadka oo dhan ayey iibsasho kartaa. Hoos waxa ku yaal sharaxa ereyada ku muujisan foomka:

**Ilo Dakhli:** waa erey tusmeeya dakhliga uu foomkani war ka bixinayo.

**Tirsi xisaabeed:** Waa hab tiro oo ka mida tirsi xisaabeed aduunku isla qaatay.

**Sanad maaliyadeed:** Khaanadani waxay tustaa taariikhdi afar sano oo tegay, qiyaasta dakhliga sanadka socda, iyo male-awaalid miisaaniyad sanaddeed.

**Lacagta soo hoyatay intay le'eg tahay:** waxay tustaa lacagta soo hoyatay sanad wal oo kor ku xusan inta qadarkeedu yahay, waxa kale oo ay tustaa qiyaasta sanadka socda iyo male-awaalka miisaaniyada sanadkan.

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**% Isbeddelka ku dhacay sanad maaliyadeedkii ina dhaafay:** Waa khaanada loo xisaabinta boqolkiiba inta korodhay sanad ilaa sanad.

Waxa loo xisaabiya sida soo socota:

$$15,000 - 10,000 / 10,000 = 50.00\%$$

$$18,754 - 15,000 / 15000 = 25.03\%$$

$$24,000 - 18,754 / 18,754 = 27.97\%.$$

**Isbeddelada, Isbeddelka boqoleed ee la hagaajiyey, isbeddelka la hagaajiyey iyo sharax:** khaanadan waxa la isticmaalaa hadii uu jiro korodh ama hoos u dhac ku yimaada ilaha dakhliga. Waa muhiim in xaaladahaas la diiwaangesho si loogu adeegsado sharax ahaan iyo odoroska mustaqbalka.

Qaybta hoose ee foomku wuxuu meel siiyaa rasiidhada bileyda afarta sanadood ee u danbeeyey iyadoo ay weheliso qiyaasida iyo miisaaniyada ku talo galka ah ee sanadka socda. Rasiidhada bilaha waxa la buuxiyaa iyagoo ku salaysan taariikhda rikoodhada. Tusaale ahaan, boqoleyda waxa lagu xisaabiya sida soo socota iyadoo la adeegsanayo sanad maaliyadeedka

98-99 bilaha July, August, iyo Septembar:

Dakhli bileedka / Wadarta dakhliga sanadka

$$1,440 / 24,000 = 6.00\%$$

$$1,670 / 24,000 = 6.96\%$$

$$1,200 / 24,000 = 5.00\%$$

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**Foom A: Warqada Odoroska Dakhliga**

Isha Dakhliga: Fiiga Rugta Caafimaad

Tirsiga Xisaabta: 313

Sanad maaliyada	Lacata la qabtay SH	Isbeddel % ku S.M tegay	Isbedeladda	Isbeddelka% Ee la hagaajihey	Sharaxa								
95-96	\$10,000	N/A											
96-97	15,000 18,754 24,000	50% 25.03% 27.97%	Haa,korodhka Qiimaha adeega oo kordhay 25% kana kacay \$5 Oo gaadhay \$6.25 booqasho	25%	Korodhka % waxa loo Xisaabayaa si ka duwan marka Qiimaha adeegisgu isbedelo. 1995-96, \$ 10,000ayaa la uririhey oo ku salaysan qiime \$5. 1996-97 qiimaha adeesigu wuxuu kordhay 25% oo uu gaadhay \$6.25 adeegsadihiiba.Tirada macaamiishu wey isbed bedashaa min sanad ilaa sanad.								
97-98	18,754	25.03%											
98-99	24,000	27.97%											
99-00													
00-01													
Sanad	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	TOTAL
SK95-96	600	700	500	700	700	700	1,000	1,500	1,100	900	800	800	10,000
% ee wadarta	6%	7%	5%	7%	7%	7%	10%	15%	11%	9%	8%	8%	100%
SK96-97	950	1,000	750	1,050	1,000	1,10	1,500	2,250	1,650	1,350	1,225	1,175	15,00
% ee wadarta	6.33%	6.67%	5%	7%	7%	7%	10%	15%	11%	9%	8%	8%	100%
SK96-97- 97-98	1,125	1,310	940	1,305	1,315	1,885	2,813	2,063	1,688	1,505	1,480	18,754	18,754
% ee wadarta	6%	6.99%	5.01%	6.96%	7.01%	7.07%	10.05%	15%	11%	9%	8.02%	7.89%	100%
SK98-99	1,440	1,670	1,200	1,680	1,690	1,670	2,400	3,600	2,640	2,160	1,940	1,910	24,000
% ee wadarta	6%	6.96%	5%	7%	7.04%	6.96%	10%	15%	11%	9%	8.08%	7.96%	100%
SK99-00	1,872	2,184	1,560	2,140	2,194	2,104	3,120	4,680	3,432	2,808	?	?	26,094

Tusaalaha soo socda waxaynu  
Ku qiyaasi doonaa 2 bilood ee  
u danbeeyey sanad  
maaliyadeedka 99-00

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**TUSAALAYAAL SIDA LOO ADEEGSADO XOGTA KOR KU TAAL SI LOO  
QIYAASI LAHAA DAKHLIYADA MUSTAQBALKA (FOOM B) - DOORASHADA**

**1aad**

- A. Boqoleyda (%) korodhka wadar sanadeededka ee dakhliyada la ururiyey bishii May ee 4tii sanadood ee tagey:
- FY 95-96 = 8.00%                    FY 96-97 = 8.17%  
FY 97-98 = 8.02%                    FY 98-99 = 8.08%  
Si joogto ah, ayaa 8% wadarta dakhli loo uruiyey bishii May.  
FY 95-96 = 8.00%                    FY 96-97 = 8.17%  
FY 97-98 = 8.02%                    FY 98-99 = 8.08%  
Si joogto ah, ayaa 8% wadarta dakhli loo uruiyey bishii May.
- B. Eeg korodka boqolkiiiba ee wadarta dakhliyada 3dii sanadoood ee u danbeeyey:
- 96-97 = 50% (.5) Ama 25% (.25) marka la habeeyey  
97-98 = 25.03% (.2503)  
98-99 = 27.97% (.2797)  
si joogto ah ayey dakhliyada ugu korodhey 25% 3dii sanadood ee u danbeeyey. Korodhka 98-99 ayaa in yar ka sareeyey kuwa kale.
- C. Lacag intee le'eg bay 25% iyo 27% oo ah korodhka ka sareeye korodhkii 98-99 noqonayaan?  
\$ 24,000 x 125% =30,000  
\$ 24,000 x127% = 30,480
- D. Waa intay 8% oo 30,000 iyo 30,480?  
\$ 30,000 x 8% (.08) = 2,400  
\$ 30,480 x 8% (.08) = 2743
- E. Dakhli intee le'eg baa sanadka 99-00 ilaa hadda la ururiyey?  
1872+1670+1560+2140+2194+2104+3120+4680+3432+2808=\$26,094.

Dakhli intee le'eg ayaa la ururiyey ilaa April 30,1999?

1440+1670+1200+1680+1690+1670+2400+3600+2160= \$20,150.

- F. \$20,150 boqolkiiiba intay ka tahay wadarta 24,000?  
20,150 / 24,000 = 83.95% ama 84%

Haddii wadarta dakliga la filayo in la helo sanadka maaliyada ee 99-00 uu yahay 30,000 ama 30,480; ma la odhan karaa 84% ayaa dakhligii soo hoyday?

**XUSUUSO**

FY 99-00        20,150 / 24,000 = 84%  
26,094 / 30,000= 87%  
26,094 / 30,480= 88%

Mar haddii labada nisbadoodba ay ka sareeyaan 84%, waxa muuqata in dakhliyadu ay bartilmaameedkii haystaan, iyadoo sanadkii maaliyada ee 98-99 la ururiyey ugu yaraan ku kordheen 25% tii la ururiyey 98-99 ee dhamayd 24,000. Mar haddii uu korodhku ka sii wanaagsan yahay taas, qiyaasta 30,480 ayaa la adeegsan karaa.

- G. Sidaa darteed waxa la adeegsan karaa qiyaasta May, lambarkeeda weyn ee talaada 'D' oo ah \$2,743.
- H. Habraacaas xisaabineed mid la mida ayaa lagu celin karaa Bisha June ama waxa

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la isugeyn karaan  $26,094 + 2,743$  oo aad ka goyso qiyaasta ah  $30,480$ . Taasi waxay qiyaasta bisha June ka dhigaysaa 1,643.

**FIIRSO:** xisaabin kasta dabadeed waa kuu faa'iido inay natijjooyinka ku sawirto 'Graph' si aad u aragto muuqaal saxa ah.

Mararka qaarkood ayaanay xisaabinuhu jawaab sugaran ku siinin, waa faa'iido inaad eegto sawirka inta aanad gaadhin go'aanka kama dambays ah. Kolka aad 'graphka' eegeyso, tixgeli arrimaha soo socda:

- Majiraan korodh iyo hoos u dhacyo xidhiidhsani?
- Hadaad eegto "graphka", maxaad filaysaa bilaha May iyo June inay sameeyaan?
- Labada mid koodna ma ku dhaw yahay qiyaasidaadii, markaad 'graphka' eegto?
- Hadday jawaabtu tahay Maya. waxaad habayn ku samayn kartaa tirooyinka bilaha aad u isticmaasho helidda qiyaasta sanadka 99-00.

**FOOM B: WARQADA QIYASIDA DAKHLI MUDADA SANADKA SOCDA KA HADHAY-DOORASHADA 1AAD**

**Isha dakhliga:**

**Fiiga Rug Caafimaad**

**Tirsiga xisaabta: 313**

Sanad xisaabeedka 95-96	Qadarka soo hooyday \$10,000	Isbedelka %ku kordhay kal hore N/A	Isbeddelada	Isbedelada la hagaajihey %	Faahfaahin								
96-97	15000	50%	Ha qiimaha adeegu wuu ka kordhay \$5 booqasho Wuxuna gaadhay \$6.25 booqashadii	25%	Korodhka % waxa lagu xisaabiyya si ka duwan marka uu dhaco isbedel qiimaha ka faaiidaysiga adeegu. Sanadkii 95-96 waxa la ururiyey \$ 10,000 iyadoo ku salaysan qiima ah \$5 qofkiiba. Sanadkii 96- 97 qiimaha adeegu waxa uu kordhay 25% isagoo gaadhay \$6.25 qofkiiba. Tirada macaamiishu ma degana oo sanad walba wey isbedbedshaa.								
97-98	18,754	25.03%											
98-99	24,000	27.97%											
99-00													
00-01													
97-98	18,754	25.03%											
98-99	24,000	27.97%											
99-00													
00-01													
Sanad	July	August	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	TOTAL
95-96	600	700	500	700	700	700	1000	1500	1100	900	800	800	10,000
%wadarta	7%	5%	7%	7%	7%	7%	10%	15%	11%	9%	8%	8%	100%
96-97	950	1,000	750	1050	1000	1100	1,500	2250	1650	1350	1225	1175	15,000
% wadar	6.33%	6.67%	5%	7%	7.33%	6.67%	10%	15%	11%	9%	8.17%	7.89%	100%
97-98	1,125	1,310	940	1,305	1,315	1,325	1,885	2,813	2,603	1,688	1,505	1,400	18,754
%wadar	6%	6.99%	5.01%	6.96%	7.01%	7.07%	10.05%	15%	11%	9%	8.02%	7.89%	100%
98-99	1,440	1,670	1,200	1,680	1,690	1,670	2,400	3,600	2,640	2,160	1,940	1,910	24,000
%wadar	6%	6.96%	5%	7%	7.04%	6.96%	10%	15%	11%	9%	8.08%	7.96%	100%
99-00	1,872	2,184	1,560	2,140	2,194	2,104	3,120	4,680	3,432	2,808	2,743	1,643	30,480

**DHISIDA AWOODDA NGO/CBODA  
MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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**QIYAASIDDA DAKHLIYADA INTA SANADKA MAALIYADA EE SOCDA KA  
HADHAY (FOOM B) - DOORASHADA 2aad**

- A. Qaado bisha May dakhliged Doolarka ahayaa 4tii sanadood ee u danbeeyey; 800, 1225, 1505, 1940  
Soo Saar korodka boqoleyda (%) sanad ilaa sanad:  
 $225-800 / 800 = 53\% (.53)$   
 $1505-225/1225 = 23\% (.23)$   
 $1940-1505/1505 = 29\% (.29)$
- B. Eeg xogaha taariikheed; tirada 53% waa in la sii yareeyaa oo la kala badhaa ama laqaataa 25%. Sidaa darteed ay noqotaa: 26.5%, 23%, 29%. Sanadkii 97-98 hoos u dhac dakhliga bileedka ayaa jiray. Hubi sababta taasi u dhacday iyo inay mar kale dhici karto.
- C. Haddii saddexda tiro la isku celceliyo:  
$$\frac{26.5+23+29}{3} = 26\% (.26)$$

Haddii celceliska socdaa kaas oo culeys dheerada saara sanadaha danbe la isticmaalo:  
$$\frac{26.5 + 23}{2} = 24.75$$
  
$$\frac{24.75 + 29.0}{2} = 26.8 \text{ ama } 27\% (.27)$$

- D. Waxaad haysataa saddex siyood oo loo soo saaro korodhka Boqoleyda bisha May ee 99-00. 29% - oo ah korodhkii wixii kal hore.  
26% - oo ah isku celceliskii sadexdii sanadood ee u danbeeyey  
27% - oo ah celceliska socday ee saddexda sanadood.  
Mid kasta oo ka mida sadexda tiro waa la qaadan karaa, hase ahaatee waxay xikmadu ku jirtaa inaad adeegsato 26%, sidaas darteed ayaa sanadkii 1998-99 lacagta Doolarku ay ahayd: \$ 1940 x 1.26 = \$ 2,445 bishii May 1999-00

**Xisaabo ay bisha Juun leedahay:**

- A. Xisaabi boqolkiiba inta korodhay afartii sanadood ee u danbeeyey.

800    47%  
1175    26%  
1480    29%  
1910

- B. Habee boqoleyda (%) adigoo raacaya xogta taariikhda  
 $47 / 2 = 23.5\%$

Soosaar celceliska boqolkiiba saddex (%)

$$\frac{23.5 + 26+29}{2}$$
  
$$3 = 26\%$$

Soosaar celceliska socda

$$\frac{23.5+26}{2} = 25+29$$
  
$$2 = 27\%$$

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- C. 3 doorasho: 29%, 26%, 27%.  
 Dooro 26%  
 Bishii June ee Sanadkii 1998-99 waa 1910 x 1.06 = 2407 June 99-00
- D. Ma Jirtaa sabab uu fiigu u kordho ama hoos ugu dhici karo bisha May ama June? Hadday taasi jirto habee. Haddii aan la habayn xisaabintu waxay noqonaysaa:  
 99-00 April, 26,094  
 May +2,445  
 June + 2,407  
 \$ 30,940 ayaa ah wadarta qiyaasta dakhliga inta sanadka 99-00 ka hadhay.

SANAD	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	TOTAL
SK 95-96	600	500	700	700	1,000	1,500	1,000	1,500	1,100	900	800	800	10,000
% ee Wadarta	6.00%	5.00%	7.00%	7.00%	10.00%	15.00%	10.00%	15.00%	11.00%	9.00%	8.00%	8.00%	100.00%
SK 96-97	950	1,000	750	1,050	1,000	1,100	1,500	2,250	1,650	1,350	1,225	1,175	15,00
% ee wadarta	6.33%	6.67%	5.00%	7.00%	7.33%	6.67%	10.00%	15.00%	11.00%	9.00%	8.17%	7.83%	100.00%
SK 97-98	1,125	1,310	940	1,305	1,315	1,325	1,885	2,813	2,063	1,688	1,505	1,480	18,754
% ee wadarta	6.00%	6.99%	5.01%	6.96%	7.01%	7.07%	10.05%	15.00%	11.00%	9.00%	8.02%	7.89%	100.00%
SK 98-99	1,440	1,670	1,200	1,680	1,690	1,670	2,400	3,600	2,640	2,160	1,940	1,910	24,000
% ee wadarta	6.00%	6.96%	5.00%	7.00%	7.04%	6.96%	10.00%	15.00%	11.00%	9.00%	8.08%	7.96%	100.00%
SK 99-00	1,872	2,184	1,560	2,140	2,194	2,104	3,120	4,680	3,432	2,808	2,445	2,407	30,946

**DARIIQADA WADARTA KORODHKA BOQOLEYDA EE LAGU QIYAASO  
 DAKHLIYADA SANADKA SOO SOCDA (FOOM C)**

**FIIRO:** Qiyaasidani waxay ku salaysan tahay tii sanadkii maaliyada ee 99-00 ee ku sharxan FOOM B - Doorashada 2aad oo ah 30,846.

1. Dhugo korodhka boqoleyd ee wadarta dakhliyada 5tii sanadood ee tegay:  
 96-97 =50% (.5) ama 25% (.25)  
 97-98= 25.03% (.2503)  
 98-99= 27.97% (.2797)  
 99-00= 28.94% (.2894)
- A. Soosaar celceliska. Xisaabintani waxay siisaa sanadaha oo dhan miisaan isle'eg:  

$$\underline{25 + 25.03 + 27.97 + 28.94}$$
  

$$4 = 26.7\% (.267)$$
- B. Celceliska socda, oo siiya miisaan dheeraad ah sanadaha u danbeeyey  

$$25 + 25.03$$
  

$$2 = \underline{25.02 + 27.97}$$
  

$$2 = \underline{26.5 + 28.94}$$
  

$$2 = 27.7\% (.277)$$
- C. Eeg faraqa korodhka boqoleyda sanadaha oo dhan:  
 Sanad maaliyadeedkii u danbeeyey 99-00 28.94 (28.94-7.97=.97)  

$$99-98 27.97(27.97-25.03=2.94)$$
  
 97-98 25.03(25.03-25.0=03)  
 Sanadka ugu fac wey 96-97 25.00
- D. Maxay 99-00 sida aadka ah ee 98-99 ugu korodhi weydey? Ma

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tirada macaamiishaa hoos u dhacday 00-01? Mise qiimaha uu ka-faaidiystuhu bixinayo ayaa la mid noqon doona Korodhkii(97) ee sanadkii 99-00?

- #### E. Tirooyinka dhihina waa:

- 1) Iyadoo ku salaysan xisaabinta (a)  
1999-00 Qiyaasta  $30,946 \times 1.267 = 39,208$
  - 2) Iyadoo ku salaysan xisaabinta (b)= 27.7%  
1999-00qiyaasta  $0,946 \times 1.277 = 39,518$
  - 3) Iyadoo ku salaysan korodhkii boqoleyda ee kal hore=29.84  
Qiyaasta 1999-00  $30,946 \times 1.2984 = 39,902$
  - 4) Ama haddii aanad mabsuud ku ahayn kuwa aan kor ku soo sheegnay,  
waxaad qaadan kartaa tirada aad doonto,matalan, 20%.  
Habaynta caynkan ah waxa la sameeyaa markaad filayso in qiimuhu uu  
bixiyo ka-faaiidystuha uu si weyn u yaraada sanad miisaniyadeeda.  
Qiyaasta 1999-00  $30,946 \times 1.20 = 37,135$



Shaxda soo socotaa waxay sharxaysaa dariiqo lagu heli karo qiyaasta bil kasta,adigoo ka soo qaaday in ku talo-galka 2000-0144 uu yahay \$37,135:

1. Eeg boqoleyda bisha July ee shantii sanadoo ee u danbeeyey:  
Sanad walba ugu yaraan .06% ee wadarta dakhliga waxa la ururiyaa bisha July inta kale waxa loo qiimeeyaa sida soo socota:

July	=	.06		Jan	=	.10
Augu	=	.07		Febr	=	.15
Sept	=	.05		March	=	.11
Oct	=	.07		April	=	.09
Nov	=	.07		May	=	.08
Dec	=	.07		June	=	.08

- G) Boqoleyada waa inay wadartoodu ahataa 100% ;Waxa laga yaabaa inay kuu fududaato isticmaalka 3 ama 4 dhibcood “decimal”halkaad ka isticmaali lahayd 2, sababtoo ah way fududahay inaad isu dheelitirto 100%.

  - Si aad u qaybisid qadarka bil walba ku dhufo boqoleydeeda bil kasta wadarta sannadka 200-01.

.10=3714 Jan  
.15=5570 Febr  
.11=4085 March  
.09=3342 April  
.08=2971 May  
.08=2971 June

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\$37,135 x .06=2228 July

.07=2599 August

.05=1857 Sept

.07=2599 Oct

.07=2599 Nov.

.07=2599 Dec

Qiyaaso bileedyadan waxa loo adeegsan karaa dabagalka lacagta soo hayata si aad u ogaato inaad gaadhi karto wadartaadii ku talogalka ahayd ee 2000-01. Waxa iyana faa'iido ah inaad ku samayso "graph" tirooyinka ku talo galka ah ee kor ku xusan. Hadaad sidaas yeesho, sawirka ayaa ku tusi kara meelaha la qalday markii la samayanayey ku talogal waxyaalo ku adag inay ku muuqdaan eegid tirooyin ka oo qudha.

**FOOM C : WARQADDA QIYAASIDA DHAKLI EE LAGU QIYAASO  
DAKHЛИYADA SANNADKA SOO SOCDA**

**Isha dakhiga: Fiiga Rugta ganacsiga**

**Tirsiga xisaabtanka:313**

Sanad maaliyadeedka	Lacagta soo hoyatay	Isbedelka % sanadkii hore	Isbedelyada	Isbedelka % ee la hagaajiyey	Sharaxa
95-96		N/A			
96-97	\$10,000 15,000	50%	Haa Qiime korodh ayaa dhacay kaas oo \$5 tii dollar ee qofka lagu eegi jiray ay	25%	Korodhka % waxa lagu xisaabiyyaa si ka duwan marka lagu xisaabiyo isbedelka qiimaha ka faaiidaystaha ku dhaca. Sanadkii
97-98	18,754	25.03%			
98-99	24,000	27.97%			
99-00(qiyaas)					
00-01 (kutalogal)					

SANAD	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	Total
SK95-96	600	700	500	700	700	700	1,000	1,500	1,100	900	800	800	10,000
% wadarta	6%	7%	5%	7%	7%	7%	10%	15%	11%	9%	8%	8%	100%
SK96-97	950	1,000	750	1,050	1,000	1,100	1,500	2,250	1,650	1,350	1,225	1,175	15,00
% wadarta	6.33%	6.67%	5%	7%	7.33%	6.67%	10%	15%	11%	9%	8.17%	7.83%	100%
SK97-98	1,125	1,310	940	1,305	1,315	1,325	1,885	2,813	2,063	1,688	1,505	1,480	18,754
% wadarta	6%	6.99%	5.01%	6.96%	7.01%	7.07%	10.5%	15%	11%	9%	8.02%	7.89%	100%
SK98-99	1,440	1,670	1,200	1,680	1,690	1,670	2,400	3,600	2,640	2,160	1,940	1,940	24,000
% wadarta	6%	6.96%	5%	7%	7.04%	6.96%	10%	15%	11%	9%	8.08%	7.96%	100%

SK99-00	1,872	2,184	1,560	2,140	2,194	2,104	3,120	4,680	3,432	2,808	2,445	2,407	26,094
% wadarta	6.05%	7.06%	5.04%	6.92%	7.09%	6.80%	10.08%	15.12%	11.09%	9.07%	7.90%	7.78%	100%
SK00-01	?	?	?	?	?	?	?	?	?	?	?	?	37,135
% wadarta	6%	7%	5%	7%	7%	7%	10%	15%	11%	9%	8%	8%	100%
SK99-00	2,228	2,599	1,857	2,599	2,599	2,599	3,714	5,570	4,085	3,342	2,971	2,971	37,135
% wadarta	6%	7%	5%	7%	7%	7%	10%	15%	11%	9%	8%	8%	100%

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Waxaanu hadda ku soo bandhignay doorashooyin ilaa xad faahfaahsan oo ku saabsan qiyaasidda ilaha dakhliga ee sannadka soo socda .Haddii hawlgal kaagu uu yar yahay, shaqaaluhu aannu ku filayn , oo badiba shaqo kale loo diro, waxaa laga yaabaa inaad ka firka-naxdo xisaabinta loo arko inay aad u adag tahay. Hase yeeshee waxaanu kugu dhiiri galinaynaa inaad la leg danto fikradahan, haddii aad danaynayo sii-jiritaanimada isku-dayadda NGO/CBO. Odoros (qiyaasidda) li’ida dhaqdhaqaqa lacagta caddaanka ah oo sugan ee sannadka soo socda intii ay suuragal tahay , ma awoodi kartid inaad si kalsooni leh u diyaariso talabadda ku xigta ee ah hab socodka miisaaniyadda. Si aanu hawsha in yar kuugu fududayno, waxaanu kugu siinay buugan xagiisa danbe foomam aad ku xisaabiso, kuna kaydiso ku talo-galyada dakhligaaga.



### **TALAABADDA 3AAD: DIYAARI CODSIYO BARNAAMIJ**

#### **MAXAA QORSHE U AH NGO/CBO SI AY U GAADHO KHAYRAADKA ODOROSKA U AH?**

Markay agaasimayaasha barnaamij isu diyaariyaan inay gudbiyaan miisaaniyad, oo ay agaasimayaasha iyo siyaasad dejiyyaashu ay miisaaniyadaha dib-u-eegayaan waa inay tixgeliyaan su'aasha ah “Hadafyadeena ma ku gaadhi karnaa haddii aynu khayraadka sidan u isticmaalo?”

Si aad su'aashan uga jawaabitid marka hore waa inaad taqaano ahdaafta ururka. Mudnaanaha miiisaniyad waa inay ka tarjumtaa ahdaafta ururka. Su'aashan oo si walba muhiim u ahi, waa loo baahan yahay xataa haddii aad tahay qofka qudha ee hawl gelinaaya NGO/CBO. Haddii aad ka mid tahay kumanaanka NGO/CBO ee ka hawl gala iyagoon lahayn maareeyayaal barnaamij ama guddi siyaasadeed, sidaannu hore ugu soo jeedinay weedhii furitaanka, ha joojin akhriska! Waxaad ka mid tahay dadka aannu u jecel nahay.

Dhawr qeeximood ayuu “HADAF” leeyahay.

Dhigshineeriga websters wuxuu yidhaahdaa

- “HADAF” waa barta ugu dambaysay ee isku-day uu ku jihaysan yahay, waa barta dhamaadka orod tartan ah.” Waa kuwan qeeximo dhawr ah oo kaa siin kara fikrad wanaagsan wuxuu hadaf yahay:
- Weedh baahsan oo tilmaanta waxaad doonayso inaad gaadho.
- Weedh xaalad gaar ah, oo mustaqbalka jiri doonta haddii aan xilalka la tilmaamay loo fuliyey sida gaarka ah ee miisaaniyadda iyo ujeedooyinka ku cad.
- Weedh baahsan oo muraadka iyo jihada ay khayraadka ururku ku jihaysan yihiin.

**Ujeedooyin** waa ahdaafta muddada gaaban, oo leh waqtii gaara oo sugan. Mararka qaarkood waxa loogu yeedhaa bartirmaameedyo, dhacdooyin xusuuso, ama istraatijooyin. Ujeedooyin waxay kaga duwan yihii ahdaaf iyagoo inta badan ah qaar, la tirin karo, sooc ah si uu urur u ogaado goorta iyo haddii la gaadhay. Haddii ay shaqaaluhu hindiseen ujeedooyin ku salaysan ahdaafta ururka, waa inay si cad u tilmaamaan shaqada shaqaalaha iyo qiyaasta lacageed ee ay ku kacayso gaadhistroodu.

### **KHARASHYADA:-**

Qaar ka mid ah kharashyada joogtada ah waa in la galo si loo gaadho ahdaafta uu dhigtay NGO/CBO. Tusaale ahaan, mushaharooyin, agabka iyo alaabada, kirada daarta, laydhka, iyo biyaha ayaa lagama maarmaan u ah hawlgalada NGO/CBO.Waa kuwan kharashyo caam ah oo kala haadsan.

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**NOOCYADA KHARASHYADA JOOGTADA AH**

*Adeegyada shaqaalaha-* waxa ka mid noqon kara mushaharka, gunada ama xaqa, bedidda kharashka safar iyo xuquuqo kale oo la siiyey saraakiisha ama qof shaqaale kale ka mida. Xuquqda waxa kale oo ka mida biirada ay shaqaaluhu ku darsadaan kaydka hawl gabnimada, caymiska caafimaadka, fasaxa bukaanka, mushaharka ugu danbeeya ama xuquuq kale oo la mida.

isgaadhsiinta, gaadiidka, xayeyisiiska, daabacaadda, caymiska, adeegyada biyaha iyo laydhku, dayactirka iyo hagaajinta, kirooyinka, iyo shaygii kale ee ay cid uun kharash ku ah hadduu yahay qof ama shirkad , ama haya'ad adeeg bixinaysa.

*Raasamaalka hawl lagu fulinayo-* oo ah iibsashada lagu yeelan karo hanti ama lagu kordhin karo hanti ma-guurta ah oo hore ay u soo iibsato NGO/CBO, kuwaas oo ay ka mid noqon karaan qalab ama mishiino, Computar, miisas iyo kuraasi, dhul, daaro, hagaajinta waxa aan ahayn daaro oo kale, iyo dib-u-dhis ama hagaajintooda oo lagu gaadhadh shuruudo qandaraas. Ururada intooda badani waxay go'aansadaan xaddigga ugu yar ee ay iibsan karaan, si ay u suaan inuu shaygu yahay mid raasamaal isrogaya ama uu yahay qalab. Tusaale ahaan, urur baa iibsashada miis qiimihiisu yahay \$400 u aqoonsada inuu miisaniyad ahaan ka mid yahay qaybta alaabta iyo agabka; NGO/CBO kalena waxay u aqoonsadaan inuu ka mid yahay qaybta raasamaalka hantida kobcisa ee miisaniyada.

**ODOROSKA KHARASHYADA**

Barnaamij kastaa waa inuu buuxiyaa foom la mid ah *foomka 'D'-codsiga Miisaaniyad barnaamij iyo foomka E- oo ah foomka shaqaalaha barnaamijka*. Foomka codsiga miisaniyadda barnaamijku, tiirarkiisa (columns) 3aad, 4aad, 5aad waa tirooyin taariikheed iyo qiyaaso kuwaas oo muujiya xogta aad ku salaysan karto go'aaminta xaddigga codsigaaga miisaaniyadda sanadka. Sadexda tiir (column) ee u dambeeyaa waxa ku muujisan xadiyada ay u baahan tahay miisaaniyada sanadku. Codsiga wadarta miisaaniyad waxa loo kala qaybiyey laba tiir (column): Miisaaniyada adeegyada dhamaanaya, iyo isbedelka adeegyada. Miisaaniyada adeegyada dhamaanaya waxay ka kooban tahay xaddiga doolarka ee ugu yar ee dabooli kara kharashka adeegyada ama hawlgaladda lagu wadi karo heerka ay hadda ku socdaan. Xaddiyada tiirkan (column) waa inay ka mid noqdaan adeegyada shaqaalaha, agabka iyo alaabada, adeegyo kale iyo kharashiyadka, raasamaalka hantida kobciya, iyo kharashyada kale ee daruuri u ah hawl galka barnaamijka iyadoo la raacayo miisaaniyadda sanadka oo aan waxba lagu kordhin hawlahama adeegyada la quondeeyey.

Tirooyinkani badiba waxay xaddi ahaan ku dhow yihii kuwii sanadihi ka horeeyey. Isbedeladu waxay tilmaamaan sicir barar, korodh mushahar, sicir beddel, ama tirada dadka oo korodhay. Shaqaale iyo qalab dheeraad ah oon ahayn beddel qalab, looma codsan karo tiirka miisaaniyada adeegyo dhamaanaya. Codsiyada lacagta ee ku saabsan korodhin ama dhimid hawlahama adeegyada loogu talo galay ama adeegyo la curinayo waa in lagu muujiyaa tiirka (column) "beddelada adeegyada." Tusaale ahaan: Maktabada wareegta oo cusub oo u baahan baabuur, buuggaag, qof baabuurka wada, iyo kharash hawlgal oo siyaado ah waxa lagu diiwaangelinaya tiirka (column) beddeladda adeegyada, iyadoo la hoos keenayo qaybaha ta ugu haboon. Tiirka (column) "Miisaaniyadda sanadka" waxay koobtaa wadarta tiirarka "miisaaniyada adeegyada dhamaanaya" iyo tiirarka "Beddelada adeegyada." Waxay muujisaa oo keliya miisaaniyada sanadka ee barnaamijkaas.

Codsiga miisaaniyadda barnaamij waa in ay la socdaan foomam taageera, kuwaas oo kaaba, caddeeyana tirooyinka ku qoran foomka miisaaniyada kooba. Si aanu kaaga siino tusaale cad codsiyada kharash geliddu ay u ekaan karaan, marka laga dheehdo miisaaniyada ku talo galka ah ee sanadka soo socda,

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waxaanu sii wadi doonaa tusaalihii adeega barnaamijka caafimaad ee aanu ku sharxayney dhinaca habsocodka dakhliga. Foom kastaa wuxuu si faahfaahsan uu taageero uga bixiyaa wararka dheeraadka ah ee aad ku aragto “koobidda”(summary). Si la mid ah foomamka aanu kuu soo bandhignay ee aanu ku muujinay dakhliyada ku talogalka ah, waxaanu qaadanay fikrado asaasi ah oo laga yaabo inaanay munaasib ku ahayn baaxadda iyo igmashada ururkaaga gaar ahaan. Wixaannu kaa filaynaa inaad fahamto dhibaatada naga haysta inaanu tusaale gaar ahaaneed kugu tusno aragtiyo iyo habraacyo anagoo aqoonsan inaanay ka tarjumayn xaqiiqada hawlgalada. Labaaabudhkaas anagoo ka tarjumayna waxaanu kugula talinqaadato wixii kuu cuntama, ku habee oo waafaji baahiyahaaga, kadibna u gudub talaabada hab socodka ee tan ku xigta.

**Dib-u eegid**

Qaado dhawr daqiqadood inaad dib u milicsato sida adiga iyo ururkaagu u go'aansataan qiimaha barnaamijka iyo kharashyada hawlgallada ee miisaaniyada sanadka soo socda. Ma kharashyada sanadkan ayuun baad ku talo gal u qaadataa oo aad, tusaale ahaan, boqoley ugu dartaa sarif bararka? Mise si dhab ah ayaad deymo cusub ugu yeelataa qodob kasta oo ka mida miisaaniyada oo su'aalaha oo kale isweydiisaan: Adeegan ma u bixinaa siduu hadda yahay? Si dhab ah ma u waafaqsan tahay risaaladda ururkeena? Maxaa dhici kara haddaynu tuurno? Haddaynu tuurno maxay saamayn ku yeelan kartaa kaa-faaiidaystayaasha? Ururkiina?

Halka hoose ee banaan ku qor waxyaalo aad sidii hore si ka duwan u samayn  
Doonto markaad isku dubarideyso miisaaniyadiina hawl gal ee sanadka soo socda, sheeg sababta aad u malaynayso in beddeladani ay faa'iido ugu leeyihiinUrurka.



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**FOOM (D) – CODSIGA MIISAANIYAD BARNAAMIJ**

Lam. Sirta	Madaxa xisaabta	Kharaska dhabta ah kal hore 98-99	Miisaniyad a sanadkan 99-00	Qiyaasta sanadkan 99-00	Miisaniya da adeegyad ajira 00- 01	Isbedelka ku dacay adeega 00-01	Miisaniy ada sanadka 00-01
1-00	Adeega shaqaalaha						
1.01	*Mushahar	137,600	144,841	140,022	152,464	12,000	164,464
1.14 1.11	*hawlgab	8,435	8,878	8,583	9,346	736	10,082
1-12	*Benshan	6,880	7,242	7,001	7,623	600	8,233
1-13	*Caymis nafeed	390	420	385	504	36	540
1-15	*Caymis caafimaad	15,600	16,800	15,400	21,000	1,500	22,500
1-22	* Camiska shaqo la'aan *Magdhaw Shaqaale	138 688	145 724	140 799	152 762		152 762
	Wadar	169,731	179,050	172,330	191,851	14,872	206,723
2-00	Alaab						
2-01	Alaab xafiis	189	200	196	250	25	275
2-10	Talaal	195	200	187	200	100	300
2-21	Dayactir qalab caafimad Irbado	832 156	800 200	799 250	565 125		565 125
	Wadar	1,372	1,400	1,432	1,140	125	1,265
3-00	Adeegyo kale						
3-92	Xubinimo				200	100	300
3-72	Qashin Uririn		250	300	1,255	100	1,255
	Wadar		250	300	1,455		1,555
4-00	Rasamaal baxay						
4-64	5- miisaska				3,900		3,900
4-65	imtixaanada				650	4,000	650
4-85	1-78 inch by 38 inch miis 1-1/2 ton pick up truck				4,550	4,000	4,000 8,550
	Wadar						
	<b>Wadar Guud</b>	171,103	180,700	174,062	198,996	19,097	218,093
	<b>Codsi shaqaale</b>	13	14	14	14	1	15

\*Marka aad halkan ku taxdo tusaale ahaan ujeedada, waxaan aqoonsanaynaa qaar badan oo ururrada ka mida laga yaabo inaanay heli Karin noocyadan faa'iidooyinkan , iyo in faa'iidadaasi inay kala dudo kuwa ka yimid urur iyo ururkale iyo wadan iyo wadan.

**FOOM E- TAAGEERAHA- CODSI SHAQAALE**

Foomkani waxa la inoo siiyey inaga kaliyo xisaabinta kharashka shaqalaha ee miisaaniyada sanadka. Waa mid taxaya jagooyinka barnaamijka loo ansixiyey ee heer walba, iyadoo wadata mushahaarooyinkii sanadka socda iyo mushahaarooyinka loo qoondeeyey miisaaniyadda sanadka. Codsiyada jagooyinka cusub kama mid aha foomkan. Kuwaa waa in lagu muujiyaa foomka-F ee ah kaabaha-isbedelka ee ku yaal foomka adeegyada. Inagoo og in miisaaniyada inteeda badani ay ku baxdo adeegyo shaqaale, ama mushaarooyin

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yo xuquuq, foomkan codsi wuxuu si gaara faa'iido ugu leeyahay baahiyaha agaasimaha ee qiimaynta barnaamijka. Isugeynaha Foomka E-taageraha codsiga shaqaalaha waxay ku muujisan yihin Foom D-Codsi Miisaaniyada Barnaamij iyagoo hoos yaala qaybta

“Adeegyada Shaqaalaha.” Isugeynuhu waxa ku tusmaysan yihin qdobada kharashka.

**FOOM F-TAAGEERE- BEDDELIDA ADEEGYADA**

Markuu agaasimaha barnaamij uu doono inuu codsado beddelid Adeegyada hadda jira, ayaa foomkan loo siiyey inuu kaashado.

Tusaalayaal beddel adeeg waa:

- Codsi shaqaale cusub
- Codsi raasamaal hawlaho lagu fuliyo
- Kordhin heerka adeeg ee waqtiga xaadirka ah
- Dhimid heerka adeeg ee waqtiga xaadirka ah
- Ku darid adeegyo cusub oo uu bixin doono barnaamijku
- Baabi' nta adeegyada socda ee uu bixinayey barnaamijku
- Iyo xaaladihii kale ee la mida

Foomku wuxuu kaabaa oo sharcaa tirooyinka ku yaal Foomka codsiga miisaaniyada barnaamij, agaasimahana wuxuu awoodisa siiyaa inuu qiimeeyo lacagta la codsaday isagoo barbar dhigaya codsiyo la mida oo ay soo codsadeen agaasimayaal barnaamijyo kale.

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Foomka taageere- isbeddelka adeeg waa in loo buuxiyaa beddelid kastoo la soo jeediyo beddel. Isagoo beddelid kasta ku qoraya foom gaara, waxa uu agaasimuhu u adeegsan karaa hab uu ku helo kala mudnaanta beddelada la soo jeediye.

Foom - E Taageeraha Codsiga Shaqaale						
Barnaamij.....Rug caafimaad.....	Fund aan qoodysnayn	Sanad				
Si kooban u sharax oo sababee isbedelka adeegga la kordhinayo: Waxa la baahan yahay jagada kalkaaliye sare. Qofkaasi oo xidhiidhidinaya hawla shan rug caafimaad.wuxuu u baahanaya baabuur qaadkiisu yahay 1/2 tan.						
Qiimaha barnaamijka Adeega shaqaalaha			Jagada	No.	Halbeega	Sanad mushahar
Mushahar Adeeg bulsho Hawlgab Caymis nololeed Caymis caafimaad	12,000 736 600 36 1,500		Kalkaaliye sare	1	1,000Bishii. Ama \$5.77 Saacadiiba.	\$12,000
QALAB IYO ALAAB Talaal Agab xafiis	100 25					
ADEEGYO IYO KU DALACAADYO KALE Xubinimo urur	100					
Baabuur 1.5 Tan ah	4,000					
Wadar	19,097	Wadar	1	Ku wareeji foom D. beddelka adeegga		

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**TALAABADDA 4- AGAASIMAH AYAA DIB U EEGA  
QIYAASIDDA DAKHLIGA IYO CODSIYADA**

Su'aalaha soo socdaa waxay fikrad ka bixiyaan arrimaha ay tahay inuu agaasimuhu tixgeliyo markuu dib u eegayo codsiyada:

- Heerka adeega la soo jeediyey ma qancin karaa codsiga miisaaniyadeed? Lacagta ma loo isticmaali karaa adeeg kale oo ka haboon?
- Ujeedooyinka adeeggu ma yihin kuwo wax ku ool ah? Dariiqada ugu wanaagsan ma loo adeegsanayaa si loo gaadho ujeedooyinka? Ma hayaa maalgelin ku haboon heerka adeegga la soo jeediyey?
- Haddii kal danbe lacag siyaado ah adeega lagu kharash gareeyo, lacagi ma kayd samaysaa mudada dheer?
- Adeegyada hadda socda ma lagu fulin karaa siyaabo wax ku ool ah, oo kharashkooda la dhimi karo?
- Barnaamij kastaa ma u habeysan yahay si aanay isku wax ka shaqayn?
- Isbeddelka qiimaha ma la tixgeliyey?
- Raasamaalka hawlgaladu ma waafaqsan yahay ujeedooyinka mudada fog ee NGO/CBO?
- Haddii aysan jirin lacag ku filan in lagu maalgelio adeegyadaas oo dhan, waa kuwee kuwa la tuurayaa?
- Waa maxay habraaca guud ee agaasime kasta ee barnaamij?  
Ma qaarbaa muxaafid ah, halka mid kalena uu miisaaniyadiisu ay xad daaf tahay?
- Qiyaasaha dakhliyada ma ku filan yihin inay daboolaan baahiyaha mudada dheer? Ma tahay waqtigii ku haboonaa ee la isku deyi in barnaamijkan dakhli dheeraad ah loo ururin lahaa?

Mar hadduu agaasimuhu dib u eegidii iyo is waafajintii dhameeyey, waa in misaaniyada loo gudbiyaa "Borad" siyaasad dejiyaha ururka u ah, si uu u ansixiyo. Wuxuu soo jeedinaynaa in ugu yaraan laba foom loo gudbiyaa "Boardka" siyaasadda haddii aad mid leedihiin. Foomka 1aad waxa uu koobaya dakhliyada la filaayo inuu soo hoydo sanadka maaliyadda ee soo socda, kan kalena waxa uu koobaa barnaamijka kharashyada u qorsheysan. Karashyadu waa in aanay ka badan dakhliyada. Hoos waxaan idiinku soo bandhignay tusaale qodobada warbixinaha dakhliyada iyo kharashyada.

mid aha foomkan. Kuwaa waa in lagu muujiyaa foomka-F ee ah kaabaha-isbedelka ee ku yaal foomka adeegyada. Inagoo og in miisaaniyada inteeda badani ay ku baxdo adeegyo shaqaale, ama mushaarooyin iyo xuquuq, foomkan codsi wuxuu si gaara faa'iido ugu leeyahay baahiyaha agaasimaha ee qiimaynta barnaamijka. Isugeynaha Foomka E-taageraha codsiga shaqaalaha waxay ku muujisan yihin Foom D-Codsi Miisaaniyada Barnaamij iyagoo hoos yaala qaybta

Su'aalaha soo socdaa waxay fikrad ka bixiyaan arrimaha ay tahay inuu agaasimuhu tixgeliyo markuu dib u eegayo codsiyada:

- Heerka adeega la soo jeediyey ma qancin karaa codsiga miisaaniyadeed? Lacagta ma loo isticmaali karaa adeeg kale oo ka haboon?
- Ujeedooyinka adeeggu ma yihin kuwo wax ku ool ah? Dariiqada ugu wanaagsan ma loo adeegsanayaa si loo gaadho ujeedooyinka? Ma hayaa maalgelin ku haboon heerka adeegga la soo jeediyey?
- Haddii kal danbe lacag siyaado ah adeega lagu kharash gareeyo, lacagi ma kayd samaysaa mudada dheer?
- Adeegyada hadda socda ma lagu fulin karaa siyaabo wax ku ool ah, oo kharashkooda la dhimi karo?
- Barnaamij kastaa ma u habeysan yahay si aanay isku wax ka shaqayn?
- Isbeddelka qiimaha ma la tixgeliyey?
- Raasamaalka hawlgaladu ma waafaqsan yahay ujeedooyinka mudada fog ee NGO/CBO?
- Haddii aysan jirin lacag ku filan in lagu maalgelio adeegyadaas oo dhan, waa kuwee kuwa la tuurayaa?
- Waa maxay habraaca guud ee agaasime kasta ee barnaamij?

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- Ma qaarbaa muxaafid ah, halka mid kalena uu miisaaniyadiisu ay xad daaf tahay?
- Qiyaasaha dakhliyada ma ku filan yihiin inay daboolaan baahiyaha mudada dheer? Ma tahay waqtigii ku haboonaa ee la isku deyi in barnaamijkan dakhli dheeraad ah loo ururin lahaa?

Mar hadduu agaasimuhu dib u eegidii iyo is waafajintii dhameeyey, waa in misaaniyada loo gudbiyaa “Borad” siyaasad dejiyaha ururka u ah, si uu u ansixiyo. Wawaannu soo jeedinaynaa in ugu yaraan laba foom loo gudbiyaa “Boardka” siyaasadda haddii aad mid leedihii. Foomka 1aad waxa uu koobaya dakhliyada la filaayo inuu soo hoydo sanadka maaliyadda ee soo socda, kan kalena waxa uu koobaa barnaamijka kharashyada u qorsheysan. Karashyadu waa in aanay ka badan dakhliyada. Hoos waxaan idiinku soo bandhignay tusaale qodobada warbixinaha dakhliyada iyo kharashyada.

Barnamij	3 sano ee tegay dakliga dhabta	2 sano ee tegay dakhliga dhabta	Sanadkii tegay dakhliga dhabta badeecada	Isku celceliska saddexda sanadood	Dakhliga miisaaniyada Sanadka Socda	Qiyaasta Dakhliga Sanadkan	Dakhliga Miisaaniyada La go'aamiyey
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*Jaantuska 10 - Mawaadiicda koobidda warbixinta dakhliyada iyo*

Barnaamij	3 sano ee tegay kharashy ada dhabta	2 sano ee tegay kharshya da dhabta	Sanadkii Tegay Kharashyad ii Dhabta	Celceliska 3 sano kharashaya da dhabta	Qiyaas. Dakhliga Sanadka Socda	Qiyaas Kharash. Sanadka socda	Dakhl. Miisaa La soo Jeediyey
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*Jantuska 11 -Mawadiicda koobidda warbixinta miisaniyada kharashyada*

**TALAABADA 5: SIYAASAD DEJIYAYAASHA AYAA DIB U EEGA  
MIISAANIYADA HAWLGALKA EE LA SOO JEEDIYEV**

Hal astaan u ah negaadiga NGO/CBO waa “Board” adag oo siyaasadeed oo ay xilkiisa tahay inuu ka caawiyo qeexidda risaaladda urur, dejinta siyaasada urur, dabogalka hawla NGO/CBO, xiisa gelinta iyo taabidda maalgelinta ururka. “Board” ka kooban hogaamiyayaal qaran iyo deegaan oo goobta shaqada deggan iyo/ama shakhsiyad kale oo xidhiidh wanaagsan leh, ayaa kaalin muhiim ahna ka qaadan kara hawsha suuqaynta ururka. Taageeradoodu waxay laga ma maarmmaa u tahay dhisidda sumcada ururka dhinaca maalgelinta gudaha iyo tan caalamiga ahba, iyo kordhinta doonidda Rabitaanka adeegyada NGO/CBO. Tixgelinta kooxda siyaasada dhinaca miisaaniyada la soo jeediyey ma ah uun habraacyada routine-ka ah ee lagu ansixiyo waxa agaasimaha ururku ku taliyey. Waa inay tixgelintu ahaato mid si dhab ah ugu kuur gelaysa adeegyada uu ururku bixinayo sannadka soo socda. Markay ka fiirsanayaan miisaaniyada, siyaasad dejiyuhu waa inu isweydiyya:

- Miisaaniyadu ma waafaqsan tahay baahiyaha beesha NGO/CBO-da loo abuuray inay u adeegto?
- Ma la dejiyey qorshayaal haboon oo lagu hubiyo in lacagaha loo isticmaalo si suurtagal ah uguna wanaagsan ee loo gaadhsiinayo macaamiisha adeegyada loogu talo galay inay gaadhaan.?
- Qiyaasaha dakhligu ma yihiin kuwo caqli gal ah? Codsiyada kharashku ma yihiin kuwo maangal ah dhinaca heerarka adeegga la soo jeediyey? Ma la tixgeliyey dhamaan qiimayaasha?
- Miisaaniyadu sida ay hadda u habeysan tahay mid bixin karta adeegyada ay macaamiisha beesho rabaan?
- Qorshayaasha mudada dheer ma loo hogansamey? Miisaaniyada la soo jeediyey ma waafaqsan tahay siyaasadaha ururka u dejisan iyo talaabooyinkii kooxdii horee maamulka?

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**TALAABADA 6: ANSIXINTA MIISAANIYADA IYO KOR JOOGGA**

Ururada NGO/CBO Dakhliyada iyo Kharashyada Dhabta Ah Oo La Barbar Dhigay							
Xisaabta	Miisaani yada	Bisha Soo Bisha socota	Faraqa	Misaani yada	Miisaa niyada	Sanadka Manta ku	Sanadaka Manta ku buuxa %
<b>Dakhliyada</b>							
Yabooohaha	12,500	11,250	(1,250)	150,000	75,000	82,500	55%
Fiiga isticmaalka	4,200	4,250	50	50,000	25,000	26,000	52%
Kirada hantida	1,500	1,500	0	18,000	9,000	9,000	50%
Dakhliyadda kale	165	160	(5)	2,000	1,000	840	42%
Wadarta Dakhliyadda	18,365	17,160	(1,250)	220,000	110,000	118,340	54%
<b>Kharashka</b>							
Adeegyada shaqaalaha							
Mushahar	13,680	13,680	0	164,146	82,082	68,949	42%
Hawlgab	840	840	0	10,082	5,042	4,234	42%
Caymis nololeed	686	686	0	8,233	4,116	3,458	42%
Caymis caafimaad	45	45	0	540	270	227	42%
Camiska shaqo la'aan	1,875	1,875	0	22,500	11,250	9,450	42%
Magdhaw Shaqaale	13	13	0	152	76	64	42%
	64	64	0	762	381	320	42%
Wadar	17,203	17,203	0	206,723	103,217	86,702	42%
<b>Alaab iyo qalab</b>							
Alaab xafiis	23	20	3	275	138	165	60%
Talaal	25	50	(25)	300	150	255	85%
Dayactir qalab caafimaad	47	45	2	565	283	271	48%
Irbado	10	20	0	125	63	106	85%
Wadar	105	135	(30)	1,265	634	797	63%
<b>Adeegyo iyo ku dalac kale</b>							
Xubinimo	25	0	25	300	150	300	100%
Qashin Ururin	105	210	(105)	1,255	628	1,067	85%
Wadar	130	210	(80)	1,555	778	1,367	88%
<b>Raasamaalka baxay</b>							
5- miisaska imtixaanada	0	0	0	3,900	7,900	7,900	100%
1-78 inch by 36 inch miis	650	650	0	650	650	650	100%
1-1/2 ton pick up truck				4,000	4,000	4,000	100%
	650	650	0	8,550	8,550	8,550	100%
Wadar	18,088	18,198	(110)	218,093	113,179	97,416	45%
<b>Wadarta Kharashyada</b>							

*Jaantuska 12 –Dakhliyada iyo kharashyada dhabta ah oo la barbar dhigay miisaniyada*

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Mar haddii miisaaniyada la ansixiyey waa in la geliyaa rikoodhada xisaabta si faraqa u dhexeeya miisaaniyada iyo kharashka dhabta ah la soo saaro. Warbixin miisaaniyadeedka NGO/CBO oo koobani waxay u ekaan kartaa tan hoos ku tusaalaysan:

### **DABOGALKA MIISAANIYADA**

Agaasimaha iyo kooxda siyaasad dejintu ee “Board-ku” waa inay akhriyaan warbixinta miisaaniyada, faraqa u dhexeeya xaddiyada lacagta ku-talo-gal miisaaniyada iyo kuwa dhabta ahna waa inay qortaan. Inaad eegto faraqyo balaadhan oo “wanaagsan” (dakhliga dhabta oo ka badan dakhligii miisaaniyada ku talo galka ahayd) iyo mid balaadhan oo “xun” (kharashyada dhabta ah oo ka badan kuwii miisaniyada ku talo galka ahayd)

Markay NGO/CBO dhawr sanadood jirtay, warar laceed iyo hawlgaloo aad u badani waa inay u kaydsan yihiin. Bar bilaw faaideo lihi waa inaad xaddiyada dhabta ah barbar dhigto kuwa ku-talo-galka miisaaniyada ee Dhawr sanadood. Haddii tirooyinka dhabta ahi ay badi u muuqdaan inay si aad ah ugu yar yihiin tirooyinka miisaaniyada ku talo galka ah, waxa suurtagal ah in qiyaasaha miisaaniyada ee dakhliyada iyo kharashyada ukas loo buunbuuniyey. Haddii dakhliyada dabta ahi ay badiba ka sareeyaan dakhliyada miisaaniyada ku talo galka ah, waxa suurtagal ah in qiyaasaha ukas hoos loo dhigay si ay ugu ekaato in ururinta dakhliyadu hawl qabadkeedu wanaagsan yahay. Haddii kharashyada dhabta ihi ay badiba ka sareeyaan kharashyada miisaaniyadda ee ku talo galka ah waxa suurtagal ah in qiyaasaha ay been abuur yihiin iyadoo la qarinayo qiimaha dhabta ha ee hawlgalada, habsocodka miisaaniyada gudahiisa. Si gaara, jawaabo u baadi goob su'aalahsan:

- Ma jiraa faraq weyn oo u dhexeeya dakhliyada dhabta ah iyo Kharashyada iyo xadiyada miisaaniyada?
- Faraqyadaasi ma u muuqdaan kuwo sanad walba isku meel gaadha?
- Maxay u muuqta inay sabab u yihiin faraqo: qiyaasid hooseysa, arrimo aan la xakamayn kareyn, hawlqabadnimo/ hawlqabad la'aan maareyn?
- Ma u baahan yihiin diraasad?

### **SIDA MIISAANIYAD SANADEEDKU ULA XIDHIIDHO DHAQDHAQAAQA KAASHKA MIISAANIYADA**

Miisaaniyad sanadeedku waa qorshe. Marka qorshaha la ogolaado, kadib agaasimaha ama qoska loo xilsaaray waa inuu baadho cadadka kaashka dhabta ee lahayo si loo hubiyo in la hayo kaash ku filan oo lagu bixiyo kharashyada ahna sida ay u sameeyeen. Cutubka soosocda waxaa uu ka hawlgalayaa dhaqdhaqaaqa kaashka runta ah ee fulinta miisaaniyada. Laakiin marka hore, waxaan jira dib-u-eegida qdobada furaha ah si maskaxda loogu hayo marka la lawada samaynayo miisaaniyad sanadeedka hawlalka .

### **QODOBADDHA FURAHAA AH**

- Miisaniyad sanadeedku waa agabka maaliyadeedka ugu muhiimsan ee ay tahay inay NGO/CBO ku shaqayso isagoo kan labaad u ah habka xisaabinta.
- Hab socodka miisaniyada waxa ku lamaan talaabooyinkan furaha ah: Isku dubaridida hab socodka; baadi doonka ilo maalgelineed; diyaarinta qiyaaso dakhli; diyaarinta codsiyo barnaamij; hindisida baadhis heerar sare ah, haddii aad haysataan heerar sare oo wax baadha; helidda ansixin; iyo kormeeridda fulinta miisaaniyada.
- NGO/CBO waxay lee yihiin ilo dakhli oo dihin: maaliyad ururin, tabarucaad, deeq, fiiga adeega, qandaraasyo, siin (endowment). Dhif ayaa ilahaas dihin hanataa.

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- Qiyaasaha dakhliga ayaa badiba sugar marka lagu saleeyo waayo-aragnimo sanado dhawr oo isbiirsaday.
- Diyaarinta dhinaca kharashka ee miisaaniyadu waa layli qorshaha mudada dhaw. Tixgelin dheeraad ah sii.
- Kormeeridda fulinta miisaaniyadu waa arrin xasaasi ah oo natijjooyinku ay wax badan ka muujin karaan si uu negaadi u ahaan karo wakhtiga la jooga iyo mustaqbalkaba.

**QORAALO**

1. Sanadka maaliyaddu waa mudddo xisaabeed ah 12 bilood. Sanadaha maaliyaddu waxay ka bilaabmi karaan bilawga bishii la doono, waxayna dhamaadaan maalinta u danbeysa bisha ka horeysa sanad ka dib, (July 1 – June 30 ama October 1–September 30). Waa la arkaa in
2. Sharciga dawladu uu xukumo sannadka maaliyadda ee NGO/CBO ee dalkaaga Qorshayaasha qadimaadu waxa kale oo la odhan karaa qorshayaasha ku-biiriyaha. Dhinaca daryeelka caafimaadka, tusaale qorshe bixinta qadimaad waxay noqon kartaa mid qof qudha oo bixiya adeega rug caafimaad fiiga sanadka. Si loogu gudo fiiga uu sanad bixiyey qofkaasi wuxuu xaq u yeeshay inuu isticmaalo adeegyada rugta markuu u baahdoba. Faa’iidada NGO/CBO ay u leeyihiin qorshayaasha qadimaadu waa iyadoo lagaa qaaday fiiga sanad ah, sidaas darteed dakhliyada si sahlan loo qiyaasi karaa, gaar ahaan hadday qadimaada sanadku ay la jaan qaado sanadka maaliyada NGO/ CBO. Faa’iidada ay qof u leedhay waa qimaha qorshaha sanadka oo badiba ka yar qimaha uu qofku bixiyo mar kasta oo uu shil ku dhaco ee uu rugta tago.
3. Faraqyadu waa kala taganaanta kharashyada dhabta ah iyo kuwa miisaniyada.

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## **DHAQDHAQAAQA KAASHKA MIISAANIYADA**

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Tusaale koobida kaashka miisaaniyada sannadeedka												
Hadhaaga bilawga ah	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
	+50	+55	+15	+15	+10	+10	+15	+20	+25	+55	+60	+65
Dakhli cayiman (295)	+20	+20	+15	+30	+20	+20	+20	+20	+50	+20	+20	+35
Kharash cayiman (295)	-15	-60	-20	-35	-20	-15	-15	-20	-15	-15	-50	50
Hadhaaga hore	=55	=15	=10	=10	=10	=15	=20	=25	=55	=60	=65	=50 50

*Jaantuska13: Koobida kaashka sannadka*

### **KAASH BILEEDKA MIISAANIYADA**

Kaash bileedka miisaaniyadu wuxuu qiyaaso ka bixiyaa dhaqdhaqaaqa kaashka iyo natijada xaalada kaash ee toddobaadlaha ah. Tusaale u soo qaado bisha January ee kor ku sharxan, waxaynu go'aamin karnaa in:

- Qiyaasta dhakliyada bishaas noqoto \$20
- Qiyaasta kharashyada bishaas noqdaan \$15
- Hadhaa \$50 ah ayaa ka soo wareegay bishii hore
- Waxanu doonaynaa in ugu yaraan \$ 10 inoogu jirto xisaabaha

Tusaale Koobidda kaashka Miisaaniyad Bileedkka: Bisha January					
Hadhaaga bilawga ah ee busha u horaysa 50	Todobaadka 1aad	Todobaadka 2aad	Todobaadka 3aad	Todobaadka 4aad	Hadhaaga bisha soo socota u gubaya
Dakhli cayiman (20)	+0	+5	+10	+5	
Kharash cayiman (15)	-4	-3	-4	-4	
Hadhaaga hore	=46	=48	=54	=55	

*Jaantus14: Kaashka miisaaniyada bileed*

### **ADEEGSIGA XOGTA TAARIKHEED SI AAD U MALE-AWAASHO KAASHKA MIISAANIYADEED**

Dariiqo kale oo lagu diyaariyo kaash miisaaniyadeed waa mid aad uga adag laakin ka sugaran, sidaas awgeedna ka faaiido badan. Waxay u baahan tahay inaad dejiso saddex ilaa shan sanadood xogta taariikheed ee asaasiga ee rasiidhda kaashka iyo ilaha dakhliyada iyo bixinaha oo ku astaysan qaybaha kharashka. Tani waxay aad ugu eg tahay warqada Qiyaasida Dakhliga ee aynu ku soo dhiganay qaybta Miisaaniyad sanadeedka. Haddii aad doorato dariiqadan, ugu yaraan, ururi xogtan bil walba, oo soosaar celceliska bil kasta iyo boqoleyda wadarta sanadeedka. Wararka ku saabsan xaalada kaashka (ha ahaato dhigaal ama bixin e); waxa laga soo qaadan karaa warbixinaha Baanka bil walba laga helo. Warakan taaariikheed ee dhigaalada iyo bixinaha dhabta ayaa loo isticmaali karaa qiyaasidda hadhaaga kaashka. Xisaabinta iyo dariiqada waxay aad ugu eg yihiin kuwa loo adeegsaday warqadaha qiyaasidda dakhliga. NGO/CBO intooda badani uma baahna xeeldheerinimo ee waxay isticmaali karaan habraaca asaasiga ah ee lagu soo bandhigay “Tusaale Kaashka miisaaniyada sanadka” eeg jaantuska 13.

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### **KAASHKA MIISAANIYADDA OO TODDOBAADLE AH**

Qiyaasidda kaashka miisaaniyadda toddobaadlaha ahi wuxuu qiyaasaa dhadhqaqaqa iyo xaaladda kaashka oo maalin walba . Adeegso miisaniyada todobaadlaha ah marka aad dhab ahaan ugu bahan tahay. Waxay u shaqeysaa sida tusaalayaasha kor ku qoran marka laga reebo in hadhaaga kaashku uu ku qiimaysan yahay maalinle. Dhif ayey NGO/CBO u baahan tahay qiyaasid kaash oo mudadiisu sidan isugu dhow.

### **NGO/CBO KAASH MIISANIYADEED KEE AYEY TAHAY INAY ADEEGSADAAN?**

NGO/CBO waa inay diyaariyaan kaash miisaaniyada sanadeed, kadibna ay si adag u kormeeraan. Qaar kale waxay dooran karaan inay sidoo kale diyaariyaan kaashka miisaaniyada sanadka, haddii ay jirto baahi in la kormeero dhaqdhaqaqa kaash si aad uga sii adag.

### **MALE-AWAALKA KHARASHYADA**

Kharashyadu wey ka dhib badan yihiin in la male-awaalo iyadoo ay adag tahay odoroskoodu. Wuxuu u qaybsamaa sadex qaybood oo waaweyn:

### **ADEEGYADA SHAQAALAH (QIIMAYAASHA MUSHAHARKA)**

Go'aaminta habka mushahaarku way fududdahay maadaama shaqaalaha lagu siiyo muddo sugan. Taas waxay noqon kartaa bil walba, laba jeer bishii, Ama hal mar labadii toddobaadba. Maalint la bixinayo iyo xaddiga la bixinayoba waa la sii og yahay. Sidaas darted waxaad ka ogaan kartaa xadigga mushaharka aad bixin doonto xog taariikhda. Taas waxa kuu raacda Iyadoo mushaharka lagu bixiyo jeeg, kaash, ama qofka shaqaalaha ah loogu xawilo xisaab bank, saamaynta ay xisaabta NGO/CBO ku yeelan waa kedis. Si aad u yareyo qiimaha ganacsiga kaashkana u kedis, waa inaad bixinaha mushaharka soo koobtaa oo aanay ka badan bishii laba jeer. Mar haddii qiimaha mushaharku ay sanadkoo dhan si siman u qaybsan yihiin, ayna ku salaysan yihiin inta jeer ee la bixinayo, cadee qiimaha mshaharka bil walba Adigoo miisaniyadda mushaharka sanadka u qaybinaya inta jeer ee aad mushar bixinayso. Xiliyo ayaad u baahan doonto inaad habayso kharashyada mushaharka sida waqtiyada aad shaqaale waqtii dhiman ah qorato.wareega mushahar bileedu (12 mushahar bixin) waxa jira hal mar oo mushahar la bixiyo bishiiba, wareegga laba jeer muhahar la bixiyana (24 mushaharbixin), bishiiba laba jeer ayaa mushahar la bixiyaa. Hase ahaatee, wreegga labadii toddobaadba mushahar la bixiyo(26 mushahar bixinood); laba bilood ayaa yeelanaya saddex mushahar bixinood.

**DHAQDHAQAAQA  
KAASHKA  
MIISAANI YADA**

### **QIIMAH ADEEGA IYO ALaabta**

Karashka noocan ah suurtagal ma ah in la odoroso sababtoo ah iibsashooyin yar yar oo faro badan dhaca sanadkoo dhan iyagoo ku salaysan baahyaha amin kasta jira. Tilmaan kharashyada soo noqnoqda sida qiimaha biyaha iyo laydhka; iyo adeegyada qandaraas kadibna gaar u odoros. Tani waxay yaraynaysaa hubitaan li'ida. Kharashyada inta hadhay, qorfee habka kharashka saddex-shan sanadood, kadibna u

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## Jaantuska 15- Taariikhda Sadex sanno ee falanqaynta kaashka

Sannad	Jan.	Feb	Mar	Apr.	May	June	July	Aug	Sept.	Oct	Nov.	Dec	Total
Deeqda													Deeqda
SK 97-98	1,000	5,000	21,000	1,000	3,010	8,500	750	1,500	7,500	5,500	7,660	40	62,460
SK 98-99	2,000	4,000	23,000	1,500	3,000	9,075	875	2,000	8,000	5,000	9,050	40	67,540
SK 99-00	0	5,000	25,100	2,000	3000	10050	1000	4000	10050	7000	8000	50	75,250
Celcelis	1000	4667	23033	1500	3003	9208	875	2500	8517	5833	8237	43	68,417
%wadarta	1,46%	6.82%	33.67%	2.19%	4.39%	13.46%	1.28%	3.65%	12.45%	8.53%	12.04%	0.06%	100.00%
Ajuurada													
SK 97-98	1,100	1,200	1,200	1,300	1,300	1,250	1,100	1,400	1,100	1,400	1,100	1,100	14,650
SK 98-99	1,250	1,260	1,300	1,400	1,200	1,300	1,200	1,500	1,200	1,500	1,200	1,200	15,510
SK 99-00	1,450	1,380	1,400	1,435	1,430	1,500	1,410	1,495	1,500	1,150	1,800	1,300	17,250
Celcelis	1,267	1,280	1,300	1,378	1,277	1,367	1,287	1,265	1,467	1,150	1,567	1,200	
%wadarta	8.02%	8.10%	8.23%	8.72%	8.08%	8.65%	8.14%	8%	8%	9.28%	7.59%	7.59%	100.00%
Kirada kazoo hoyata hantida													
SK 97-98	1,200	1,310	940	1,305	1,315	1,325	1,650	1,800	1,785	1,500	1,505	1,480	17,115
SK 98-99	1,700	1,500	1,450	1,300	1,400	1,600	1,600	1,600	1,575	1,800	1,775	1,400	18,700
SK 99-00	1,790	1,510	1,235	1,450	1,800	1,560	1,775	1,705	1,825	1,655	1,790	1,710	19,805
Celcelis	1,563	1,440	1,208	1,352	1,505	1,495	1,675	1,702	1,728	1,655	1,790	1,710	18,540
%wadarta	8.43%	7.77%	6.52%	7.29%	8.12%	8.06%	9.03%	9.18%	9.32%	8.91%	9.12%	8.25%	100.00%
Dakhliiyada kale													
SK 97-98	100	140	230	500	350	250	500	300	150	500	300	350	3,670
SK 98-99	100	170	300	230	300	260	500	300	350	400	325	380	3,615
SK 99-00	300	350	275	285	415	290	350	350	275	400	320	360	3,970
Celcelis	167	220	268	338	355	267	450	317	258	433	315	363	3,752
%wadarta	4.44%	5.86%	7.15%	9.02%	9.46%	7.11%	11.995	8.44%	6.89%	11.55%	8.40%	9.68%	100.00%
Dakhliiyada libka ah ee miiSaaniyada wadanka													
SK 97-98	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	84,000
SK 98-99	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	90,000
SK 99-00	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	96,000
Celcelis	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	90,000
%wadarta	8.33%	8.33%	8.33%	8.33%	8.33%	8.33%	8.33%	8.33%	8.33%	8.33%	8.33%	8.33%	100.00%

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**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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**QIIMAH ARAASAMAALKA HANTIDA LAGU BEDDELAYO**

Adigoo isticmaalaya miisaaniyadda hawlalka, tilmaan alaaboyinka gaarka ah ee la iibsan doono sida miis or gaadhi “pick-up” ah. Ka codso qofka mas’uuliyadda soo iibinta qalabka waaweyn leh, inuu diyaariyo jadwal bileedka lacag bixinta Kaashka lagu soo iibsashooyika waaweyn. Si uu xoogoodu u kordho midee jadwalkan iyo kuwa kale si ay u noqdaan jadwalka guud ee bixinta kaashka miisaaniyadda. Maareeyayaashaada xusuusi inay kuu soo gaadhsiiyaan wixxi isbeddel ah ee ku dhaca jadwalka u qorshaysan bixinta.

**ABUURIDDA KAASHKA MIISAANIYADA**

Waxaynu hore uga doodnay sida loo qiyaaso dakhliyada iyo kharashyada. Tusaalaha soo socdaana wuxuu isu qaa’imad keliya isugu keenayaa wixii oo qodobo ahaa.

- Dakhliyada waxa lagu tilmaamaa oo loo odorosaa dakhli walba meesha uu ka yimaado ee gaarka ah.
- Kharshyada waxa lagu tilmaansadaa oo lagu odorosaa koobidda Nooca kharashka.
- Kaashka hadhaagga ah ka wareegay Decembertii kal hore waa \$22630. Bisha January kaashkeeda hadhaagga ah waxa loo xisaabiyyaa sida soo socota:
- Talaabada 1: soosaar wadarta qiyaasta dakhliyada bisha January ee dhan \$ 11,497.
- Talaabada 2: ka gooy qiyaasta kharashyada, bixinaha kaashka oo dhan \$13,200 si aad u hesho tirada taban ee ah \$ 1703.
- Talaabada 3: U gee hadhaagii sanadka bilawgiisa ee ka soo wareegay December kal hore oo ahaa \$ 22630 si aad u hesho wadarta hadhaaga kaashka u danbeeyey oo ah\$ 20,927. Xaddigani waa hadhaaga u danbeeyey ee bisha January, taas oo noqota hadhaaga bilawga u ah bisha February. Inta ay dakhliyadu dheer yihin kharashyada ee bisha February oo ah \$ 1,907 ayaa loo geeyaa \$ 20,927 si aad u hesho hadhaaga u denbeeyey ee bisha March oo ah \$ 22,834.. Tanna waxa hadhaaga bilawga ah ee bisha April; sidaas si la mida sanadkoo dhan. Hadhaga u danbeeyey oo ah \$ 25,740 ayaa loo wareejiya bisha January ee sanadka soo socda.

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Miisaaniyada Kaashka oo dhamaystiran													
	Jan.	Feb.	March.	April.	May.	June.	July.	Aug.	Sept.	Oct.	Nov.	Dec.	TOTAL
QabashoDeeqo	1,000	4,667	23,033	1,500	3,003	9,208	875	2,500	8,517	5,833	8,237	43	68,416
Ajuurada isticmalka	1,267	1,280	1,300	1,378	1,276	1,367	1,287	1,265	1,467	1,150	1,567	1,200	15,803
Kirada Hantida	1,563	1,440	1,208	1,352	1,505	1,495	1,675	1,702	1,728	1,652	1,690	1,530	18,540
Dakhliyada kale	167	220	268	338	355	267	450	317	258	433	315	363	3,752
Dakhliyada saamiyada ah	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	90,000
Wadarta	11,497	15,107	33,310	12,069	13,639	19,836	11,787	13,283	19,470	16,568	19,308	10,637	196,510
Qeybinta lacagta													
Adeega Shaqaalaha													
Liiska Mushaarka	4,715	4,715	4,715	4,715	4,715	4,715	4,715	4,715	4,715	4,715	4,715	4,715	56,580
Alaabada	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	22,620
Adeegyada	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	79,200
Raasamaalka hantida													
laga bedelayo	0	0	0	10,000	0	0	0	20,000	5,000	0	0	0	35,000
Wadar	13,200	13,200	13,200	23,200	13,200	13,200	33,200	18,200	13,200	13,200	13,200	13,200	193,400
Lacagta oo go'an	(1,703)	1,907	20,110	(11,131)	439	6,636	(1,413)	(19,917)	1,270	3,368	6,108	(2,562)	
Oeybinaha													
Hadhaaga kaashka													
bilow ah													
Hadhaaga kaashka													
ee dhamaadka													
20,927	22,834	42,944	31,812	23,251	38,888	37,474	17,558	18,825	22,195	28,304	25,740		

**DHISIDA AWOODDA NGO/CBODA**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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**HAWLGELINTA KAASHKA MIISAANIYADA**

Odoroska kaashka miisaaniyaddu wuxuu digniin kaa sii dhinaashaha kasshka. Hadhaaga Kaashka u danbeeyaa haddii noqdo mid taban bisha ay doonto ha ahaatee, taasi waa digniin inaad qorshayso amaahaha muddada gaaban ama aad dhinto kharashyada. NGO/CBO waa inay ku dedaalaan inay haystaan saldhig lacageed ee kharshyada hawlgalka bil (mushahar, biyaha & laydhka, iyo kharashyada kale ee lagama maarmaanka u ah hawlgalkeeda) ugu yaraan hadhaaga kaashka u danbeeya.

**CUSBOONAYSIINTA KAASHKA MIISAANIYADA**

Kadib marka la dhamaystiro kaashka miisaniyada, waxaad ku cusboonaysiintaa natijoyinka dhabta ah ee bil walba. Cusboonaysiintu waxay hagaajisaa sugnaanta odoroska sanadka dhammadkiisa waxayna saldhig u tahay natijoojinka odoorska dhabta ee sanadaha soo socda. Cusboonaysiinta kaashka miisaaniyadu iyaddo ay la socdaan natijoojinka dhabta ahi waxa lama huraan u tahay suggidda xaaladda lacageed ee NGO/CBO. Faraqa ugu yar ee ku yimaada qiyaasaha iyo rasiidhada ama bixinuhu waa inaad u qaadataa digniin inaad u baahan tahay inaad naqtinto odorosyadii kaashka miisaaniyada. Kala taganaanta odorosyada iyo dhabtu waxa suuragal ah inay ka yimaadeen dhacdooyin lama filaan ah. Kuwaas waxa ka mid noqon karaa isbeddlo: dhaqaale, habka qaybinta dakhliyad ay wadaagaan dawlada iyo NGO/CBO, habraacyada maamul, hanti mar qudha la iibyo, ama xaaladu deg deg ah oo kordhiya doonidda adeegyada. Dhacdooyinkaas oo kale waxay saamayn ku yeeshaan waqtiga iyo xaddiga rasiidhada iyo bixinaha. Si kastooq tahay, dib-u-habayn ku samee odorosyada kaashka si aad u tixgeliso dhacdooyinkaa. Kala taganaantaasi waxa suuragal ah inay kaaga digayaan inaad kharashyada dhinto si ay kuugu suuragal suragasho inaad lacagta maal gelin ku shubato xisaabta keydka ah. Haddi kala taganaantu ay joogto noqoto, waxa laga yaabaa inaad u baahan tahay inaad qiimeysa dariiqadaada odoros. Gebgebada sanadaha, dib u eeg kaashka miisaaniyada, barbar dhig natijoojinka odoros, qoraal ku sug sababaha kalataganaanta keenay. Warkani waxa loo adeegsan karaa inuu hagaajiyo dariiqooyinka iyo habsocodyada odoroska kal danbe. Kaashka miisaaniyada kal danbe.

**Dib-u-eegid**

Haddii waqtigan xaadirka ah aadan ururkiina u samaynayn Dhaqdhaqaqa kaashka miisaaniyada, ka feker waqtiyada nolosha ururkiina ee miisaaniyadda noocan ahi ay waxtar yeelan lahayd, oo xataa ka badbaadin lahayd dhibaatooyin laxaad leh.

**QODOBO FURE AH**

- Dhaqdhaqaqa kaashka miisaniyad wuxuu kaa badbaadin karaa cidhiidhi maaliyadeed markaad fulinayso miisaaniyadaada hawlgal.
- Haddii aanad haddaba isticmaalayn agabkan fudud ee dhaqdhaqaqa kaashka, isticmaal.

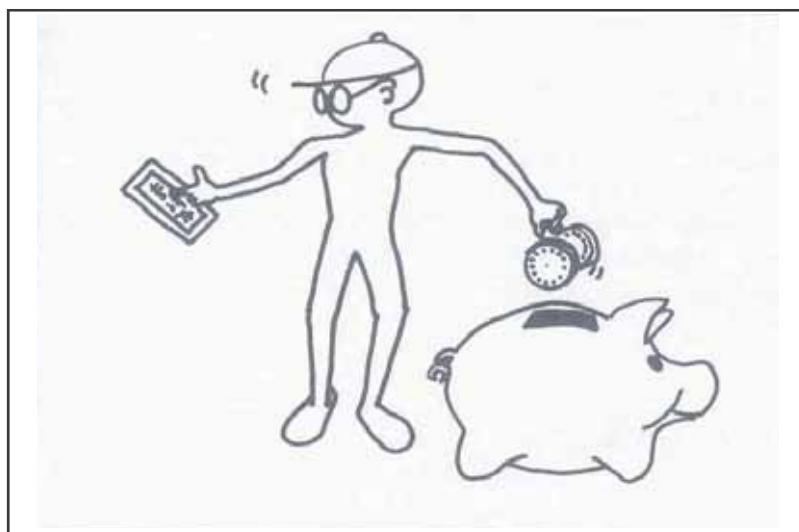
**DHISIDA AWOODDA NGO/CBO**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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## MAAMULKA LACAGTA

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# DHISIDA AWOODDA NGO/CBO

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Cutubkan waxa ku jira fikrado badan oo wanaagsan oo ku saabsan sida aad u maamuli lahayd maaliyadaada, hase ahaatee dhamaantood ma wada noqon karaa kuwo aad wada danayso. Haddaba waxaanu kuu soo jeedinaynaa inaad isha marisid kadibna liishaanka saarto kuwa aad si weyn u danaynayso.

Waxa ka mida ah doodaha soo socda:

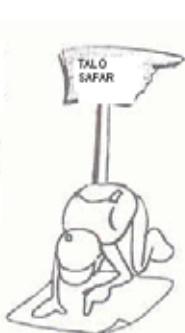
### **Qiimaynta liiska hubinta ee habraaca ururinta dakhliyada:**

- Ma jiraan siyaasadu iyo habraacyo qoran oo loo adeegsado diyaarinta liisaska biilasha?
- Biilasha ma loo diyaariyaa si dhakhsa ah?  
Habka biilinta hadda la adeegsadaa ma yahay mid wax ku ool ah?
- Imisa cisho ayaa u dhaxaysa marka biilasha la diyaariyo ilaa boosta lagu dirayo? Siday ugu dhigantaa sanadihi hore?
- Hab biilinta jirtaa si wax ku ool ah ma u diyaarin kartaa tirada macaamiisha lagu talogalay saddexda sano ee soo socda?
- Ma jiraan ku talagalyo badbaadineed oo lagu hubiyo in macaamiisha oo dhan biilasha loo diro?
- Ma jiraan siyaasado iyo habraacyo qoran  
Oo loo raaco aqbalaadda bixinaha macmiilka mafrashka korkiisa?
- Ma jiraan siyaasado iyo habraacyo qoran oo lagu diyaariyo bixinaha boota ku yimaada?
- Rasiidhada maalintii la qabtu iyagoo dhan oon daahid lahayn Baanka ma lagu shubaa?
- Ma jiraan siyaasado iyo habraacyo qoran codsiyada ‘ka tirtirida’ ama ‘ka saamixidda’ xisaabaha macaamiisha?
- Ma jiraan siyaado iyo habraacyo qoran oo loo adeegsado celinta lacago?

### **Jaantus 16 – Liisaska hubinta ee uruunta dakhliyada**

Ururinta dakhliyada iyo habraacyada loo baahan yahay haddii bixino joogta ahi ay ku soo eg yihin NGO/CBO dhinaca adeegyada; kontorooladda gudaha oo inta badan danaynaya in shaqaalahaagu daacad noqdaan markay u Janjeedhaan inanay noqon sababto daacad sababtay doonto ha ahaatee; kaydka hantida; fikrado wax iibsi; si aad u maamulayso hawlgalada makhaasiinka haddii ay NGO leedahay; fikrado muhiimu ah xakamaynta kharashyadaada; ama si kale haddii loo dhigo; soo jeedimo ku saabsan sidii ururkaagu dhinaca gudaha uga nagaan lahaa.

## **URURINTA DAKHLIGA**



Mar haddii uu ururkiinu bilaabo inuu fuliyo miisaaniyada cusub, agaasimuhu waa inuu dabogalaa dakhliyada si uu u hubiyo inay waafaqsan yihin qiyaasaha iyo kaashka miisaaniyadda. Waxa soo socda soo jeedimo ku saabsan kobcinta ururinta dakhliyada.

Dhawrka qaybood ee soo socdaa waxay Ku salaysan yihin fikrado laga yaabo inaanay ku haboonayn siyaabaha uu ururkiinu u hawlgalo. Matalan waxa laga yaabaa inaan ururkiinu macaamiisha siin rasiidho. Haddii aanad siin iska dhaaf dooda soo socota ee siinta biilasha adeeg-yada.

Has ahaatee ha dhaafin cutubka intahadhay adoon hubin inay baahiyaha maamulka lacageed ee ururkiina ku haboon tahay.

## **BIXINTA BIILASHA**

NGO/CBO badan ayaa si toosa dadweynaha u siiya adeegyo daryeel caafimaad ama xanaano caruureed ama maareynta guriga. Badidooduna qiimaha adeegga qayb ayeey ka qaadaan ka-faaiidystayaasha. Habka siinta biilasha waa inay la mid noqotaa ta meheradaha ganacsi ee adeegyada si dhakhsa ah la isaga bixiyo. Si loo dhiiri geliyo bixinta qiimaha adeegyada socda, deji siyaasad biilasha boosta loogu diro waqt xadidan (bil walba); iyada oo ay weheliyan digniino la siinayo kuwa la daahay bixinta, ganaaxa la

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daahida, iyo suuragalmimada ka gooynta adeega. Mar haddii la dejiyey habka biilasha, si joogto ah ugu dedaal inaad sii hagaajiso habsocodyadaa. Ka feker tabo biilashu u noqodaan kuwo kobciya hawl qabadnimada iyo wax-ku-oolnimada xilka biilal bixinta.

### **HABRAACAYADA AQBALAADDA BIXINTA BIILASHA**

#### **Macaaamil badani waxay door bidi doonaan inay qof ahaan biilasha ku bixiyaan xafiiskiina.**

- Habraacyada waa inay ka mid noqoto: shaabad saarista qaybta rasiidhka oo bixiyaha la sinayo, si ay u muuqato in biilkala bixiyey, labada qaar ee rasiidhkana lagu cadeeyo waxa lagu bixiyey sida jeeg, kaash ama “kaadhka amaaahda,” ama hababkaas oo isku jira.
- Haddii jeeg lagu bixiyeyey, tirsiga xisaabta waa in lagu qoraa dhabar jeegga ama meel kale oo ka mida.
- Haddii aannu bixiyuhu haysan qaarkiisii rasiidhka, waa in la qoraa rasiidh hore loo lambariyey oo noqol leh, dabadeed bixiyaha la siyyaa noqolka asalka ah ka kalena uu xafiisku meelaystaa.
- Lacag kasta oo la bixiyo, waa in biil ama rasiidh uu kaga hadhaa xafiiska kaasoo ay tahay inuu si walba u waafaqsan yahay lacagta la bixiyey nala mid yahay tirsiga xisaabta iyo magaca bixiyaha.
- Dhamaadka hawlaha maalin kasta, waa in la hayaa xidhmooyin biilal ama/ iyo rasiidho ah oo isugeynta lacagta ku taal ay la mid tahay ganacsiga maalintaas ayna ku sargo’ an tahay lacagta lagu shubay Baanka.

Hadday dadku doonaan inay biilashooda ku bixiyaan jeegag ayna kuugu soo diraan boosta, badiba laba dariiqo ayaa la adeegsadaa:

#### **MAAMULAKA LACAGTA**

Shaqaale ayaa loo u xilsaraa inay furaan boosta oo ay hab socodka ku bixinta boost dhamaystiraa, ama qandaraas ayaa Baank la gelaa inuu kaa caawiyo rasiidhada bixinaha. Doorashada hore, waa in la dejiyaa habraacyo qoraal ah oo ay shaqaaluhu u adeegsadaan habsocodyada boosta.

- Shaqaaluhu waa inay si degan u furaan buqshada, ayna hubiyaan inay waxa ku jira oo dhan ka saaraan si aanay qoraalo ugu ilaawin.
- Inta badan waxa boqshadahaas ku jira biilkala bixinayo noqolkiisii iyo jeeg ay lacagta la bixinayo ku taal.
- Shaqaaluhu markay ka saaraan biilasha iyo jeegaga, waxay u baahan yihiin inay labada si weyn u hubiyaan si ay u arkaan in jeegu si haboon u taariikhaysan una saxeexan yahay, in lacagta ku taalaa la mid tahay ta biilkala, iyo inaanu biilkulu ahayn mid mudaddii dhaafa ah.
- Bixin kastoo aan waafaqsanayn shuruudaha, waa in gaar loo dhigaa oo si gaar ah looga hawlgalaa.
- Waa in xogta lagu kaydiyaa “tape-ka” kalkulayta ee wadarta jeegaga iyo biilasha oo dhan.
- Markay labadaasi is le’ekaadaan, jeegaga ayaa loo diyaaryaa in xisaabta Baanka lagu shubo, iyadoo lagu sharciyeynayo shaabadda dhigaalka ee NGO/CBO.

Wax alaale wixi jeegag iyo kaash ahba ee mafrashka xafiiska lagu qabtay waa in lagu daraa dhigaalka Baanka.

- Jeegaga iyo kaashba xafiiska ururinta dakhliyada laguma hayn karo maalin wax ka badan si loo yareeyo fursadaha in tuugo ku dhici karto.

### **HABRAACYADA LACAGAHA LA BIXIYO LAGU GELIYO XISAABAHA**

- Shaqaaluhu waa in ay maalin kasta lacagta ay qabtaan geliyaan xisaabaha macaamiisha.
- Haddii faylal computer ay kaydsan yihiin, lacagta waxa loo gelin karaa hab kooxeed; “software”-ka cumputerka ayaa isugeyn kara wadaraha la bixiyey si loo hubiyo inay isla waafaqaan wadarta biilasha la bixiyey iyo lacagaha la qabtay.
- Haddii bixinaha la geliyo ledgerada gacanta lagu qoro, shariidka “calculator” waa in la diyaariyaa kadib marka la diiwaan geliyo, si loo hubiyo in wadaruhu is waafqsan yihiin.

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### **BUUGAAGTA QABASHADA LACAGAHA EE MAAREYNTA GURYAHAA IYO HANTIDA EE NGO/CBOs.**

#### **Tusaale maareynta guryaha**

Qof kasta oo ka mida macaamiish waxa la siiyaa buug “coupon”oo sanad (12 bilood) lacagta lagu bixinayo. Wuxuu ka kooban yahay 12 rasiidh ama tikiidh oo hore loogu daabacay magaca macmiilku, lambarka xisaabta, bixinta mudadeedu joogto iyo inta lagu leeyahay. Bil walba macmiilku waxa uu buugga ka gooynayaa “coupon” ama rasiidhkii bishaas oo dirayaan ama uu geynayaa xafiiska NGO-ga isagoo bixinaya qadarka bishaas. Tan waa wax qabad ama  
**qorshe leh/**

### **TABAHA DAKHLI DHIGIDDA BAANKA**

Markaad naqtinto xawliga biilal diridda ururintana kordhiso, waa inaad isla markaasna kordhisaa xawaaraha ku shubista Baanka. Waa kuwan fikrado sidaad habraacyada Baanka u dhigi lahayd iyadoo wax qabad leh:

- Rasiidhada maalin kasta Baanka ku shub iyagoo isu dhan.
- Kaashka oo dhan ku dedaal inaad tirada xisaabaha ugu yar ugu shub lahayd.
- Kaashka badan ee aad qabato markkiiba Baanka ku shub Habka electronic haddii uu jiro ku xawil lacagaha.

#### **Kala xaddaynta xilalka kaashka**

- Furidda waraaqaha boosta iyo tixidda jeegaga
- Ka shaqynta risiidhada lacagaha
- Diyaarinta dhigaalada lacagaha
- Hawlgelinta rajistarka rsiidhada kaashka
- Hawlgelinta rikoodhada xisaabaha soo hoyanaya
- Curinta xawilaadaha ‘fundka’ ee electroniga.
- Ansixinta xawilaadaha ‘fundka’ ee

Electroniga.

- Ansixinta bixinta xidhmooyinka foojarada.
  - Diyaarinta jeegaga
  - Saxeexida jeegaga
  - Is waafajinta xisaabaha Baanka
  - Awood bixinta tirtiro xisaabaha
- Aan la ururin karaynin.
- Kontaroolidda habsami u socodka iyo sugnaanta rasiidhada xogta ee lagu diyaariyey habka electronic.

#### **Jaantuska 17- kala takooridda xilalka kaashka**

Marka tabahan ururinta la adeegso, maareyaha lacagtut wuxuu gaadhi karaa ujeedada u mudan ujeedooyinka maareynta kaashka: In kaashka sida ugu dhakhsaha badan Baanka loogu shubo.

### **KONTAROOLADA GUDAHAA**

Kontaroolada guduuhu waxay qayb Muhiim ah ka yihiin habsocodka Maareynta lacagaha. Waxay ku awoodsiiyan badbaadino ku Saabsan qaab dhismeyada, habraacyada, iyo habraacyada. Si ay u yareeyaan

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khasaare ku yimaada hantida. Hantida NGO/CBO waxay u baahan Tahay in laga nabad geliyo ma aha tuuga , musuq, iyo wax is weydaarin uun ee waxa laga nabad geliyaa go'aan aan haboonayn ama liita.Ujeedooyinka kontaroolada Gudaha u mudani waa:

- Inuu maareynta siiyo xog sugar oo aminteedii joogta.
- Inay badbaadiyaan hantida iyo rikoodhada.
- Ay dhisaan xisaabtan xilqaadleh, waqtigiisana uu sugar yahay oo leh dabagal haboon
- Inuu kobciyo hawlgalnimada wax-ku-oolka ah, yareeyo isbarbar cararka' iyo inay radeebto adeegsashada xun ee khayraadka.
- Inay hubiso wax kala iibsiyadu ay diiwaangashan yihin si loo diyaariy warbixino lacageed oo sugar oo waafajisan mabaadiida xisaabinta ee laysla ogol yahay.

### **QIIMAYNTA KONTAROOLADA GUDAH**

NGO/CBO badan ayaa gala dhibaatooyin dhaqaale oo ay sabab u tahay. Jirid la'aanta qalabka kontaroolada gudaha ama habsami u fulin la'aanta markuu qalabkaasi jiro. Markay ka hortagayadaasi jiraan waa kuwan fikrado haga fulintooda:

- Ta hore, ujeedada kontaroolada guduuhu waa in ay damaanad qaadaan
- In ujeedooyinka kor ku xusan la gaadhi karo. Waxa la arkaa inaanay Suuragal ahayn in la damaanad qaado gaadhista ujeedooyinkan oo dhan. Qiimaha taas lagu samayn karaa waa mid aan loo badheedhi Karin.
- Ta labaada, qiimayaasha kontaroolada guduuhu waa in aanay ka badnaan Faaiidooyinka laga dheefayo. Tani waxay u baahan tahay la isu dheelitiro qiimaha kontarooka iyo faa'iidata laga dheefay. Waxa door bidan inaanay kontaroolada noqon higsada hawlgalka.
- Tan sadexaad, kontaroolada guduuhu waa inay jiritaanka ururka ka mid yihin oo ay hawlqabad kasta ka mid yihin. Qalabka kontaroolada guduuhu waa intaas uun- qalab. Waxay na'if gashaa oo ay micne iyo haboonaan yeeshaan marka lala xidhiidhiyo habka shaqaalaha.si loo damaanad qaado hab kontarool gudaha oo wanaagsan, maareeyayaashu waa in ay qortaan waxqabad ay la socoto hufnaani, oo ay tababaraan si ay u fahmaan xilkooda iyo masuuladahood, oo ay ka takooraan xilalka qaarkood sida arrimaha lacagta.

### **KALA TAKOORIDDA XILAL**

Inta xilalka la kala takoori karaa waxay ku xidhan tahay haynta shaqaale ku haboon inay fuliyaan xilalka.



Hab kontaroolo gude oo wax qabad le wuxuu ku shaqeeyaa iyadoo "in aan qofna lagu kalifin inuu ku shaqeeyo xaalad uu fulin ama qarin karo qalad ama wax isdhaafin ilaa ay kuwa kale helaan iyagoo xilalkooda iyo shaqadooda caadiga ku guda jira." Inta badan, hawlo gaara waa in astaan loo yeela oo loo kala saaraa saddex nooc oo hawlo kala duwan ah:

- Amar gooynta dhaqdhaqaqa lacagta,
- Ku kaydinta dhaqdhaqaqyada rikoodhyada lacagta, iyo
- Joogtaynta badbaadada hantiyaha

Qof qudhiji masuul kama noqon karo dhamaan saddexda hawlood. Tusaale ahaan, haddii soo iibinta iyo rikoodh gelinta alaabada aan la kala saarin, kontaroolku ma celin karo rikoodh gelinta shay aan amar goyn lahayn ama rikoodh gelin la'aanta shay amar goyn leh. Sidoo kale, haddii xilka rikoodh gelinta rasiidhada kaashka iyo xilka haynta kaashka la kala saarin, qarinta tuugada aaya kobci karta.

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Kala takoorida xilalka waa qayb muhiima kartaroolka guddaha, mararka qaarkood tani macnaheedu waa jajabinta waajibaadka qaybo yar yar, iyo lug ku lahaansho laba qof halka wakhtigii hore hal qof uu qaban karilahaa sid aad u dhibiyar. Sikastaba aha ahaatee, khataraha soo jireenka ah ee la xidhiidha kaashka, waxaa ka wanaagsan inay ahaato tayo la' aan iyo kala saarida habka qabashada kaashka ee ilaalinta diiwaanada kaas oo kadibna u baahan khiyaamo ka dhaxaysa shaqaalaha si ay u qariyaan tuugada ama ku takrifalidyo ay sameeyaan.

### **DIB U EEGID**

Cidina ma jecla inay tuhmaan in ururkooda ay ku jiraan dad aan la aamin karayni. Iyada oo ay sidaa tahay, ayaa lahaya maragyo badan in NGO/CBO soo jiitaan qaybtooda dadka noocaas ah. Maxaad qabatay si aad u damaanad qaado inaan ururkiina aanay ka faa'iidaysan shaqaale baahan ama huguroonaya? In kasta oo ay liiska hubinta ee soo socdaa ay faaiido yihii haddii ururkiinuu ku hawlan yahay kaash aad u badan, waxa jira siyaabo kale oo uu ururkiina xag dhaqaale u dhaawici karo qof idinka mid ihi. Intaanad hore u socon, hal daqiqo qaado oo ka feker ururkiinu meelaha uu u nogul yahay. Ma jiraan taalabooyin ama falgallo aad qaadi kartaan oo yarayn kara u dihinaata tuugo ama hawlo waxyeelo le oo uu ku kaco qof shaqaalaha ka mida ahi? Hadday kuwaasi jiraan tax waxyaalaha aad u baahnaan doonto inaad ku dhaqaaqdo hirgelintooda.



Hadduu ururkiinu haysto saddex qof in ka badan oo ku hawlan kaash aad u badan ama ku hawlan qabashada lacagaha ay macaamiishu bixiso, waxaad u baahan thiin inaad dhameysaan liisaska hubinta kontaroolka gudaha, kadibna go'aamisaan talaabooyinka haboon ee la qaadi karo si loogu beddello calaamadaha "maya" "haa." Xaaladan oo kale, agaasimaha NGO/CBO waa inuu muddo ka dibna naqtimaan kontaroolada gudaha ee dhinca dhaqdhaqaqa lacagaha isagoo adeegsanaya labada liis hubineed ee soo socda: Liiska hubinta kontaroolka gudaha ee rasiidhada kaashka ah, iyo liiska hubinta kontaroolka gudaha ee bixinta kaashka. Calaamadda "haa" waxay tilmaantaa kontaroolo guduhi inay wanaagsan yihii. Calaamadda "maya" waxay kuu soo jeedisaa in habraacyada iyo fulintiisa wax ka bedesho.

Liiska Hubinta kontaroolada ee rasiidhada kaashka ah



- Haa Maya
- Agaasimaha NGO/CBO ayaa awood u leh xisaabaha Baanka.
- Qofka diyaariya dhigaalka kaashku ma furi karo boosta
- Qofka boosta furaa ma argi karo ledgerka xisaabaha soo hoyanaya.
- Haqaalaha boosta fura ayaa si faahfaahsan u tixi kara rasiidhada.
- Qof madax banaan ayaa isbarbar dhiga rasiidhada boosta iyo rikoodhada lacag-hayaha.
- Dhamaan rasiidhada kaashka sidooda ayaa Baanka loogu shubaa.
- Dhamaan rasiidhada kaashka ah waxa la geliyaa joornaalka oo lagu habeeyaa habka xisaabinta marka ay soo hoydaan.
- Rasiidhada qubanaha si madaxbanaani baa loo kontaroolaa.
- Qof ka duwan ka diyaariya dhigaalka Baanka baa gacantiisa lacagaha ku keeyaa Baanka.
- Qofka lacagaha Baanka dhigaa fasax umalaha ledgerka xisaabta soo hoyan karta.

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- Noqolka tikidka dhigaalka ee uu baanku shaabadeeyey waxa lagu celiyaa qof aan ahayn kii diyaariyey dhigaalka.
- Noqolka tikidhada dhigaalka waxa la barbar dhigaa rasiidhada kaash buugga
- Dhamaan shaqaalaha ku hawlan kaashka wacdi ayey qaadaan.
- Jeegaga waqtii hore ku taariikhaysan waa markiiba warkooda la gudbiyaa.
- Jeegaga waqtii hore ku taariikhaysan waxa lagu kaydiyaa meel aamin ah.
- Jeegaga Baanku soo celiyo waxa loo dhiibaa qof aan ahayn kii dhigaalka Baanka diyaariyey.
- Wixii rahmaad ah badbaadinteeda waxa dhex u haya qof madaxbanaa oo saddexaad
- Fasaxyada shaqaalaha kaashka ku hawlan inay qaataan waa khasab.
- Hab lamaaneeyaa kaashka iyo kontaroolka maalgashiga ayaa dhisan.
- Waxa shaqaalaha ku hawlan kaash sharchiya ku ah deebaaji .

Waxa suuragal ah in qodobada qaarood aan lagu isticmaalin dalalka aan u adeegsan jeegaga inay ku bixiyaan qiimaha alaabada iyo adeegyada.

**Liiska Hubinta Kontaroolka Gudaha ee Bixinta Kaashka**

**Haa May**

Jeegaga oo dhan horaa meesha la daabacay u lambarisay/

Jeegaga xumaada ama qaldama waa la googooyaa,kaydiyaa oo fayl la geliyaa si aan dib loo isticmaalin Siyaasad baa ku lida jeegaga ay ku qora yihiin waxala siin karaa “kaash,” “qofka sita,” ama “lacag” Jeegaga aan la isticmaalin si haboon ayaa loo kontaroolaa.

Dadka saxeexa jeegaga ama amra in fardi la siiyo lacag waa kuwa aan ka mid ahayn:

Shaqaalaha Haya ‘petty’ kaashka

Ansixiya bixinaha

Diiwaan geliya rasiidhada kaashka

Dhamaan dadka saxeexa jeegaga ama amra bixinaha waxa asteeysa siyaasadda ururka

Baananku wey diidaan ay ku qoran yihiin “sii NGO/CBO.”

Saxeexidda jeeg madhan ama amraya in qof loo sii hore mariyo waa mumnuuc

Dhamaan jeegaga iyo amarada lagu bixiyaa waxay lee yihiin la-saxeexe

Dhamaan invoice-yada iyo dhokumantiga xaqijiya waxa lagu shaabadeeyaa “la bixiyey.”

- Diyaarinta jeegagga ama amarada bixinta iyo ansixinta invoice-yada wey kala soocan yihiin.
- Dhamaan xisaabaha Baanka bil kasta waa la iswaafajiyaa
- Warbixinaha rasiidhada kaashka waxa la diyaariyaa bil kasta
- Dhamaan warqadda caddaynta ee Baanka iyo amaradda bixintawaa inay ku hooydaan qofka diyaarinaya is waafajinta.

**Xilalka qofka diyaarinaya iswaafajinta xisaabaha Baanka waxa ka reeban hawlaho soo socda:**

- Saxeexa jeegaga ama amarada bixinta
- Rikoodh gelinta dhaqdhaqaaqa lacagaha
- Inuu ku hawlanaado kaash

Qofka iswaafajiyaa xisaabaha Baanka waxa kale ee uu qabtaa hawlahan:

- Xisaabaha dhamaan jeegagga iyo amarada bixinta.
- Hubiyaa saxeexyada
- Hubiyaa cadeymaha
- Hubiyaa magaca qaataha
- Hubiyaa taariikhaha lacagaha xisaab ku jirta ku wareejinteeda xisaab kale waa in markiiba rekoodh la galiyaa.

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- Jeegaga ama amarada bixinaha ay muddo dheeri ka soo wareegtay, waa dabagal iyokontarool lagu sameeyaa.
- Jooji digniinaha bixinaha mudada dheer ka soo wareegtay ama amarada bixinta oo si haboon loo kontaroolo.
- Fasaxyadu waa qasab.
- Dhamaan shaqaalaha kaash ku hawlani waa inay heshiis deebaaji wata.

Qodobadan dhamaantood lagama adeegsado dalalka aan badiba jeegag ku bixin qiimaha alaabta iyo adeegyada.

### **ALAABADA & AGABKA YAALA**

Badbaadintu waxay leedahay mudnaanteeda xagga kontaroolka gudaha Marka ay NGO/CBO ku hawlan tahay alaabada iyo agabka. Tuugada shaqaaluhu ee alaabada la isticmaali ama iibsami karta ee soo gashaa waxay u baahan tahay qufulo iyo furayaal, kontaynaro aamina ama goob taar lagu wareejiyey. Wuxuu socoda talaabooyin la qaadi karo si loo hubiyo in alaabada iyo agabka aan la xadin, siiba kuwa si fudud loo iibin karo:

- Kayd-hayuhu waa inuu tiriyaal alaabada soo gasha makhaasiinka, oo uu diyaariyaaliiska alaabta lagu wareejiyey, isagoo tilmaamaya tirsiyada iyo tirada uu qabtay.
- Haddii alaabtu tahay mid lagu isticmaalayo NGO/CBO gudaheeda, Barnaamijka ay u socotaa waa inuu noqolo warbixinata alaabada uu helay iyagoo leh tirsi susuna u diraya xafiiska kontaroolka alaabada iyo agabka, iyo xisaabaha la bixin doono. Labaduba waa inay suggaan susunka tirada ayna dabagalaan warbixin kastoo maqan.
- Haddii alaabada qaarkood, sida abuurka ama bacriminta ay iibiso iskaashato beereed, qofka iihsanaya waa inuu saxeexaa noqolka alaab gudoonmaha oo caddeynaya inay gudoontay alaabada liiskeedu ku yaal “invoice-ka.”
- Ugu yaraan sanadkii mar, waa in muddo dabadeedba la fuliaa kontaroolidda alaabada iyo agabka oo lays waafajiyaa inta dhab ahaan taala ee la taaban karo iyo inta ku taal rikoodhada. Farqa labad u dhxeeyaa waa loo qaadan karaa inay sababtay tuuganimo ama habka rikoodhada oo liita.

### **KONTAROOLLADA GUDAHAA EE SHARCIYEED AMA AKHLAAQEED**

Talaabooyinka kontaroolka guduuhu waa si dhab ah u jiraa si loo Hubiyo:

- Gacmo isweydaarinta iyo laaluushka la siiyo wakiilada soo iibinta, maareeyayaasha, iyo kuwa kale ee go'aamiyyaasha ah, ayna bixiyaan kuwa alaabma adeeg laga iibsadaa.
- Is-afagarad lala galu kuwa alaabada iibiyaa, oo aan waafaqsanayn habraacyada caamka ee iibsashada.

### **HABRAACAYADA KONTAROOLKA XISAABAHA**

**Waxa soo socda liiska habraacyada kontaroolka xisaabaha oo ay daruuri tahay inay jiraan:**

- Kala iibsi kastaa inuu rikoodhka ku jiro; si looga hortago inay iibsiyo dhabahi ay ka maqan yihiin rikoodhada ururka.
- Kala iibsiyada rikoodhka ku jiraa oo dhami inay dhab yihiin: si looga hortago in waxyaalo la maleegay ama aan jirin la geliyo rikoodhada Ururka sida laba jeer gelinta shay rikoodhka
- Kala iibsiyada rikoodhka ku jira oo dhami inay si haboon u qiimaysan yihiin: si loo hubiyo in qiimaha lacagta shay kasta ay tahay mid saxa.

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- Dhamaan kala iibsiyada rikoodhka ku jira in isla markii la soo iibiyey la geliyey rikoodhka si loo hubiyo in mid kastaa ku jirto waqt xisaabeed sax ah rikoodhada ururka
- Dhamaan kala iibsiyada rikoodhka ku jiraa inay kala socan yihii si loo hubiyo in mid walba lagu qiyiday ledger-ka guud ee saxa ah, iyo markay haboon tahay ledger kaabe ah la geliyey.
- Dhamaan kala iibsiyada in si saxa loo soo koobay si loo hubiyo kharashyada iyo dakhliyada buugaagta asliga ah ee lagu qayiday ay wadartoodu si sax ugu ururtay rikoodhada ururka
- Dhamaan kala iibsiyaddu inay si sax u qayidan yihii: siloo hubiyo in warka dokumentiga ku yaal si saxa loo geliyey buuggaagta gelinta ee asalka ah, iyo ledgerada kaaba iyo wadaraha isbiirsaday ee buugagta asalka si saxa loogu wareejiyey ledgerada guud iyo kuwa kaaba.

### **Liisyada hubinta-habraacyada kontaroolada xisaabinta**

- Diiwaangashan tahay
- Dhabta tahay
- Si haboon loo qiimeeyey
- Waqtgeedii dhacda
- Sir ah
- QaaimadaysanJaantuska 20- habraacyada kantaroolada xisaabinta

## **BADBAADINTA RIKOODHADA XISAABINTA NAFTOODA**

Arrin kale oo tixgelin mudani waa badbaadinta rikoodhada xisaabinta-Dab, xatooyo, inay qoyaan, baabi'in, maleegid, si xun u isticmaalka, iyo qadar xag Alle kaga yimaada iyo gacan bani-aaadmi. Si tan loo gaadho kontaroolada gudaha ee soo socda waa inuu ururku Lee yahay:

- Shaqaale haboon ayaa ka mauul ah rikoodhada kor ku tilmaaman.
- Ikoodhadu wey ka badbaadsan yihii waxyeelo naf ahaaneed (sida khasando aan gubanayn ama kabadho bir ah).
- Gaadhista meesha ay rikoodhadu yaaliin ku xididan shaqaale idman.
- Habmarinta xogta electoroonka ah eefaylasha iyo barnaamijyada wax soosaar wey ka badbaadsan yihii inuu gacanta u galo qof aan loo idmin.
- Hab marinta xogta electronka ee kaabta faylasha waxay ku xiraysan yihii meel cid aan u idmanayni geli Karin.
- Caymis ayaa daboola khasaaraha ledgerada guud iyo kuwa kaababa, buugaagta qabashada ee asalka iyo joornaalada ka soo gaadha dab, xatooyo, ama waxyeelo aan loo kasin.
- Rikoodhadu waxay kaydsan yihii muddo haboon.

## **SOO IIBSASHADA**

Tixgelin ka mid ah kuwa ugu mudan ee urur kasta waa dhibaatada helidda alaabada, qalabka iyo agabka kale. Waxaynu og nahay in iibsiyadu ku kacaan kharashyada ururka saddex meelood hal meel, iibsashada haboon iyo habraacyada maareynta alaabodu waxay lagama maarmaan u yihii sumcada maaliyadeed ee ururka iyo maareyayaashiisa. Iibsashada waxa lagu qeexaa “Inaad iibsato wax tayadiisa hagaagsan tahay; tiro hagaasan, sicir hagaagsan, aad ka iibsato meesha u hagaagsan, waqtiga hagaagsan. Ereyga furaha ahi waa ‘hagaagsan.’”

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**Ahdaafta soo iibsiga.**

- Tayo haboon
- Tirada haboon
- Qiimaha haboon
- Goobta iibsiga oo haboon
- Waqtii haboon Jaantuska 21. Ahdaafta soo iibsiga.

- Tayada hagaagsani, matalan, badidaba ma aha ta u tayo wanaagsan mana ah ta u jaban. Tayada hagaagsani waa ta buuxisa baahiyaha dururiga u ah shay gaara oo qiimihiiisa guudna ugu jaban yahay.
- Tirada shay ee u hagaagsani waa ta kuu
- Damaanad qaada inaad hesho agabka iyo alaabada aad u baahan tahay, qiimaheeduna yahay mid macquul ah. Hadii tirada dalabku ay aad u yar tahay badiba qiimaha midhku waa qали, waxaad u baahan tahay waqtii aad u badan in aad ku qaadato shaqooyin qoris badan leh oo aad taas ku gaadhi karto, iyo khatarta inay alaabtu kaa dhamaato. Markay dalabyadu aad u badan tahay, qiimaha guud alaabtu wuu sareeyaa, makhaasiinkuna wuxuu u baahdaa in la kordhiyo, taas oo kordin kartaa qiimaha alaabada, ayna dhici karto in ay in badan makhaasiinka ku duugowdu.
- Haddii aad doonayso inaad go'aamiso tirada saxda ah, tixgelinwaa inaad siisaa sicir jebinta ay soo bandhigaan ganacsatada qaarkood markaad dalab balaadhan doonayso, iyo isbeddelka sicirada suuqa. Matalan, markay qiimayaasha shay ay kor u socdaan, waa inaad dalbataa tiro badan; markay siciradu hoos u socdaan waa inaad tiro yar ayaa caqli gal ah.
- Qiimaha saxda ah ee iibsigu waa mid xaq ah isla markaasna maan gal u ah iibiyaha iyo iibsadahaba. Soo bandhig lagu tartamo ayaa dhiiri gelin inay ganacsatadu tartanto taas oo lagu heli karo macaamil dan u ah ururkiina. Marka tartan jiro codsiyo qiima sheeg oo aan toos ahayn ayaa loo adeegsan alaabtiyo yar oo qiimaheedu uu hooseeyo. Jawabaha codsiyada aan rasmiga ahayn, waxa lagu soo qori karaa warqado ay ku qoran yihiin calaamada ganacsade ama foomaamka sida caadiga ah laga helo madbacadaha.
- Galal moor gareysan (sealed envelopes) waa in lagu soo ridaa iibsiyada aad qaaliga u ah, iyadoo inta badan u sharcigu sidaas tilmaamayo ama hayadaha dalabka doonaya.

Waa meeshii ku haboonayd in la xusuusiyo mid kastoo indinka mida mudnaanta ay leedahay haysashada Tilmaame qoran oo faahfaahiya siyaasadaha iyo habraacyada hawlahaa maaliyadeed oo ay ka mid yihii qandarasyada ama qiima sheegyada iibsiyada waaweyne, hawlgelinta makhaasiinada, kontaroolka kaashka loo baahan karo (petty cash) i.w.m.

Ha maleyn in shaqaaluhu yaqaan waxa ay qabanayaan mid kasta oo arrimahaas ka mid ah. Tilmaamaha habraacyada ayaa nolosha kuu fududayn kara markay shaqaaluhu yaraadaan.

- Ka iibshada meesha hagaagsan micnaheedu waa doorashada ganacsadaha ssurtagelin kara isku dhafka ugu sareya ee: Tayada ugu hagaagsan, tiro hagaagsan, qiimaha ugu hagaagsan, waqtiga ugu haboon. Dib-u-dhaca keenidda alaabta, waqtii ku lumay cilad ka timi hawlgelinta qalabka, adeeg aan haboonayn kuligood waxay sababi karaan qiime hawlgal oo sareeya badina waxay leeyihiin ahmiyad la mida ta go'aaminta qiimaha ugu hoseeya uguna hagaagsan oo la mida ah qiimihii iibsiiga asalka ah. Arrimahan waxay tusayaan in warar gaara looga baahan yahay ganacsatada ka hor intaan lagu darin liiska ka-qayb-galayaasha ururka. Shuruudaha caynkaas ahi waxay ururka awoodsiiyaan kalsoonii uu go' aan kaga gaadho awoodda ganacsadaha inuu hawl geli karo. Marka la ogaado in ganacsaduhu uu ku liito inuu buuxiyo shuruudaha, waa inaaan lagu darin liiska ka-qayb-galayaasha ilaa uu toosiyo dhaliishaa.
- Ugu danbeyn, tixgeli waqtiga hagaagsan. Waxa ka jirta saaxda maareynta fikrad ilaa xad cusub oo lo yaqaan *waqtiga naftiisii* oo loo adeegsado muraadada alaabada iyo soosaarka. Si kale hadii loo dhigo, xaddiga alaabdu yey dhaafin inta ugu yar iydooyu ku salaysan markaad u baahan tahay. Waqtiga u hagaagsan waxa kale oo loo adeegsan karaa in la iibsiada marka uu qiimihu hooseeyo sababo dhawr awgeed.

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- Hawsha iibsigu waa inay ka soocnaataa hawsha xisaabinta si aan loo dhiiri gelin in lala heshiyo ganacsatada. Warqada dalabku waxay rikoodh joogto ah u noqotaa kala iibsi kasta oo badeecad la iibsanayo ma adeeg la fidiyey oo qiimihiisa la bixinayo.

<b>TUSAALE CODSI QANDARAAS (QIIMA)</b>				
In laga iibyo NGO/CBO weelka qashinka ee tilmaamihisu hoos ku cad yihiin. Qiima sheegyada waxa lagu qabanayaa xafiiska wakiilka ugu dambeyn 2:00 galbnimo; July 23, 2001. NGO/CBO-du wey diidi karata mid amaka badan soo bandhigyada qiimaha ay ku keenayaan				
Shayga 1.	Tirada 100	Tilmaanta Caagga qashin oo cabirkisu yahay3ft x3ft oo ku fadhiya taariyo, daboolna leh. Waana inuu si kasta u waafaqaa muunada taal qolka301ee xarunta NGO/CBO, 102 Dwyer Avenue Waa inlagu keenaa---cisho kadib helidda dalabka iibsigi, FOBXarunta dhexee NGO102 DwyerAvenue	Qiimahaahalka	Isugeynta
Keenidda				
Shuruudaha	Dhimid--%- cisho			
Xusuus: libiyuhu waa inuu keenaa muunad shayga uu iibinayoDhamaan ama Waxaba-shay Liita		SHIRKADA..... CINWAANKA..... LAMB..... TEL..... QORE..... TAARIKHDA.....		

**DIYAARINTA ARRIMAHAA SOOCA U AH QANDARAAS**

Ibsi oo dhami wuxuu ku salaysan yahay halbeeg caam ah ama arrimo ka sooca kuwa kale. “Halbeeg caamka ahi” waa cabbir tayo ama, nooc qiime, Muunad, ama tusaale is barbar dhig; “arimaha qandaraas sooca u ahi” waa tilmaamidda dherekiiisa, baladhkiisa iyo joogiisa; noocyada alaabta wax qabadkiisa, iyo hawshiisa. Marka uu iibsigu hal meel ku urursan yahay, noocyada, qiyasaha, derejooyinka soosaarka ee uu adeegsado barnaamij waa la yarayn karaa ilaa inta u yar ee loo baahan yahay. Iyadoo la raacayo habraacaas fududeyn, halbeegyada iyo arrimaha sooca ah ee tilmaama soo saar waa la hindisi karaa. Habraaca fududeyntu waa in lagu bilaabaa alaabta si weyn oo caam ah loo isticmaalo loomana baahna inay ka mid yihiin alaabta tiro yar ee ay isticmaalaan hal ama laba barnaamij.

- Xeerka ugu horeeya diyaarinta arrimaha shay kuwa kala ka sooca waa inay tilmaamiddu badeecaddu ahaato mid si fudud oo kooban.
- Arrimaha shay sooc ka dhiga waxa ka mid ah in la tilmaamo sida la damacsan yahay in loo isticmaalo iyo sidoo kale hawlalkiisa, alaabada, ama shuruudaha waxqabadkiisa.
- Kaydso arrimah shay sooc ka dhiga sida gaadiidka ama qaybo qalab kale oo si weyne loo isticmaalo, oo ilaa xad balaadhan si ay u koobto ugu yaraan saddex qandaraas.
- Dhiiri geli isticmaalka kuwa magacyada soosaar caam ah le halkaad Magic shay qudha u gaar ah ka

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isticmaali lahayd.

- Faylka iibsiyada koobi hayso, mid u dir ganacsade kasta oo rajo le, midna sii barnaamjika codsanaya badeecada, midna sii barnaamjika xisaabinta.
- Marka la gudoomo bandhigiyada qandaraaska, waa in la qiimeeyaa si loo go' aamiyo ka ugu qiima yar una wanaagsan ama bandhiga ugu hagaagsan ee la siyyaa.

### **QANDARAAS FURAN**

Alaabada qaarkeed sida alaabta xafiiska, naaftada, iwm, ma ah mid daruuri ah in codsiyo qandaraas loo dalbado waqtii kasta oo loo baahdo. Hadaba, alaabtaa waxa lagu iibsan karaa "qandaraas furan," halka codsiyada qandaraas ay suurtagal noqon karto in sanadkii hal mar la bixiyo, alaabadaana la iibsan karo marka loo baahdoba sanadkoo dhan lana buuxiyo shuruudaha qandaraaska.

### **IIBSIYADA YARYAR**

Sicirka iibsiyada yaryare waa inay xidhiidh caqli gal ah la yeeshaan Qiimaha shayga la iibsanayo. iibsiyo yaryar oo si xidhiidhsan loo gala si muuqata ayey sicirada u kordhiyaan, sidaas darted waa in la dejiyaa habraacyo lagu kontaroolo laguna yareeyo dalabyada noocaas ah.

### **ISWEYDAARSI BADEECADO**

Isweydaarsi badeecado waa marka uu urur ku bedesho badeecado iyo adeegyo, badeecado iyo alaaboojin urur kale leeyahay. Lacag la isma weydaarsan. Isku bedeshada badeecooyin sidaas ahi waxtar bay u leeyihii NGO/CBO-yada yar yar.

### **DEEQO (biiro)**

Deequhu siyaabo dhawra ayay ku yimaadaan: dhakhliyo, alaaboojin, qalab, ama hanti. Ganacsiyada gaarka ahi badiba waxay ku deeqaan Alaabo, qalab, ama hanti aanay dib ugu baahnayn. Siinta dakhliyo marar dhif ah ayey bixiyaan, laakin inta badan siintu wey u xadidan tahay arrimo gaara. Wey haboon tahay inaad dadka kale ogeysiiso baahiyahaaga Si haddii ay fursado deeqo lagu bixinayaa soo baxaan, oo ah qalab ama alaaboo aanay shirkada gaarka ahi u baahnayn loo ogaado baahidaada.

### **IIBSIYADA IS KAASHIGA AH**

Xoojinta habraacyada iibsiyada natijadeedu waa korodh dhigaal oo wada gaadha unugyada ku hawlan oo dhan. Laba siyood ayaa loo galaa iibsiyada iskaashiga ah. Markaad adeegsanayso ka hore, laba urur ama ka badan ayaa isku dara codsiyadooda, dabeedna dalabyadooda si midaysan ama gaar gaara uga qaata ka ugu wanaagsan. Tan labaad, ururada ugu waaweyn ee is kaashanaya, ayaa baahiyaha ururada kuwooda ku dera, kadibna noqda dalbadaha iyo wakiilka kooxda. Ganacsadaha ku guuleystay alaabada iyadoo midaysan iyo gaar gaara ayuu ama u keen kara ururka wakiilka u ah ururada oo dhan ama urur walba gaarkiisa ayuu ugu geyn karaa. Xaalada danbe, awooda ka ururinta lacagaha ururada kale waxa le ururka u weyne, oo kadibna siiya shirkada ganacsatada ah.

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**MAAREYNTA BADEECADAHA IYO QALABKA**  
**(Hawlgalada Makhaasiinka)**

Alaabada keydsan oo dhami waa inay tusmaysan tahay. Makhaasiinada aad u waaweyn waa in loo hindisaa habka kooxaynta alaabada iyada oo le tirsigeeda sirta ah ee mid walba tilmaanta u ah.

- ❑ Lambarka alaab kastoo kooxaysani waa inuu ku bilaabmaa saddex ama afar lambar kuwaas oo sheega heerka badeecad kasta.
- ❑ Waxa ku xigga saddex lambar, oo sheega nooca gaarka ah ee badeecada, waxa ku xigga laba lambar oo sheega inta uu le'eg yahay, midabka iwm. Lambarka alaabta looma isticmaali karo inuu sheego meesha uu ku jiro shaygu ama goobta uu yaal, maadaama kuwan isbedel ku dhici karo.
- ❑ Laba lambar oo dheeraad ah ayaa loogu dari karaa heerka alaabtu inuu yahay "muhiim" ama "asaasi" si ay kaaga kaalmeeyaan maareynta alaabada. Kontratoolka codsiga iyo dedejinta iibsiga heerar door bidani waxay ku salaysan yihiin labadan lambar.
- ❑ Haddi la doono laba lambar oo kale ayaa lagu dari karaa si loo ogaado goobta ay makhaasiinka ka taal.

Waa in badeecad kasta loo hayaa kaadhka rikoodhka. Kaadhkani waa inuu tusaa keenida, bixinta, iyo hadhaaga. Waxa la keeno waa in la diiwaan geshaa iyadoo la raacayo badeecadaha soo hoyday: alaabta ka baxda qolka kaydka waa in lagu diiwaangeliya codsi saxeexan, hadhaaguna intaa in le'eg ayuu sii yaraadaa.

Taariikhda	Lambarka	Deyn	Lacagta laga	Lacagta soo	Lacagta soo	Deymo	Waxakale
hubinta	caddaanah	dhimay	hoyatay	hoyan karta	kale		

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### **Tusaha 23: tusaale kaadhka xaddiga alaabada**

Kaadhusku waa inuu leeyahay meel uu ku tuso xaddiga u yar iyo ka ugu badan ee shay kasta oo ay tahay in la kaydiyo. Marka inta taala ay gaadhayso inta ugu yar, kayd hayuhu waa inuu u diraa codsi wakiilka iibsiyada si beddelkood loo keno intaanu shaygu dhamaanin. Kaadhku rikoodhka waa inuu bixiyaa ilmaan dhamayastiran oo shay kasta, meesha uu qolka kaydka ka yaal, tixraaca ganacsadaha keenay, taariikhda, meesha lacagiisa laga bixiyey ama amaah, sicrka midkasta.

Tirin dhamaystiran oo alaabta qolalka kaydka taal oo dhan waa inla sameeyaa ugu yaraan hal mar sanadkii. Kala taganaanta tirooyinka rikoodhka ku jira iyo tirsiga gacantu waa in baadhis lagu sameeyaa. Waa in markaas dib u hagaajin lagu sameeyaa kaadhka rikoodhka, si ay buugaagtluu tusto tirooyinka dhabta ah ee gacanta lagu hayo.

### **DAARAHA KAYDKA**

Watigan aynu joogno waxa la door bidaa qolalka kaydka ee tiradoodu yar tahay hase ahaate mugga weyn. Sicirka dhulka iyo qiimaha dhismaha oo si laxaad leh u sii kordhaya ayaa tan ka dhigay mid dhaqaalayn ah, halka aad qolal kayd ka dhisan lahayd dhawr goobood oo kal durugsan.

Guud ahaan waxa la soo jeedinaya:

- Ku gudoon, ku hubi, ku diiwaangeli, ku bixi xarun kayd oo dhexe.
- Adeegso hab ay alaabada oo dhami ku kaydsan tahay goob xidhan oo kontaroolan.
- Kaydi qalabka, alaabada, iyo agabka daruuriga ah ama ka lagu iibsan karo jumlad qiimaheeduna aad u hooseeyo.

### **HAKINTA QIIMAHAA IYADOO LOO ADEEGSANAYA SIYAABO KALA DUWAN**

Hakinta qiimaha waxa kale loo isticmaalaa ereyada “kontaroolka qiimaha” ama “kor u qaadidda wax soosaarka.” Waa si habaysan oo socota oo lagu doonayo si loo yareeyo qiimaha adeeg bixinta oo halkooda lagu hayo ama la kordhiyo tayada adeegyada. Muraadka kowaad ee laga leeyahay “hakinta qiimaha” waa in la joogteeyo ama meel la mida ama ka sii sareeysa heerka adeegyada weliba bixisa kuwo si weyn uga jabon intii ay suuragal tahay. Si loo hakiyo qiimaha, waa inuu jiraa hab loo kormeero laguna kontaroolo kharashyada oo la awodo in garto qiimaha dhabta ah ee adeeg gaara oo la bixiyaa ku kaco. Meelaha ururkiina u baahan dib u eegid si qiimayaasha loo hakiyo.

- Meesha dhibaato ka sheegay qof shaqaale ahi ama ka-faaiidyste adeeg.
- Meesha ay shaqaaluhu qabtaan hawlo susuna oo soo noqnoda ama meesha hawl qudha laga qabto taas oo laga yaabo inay lagu qabto meel wax ka badan ururka dhexdiisa.
- Meesha technology-ga cusubi uu suurtagelin karo in si ka dhakhso badan oo ka hawl qabadsan loo qaban karo ama loo bixin karo adeeg.
- Meesha shaqadii is dul fuushan tahay oo ay hakad gashay ama unuga ka shqeeyaa uu had iyo jeer dhaafu waqtiga loo cayimay inay shaqadu ku dhamaato.
- Adeega u balaadhan ama hawlaho barnaamij ee ururka ay ka fusho.
- Beddelda uu urur kale uu fuliyey ee la mida kuwa aad samayn karto.

### **QIIMO HELIDDA SI LOO GOOYO QIIMAHAA ADEEGA**

Helidda qiimuhu waa farsamo aan ahayn rasmi oo jabon laguna go’amiyo qiimaha. Ma jiraan xisaabo la geli karo oo sheegi kara rikoodhada qiimaha ee xudunta u ah qiime gaar aha. Helidda qiimuhu waxay adeegsataa wararka kharashka oo ay habaysaa si ay u soo dheegato xogta qiimaha. Qiimayaasha waxa

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loo rogaal kharashyo iyadoo loo cayimay mudada alaabada la isticmaalay. Habsocdka helidda qii muhu waa ka fudud yahay waana ka hawl yar yahay qii maha xisaabinta. Xirfado gaar ahaaneed iyo aqoon computer ma aha daruuri. Qiimo helidda ma aha habsocod joogto ah. Waxa la adeegsadaa marka loo baahan yahay. Adeegsi laxaadle waxa laga sameeyaa qiyaasaha iyo noocaynta (sampling) kuwaas oo ka dhiga wax ka hubitiin yar xsaabit. Culays waxa la saaraa qii maha tooska ah. Dariiqooyin toobiye ayaa loo adeegsadaa go'aaminta qii mayaasha kor socdka ah.

**Tusalayaal rikoodhada waxtar u leh helidda qii maha waxa ka mid ah:**

Warbixinaha lacaged iyo miisaaniyadeed, rajistarada mushaharka iyo waraaqaha xaadirinta, amarada shaqada, warbixinaha shaqada, warbixinaha Iisticmaalka qalabka, amarada dalabka, invoice-yadacodsiyada makhaasiinada, iyo diiwaanka hantida ma guurtada ah. Hab xisaabineed Miisaaniyad oo leh noocyada kharashyada oo faahfaahsan ayaa ah isha war kharash oo ilaa xad suggan. Hoos waxa ku taxan tilmaan talaabooyinka Hawlgelinta hab socdka helidda qii maha:

- Sheeg wadarta kharashyada hawlgalka ee barnaamijka hadda socoda ee qii mahooda la ururinaya.
- Ka gooy kharashyada qalabka iyo kharashyo kale sida alaabada, caymiska la hor mariyey, kordhinta mushaaraada waxtaraya sanad maaliyadeed kale.
- Ku dar kharashyada sanad maaliyadeedyo kale oo waxtar u leh waqtiga lagu jiro sida alaaboo yinka la soo iibsaday sanado kale, hase yeeshi la isticmaalay waqtigan aan joogno.
- Ku dar qiimo dhaca hantida ma guurtada ah ee loo adeegsaday gudbinta adeegyada. Qiimo dhaco wuxuu u aqoonsadaa qii maha wershed ama qalab kharash hawlgal muddo xisaabinta la filayo inay hantidu waxtar keenayso. Dariiqada laynka toosan ee lagu soo saaro hoos u dhaca (qiimihi asalka ah oo laga jaray qiimihi xaraashka) waa ta ugu fudud looguna isticmaal badan yahay marka la qiyaasayo faaiidada shayga la isticmaalay.
- Ku dar kharashyada 'fund'kale oo u faaiideyey adeegga sida 'hawl gabka,' Caymis, dhul, qalab, iyo daaro.
- Isugee kharashyada.
- Qii mayaasha dhan u rog qii maha midka

**Qaaciidada helitaanka qii maha ee go'aansiga qii maha macmiilkasta ee barnaamij**

Talaabada 1: Ka bilow wadarta barnaamijyada ee kharashka lagu shaqaynayo ee diiwaanada xisaabta.

- Tal.2: Ka jar kharashyada alaabta loo soo iibiyay in la isticmaalo sanad kale.
- Tal.3: Kudar kharashyada alaabta iyo qalabyada sanadkale gudihiisa loo soo iibiyay l aakiin la isticmaalay wakhtigan.
- Tal.4: Kudar qiimo dhaca ku yimi hantida lagu istimaalay barnaamijyadan.
- Tal.5: Kudar kharashyada kale ee fund kale oo laga faa'iiday barnaamiyada.
- Tal.6: Tani waxay la mid tahay wadarta kharashyada ee barnaamijka.
- Tal.7: Kudar kharashyada fundka kale uu faa'iideeyey<sup>5</sup>
- Tal.8: Waxay la mid tahay wadarta qii maha oodhan ee barnaamijka Tusale ahaan soo saarista adeega barnaamijkan.
- Tal.9: U qaybi wadarta qii mayaasha oo dhan tirade macaamiisha ka shaqaysay barnaamijka dhexdiisa.
- Tal.10: Hada waxaad haysataa wadarta qii maha ee uu macmiilkastaa u soosaaray barnaamijka ama adeega.

**Jaantuska 24 – Qaaciidada helitaanka qii mayaasha ee go'aaminta qii maha macmiilkasta ee barnaamijka.**

Habka helidda qii maha ee kor ku sharaxani waa tusaale dariiqo keliya. Waa inaad habsocod si fiican isugu dabarıddaa taas oo ku dhan jiritaanka iyo adeegsiga wararka iyo heerka la doonayo. Matalan, waxa la arkaa inaad go'aansato in kharashyada sanadaha kale aadan habayn

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adigoo ku sababaynaya in qiimaha shaqaaluhu ahaa qaybta ugu badan ee sawir u ah waqtiga la joogo. Alaabada iyo qiimayaal kale oo xiliyo kale lagama yaabo inay tixgelin weyn lee yihiin oo baahiyahaaga waafaqsan. Haddii xisaabinta miisaaniyadaadu ay sawir ka bixinayso xuquuqda, caymiska, daaraha, iyo qalabka, waxa laga yaabaa in aadan u baahan inaad

ku darto hoos u dhaca ama aanad waqtii iskaga lumen tusmeynta kharashyada ka yimi maalgashiyo Kale mar haddii ay xisaabaha miisaaniyada ku jiraan. Waxa jira waxyaalo kale oo mudan in la tixgeliyo oo ka baxsan xogta taariikheed. Marka qiime cusub la goynayo iyadoo ah markii ugu horeysay ee aanay jirin xog taariikheed, waayo-aranimada ururada kale oo aad xag hawlgal is le'eg tiihin waa in la tixgeliyaa.

## Dib-u-eegid

Cutubkani wuxuu soo bandhigay ugu yaraan lix hawlgal oo kala duwan oo ah meelaha ka adkayn kartoon xaaladaha maaliyadeed ee ururkiina. Waxa ka mida ururinta dakhliga, kontaroollada gudaha, alaabada, iibsashada, hawlaha kaydka, iyo wax la yidhaaho hakinta qiimaha. Qaybaha maamulka maaliyada kala bax mid aad u maleynayso inaad jecshay inaad liishaanka saartid toddobaadka soo socda ama wax taa u dhow, hadaba qor dhawr hawlgal oo aad u fulin kartid si hufan oo wax qabad le oo qayb ka ah hawlgeliintiina.

## Habka maaliyad ee aan doonayo inaan hore u mariyo

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## **Sababta aan liishaanka u saarayo tan gaar ahaaned ee qayb ka ah hawlgalka NGO/CBO:**

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## **Talaabooyinka ii qorshaysan inaan qaado waa:**

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## **Habka kor loo qaaday waxa xidhaya (hebel)**

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**Natiijooyinka aan rajeynayo inaan ku gaadho hawlgaladaasi waa:**

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**QODOBADA FURAYAASHAAH**

- Waxa jira doorashooyin badan oo kor loogu qaadi karo siday lacaguhu u badbaadi lahaayeen, habsocdyadu u kobci lahaayeen, Qiimayaashana loo hakin lahaa NGO/CBO gudahooda.
- Habka ururinta dakhligu waxa sal u ah helidda siyaabo biilasha loo gaadhsiiyo, kadibna go'aaminta sida ugu wax ku oolsan ee lacagta looga qaadi lahaa ee lagu badbaadin lahaa mar haddii la ururiyo.
- Kontorolada guduuhu waa muhiim xataa ururada diinta ee halku-dhigood yahay "dadow ha xadina". Markaynu taas ognahay waa lama horaan in dhamaan NGO/CBO ay yareeyaan shaqaalaha damacaas leh.
- Hase ahaatee kontorooladda guduuhu waxay ururkiina u leeyihiin waxtaroo kale:-xog kalsooni leh oo waqtigeedii la helo, wax-ku-oolnimada hawlgalo oo ay kamid yihiin badinta isku-dayada, iyo fududaanta gaadhsinta xaladaada lacageed dadka kale.
- Kala qaybinta hawlaha iyo xilalka shaqaalaha ku hawshan kaashka ururkiina dhexdiisa waa arin laga yeeshoon kara xagga badbaadinta kuwa masuulka ah dhaqdhaqaaq lacagaha ayaa iyaguna raali ku noqda.
- Hakinta qiimaha iyo helidiisuba waxay u yihiin qalabka maaliyadda ee ururkaaga dhiggi kara mid muddo sii jira.
- Maareynta agabka iyo alaabada ururkiina dhexdiisa waa caajis laakiin muhiima. Haddii si wanaagsan loo sameeyo, waxay baabiin karta damac "Makhaasiinka ka sii amaaho, badbaadi sabada, oo uu hubin dadka hawlaha wada uu agabka iyo alaabodu ay yaaliin markay u baahdaan.
- Soo iibsriguna waa meel ay NGO/CBO aanay kaydinayn oo kaliya ee, laakiin kor u qaada waxqabdnimada iyo wax-ku-oolnimada fulinta risaalada ururkiina kuwaas oo ay keenaan helidda tayada wanaagsan iyo tirada saxda ah, meesha ugu hagaagsan, ee ugu sicir hagaagsan waqtiga ugu hagaagsan. Intas kama hagaagto NGO/CBO gudahooda.
- Soo iibsashada tartanka leh waxa soo raaca diyaarinta soo bandhigada tilmaamaha gaarka u ah qandaraaska;ka feker isweydaarsiga badeecado, deeqaha iyo soo iibsiga iskaashataysan iyo siyaabo kale oo aad ku heli karto badeecadaha iyo adeegyada aad u baahan tahay sicirka ugu hagaagsan.
- Hawlaha qolka keydka si weyn baa loo hagaajin karaa iyadoo la adeegsanayo haynta rikoodhada iyo maareynta dhulka si hal-abuur leh. NGO/CBO badan ayaan gaadhi labadan heer midna.
- Hakinta qiimaha iyo helidda qiimuhu waa laba qalab oo muhiim u ah fududeynta in ururkiinu sii jiro ilaa muddo.

**Qoraalo**

1. Qiimaha xisaabtu waa qeyb wayn oo xisaabeed khusaysana bilowga minqiyaska, iyo kaantaroolka qiimayaasha.
2. Qiimaha Tooska- waa qiime kaas oo si dega dega loo cadayn karo iyo lagu isticmaali karo barnaamij

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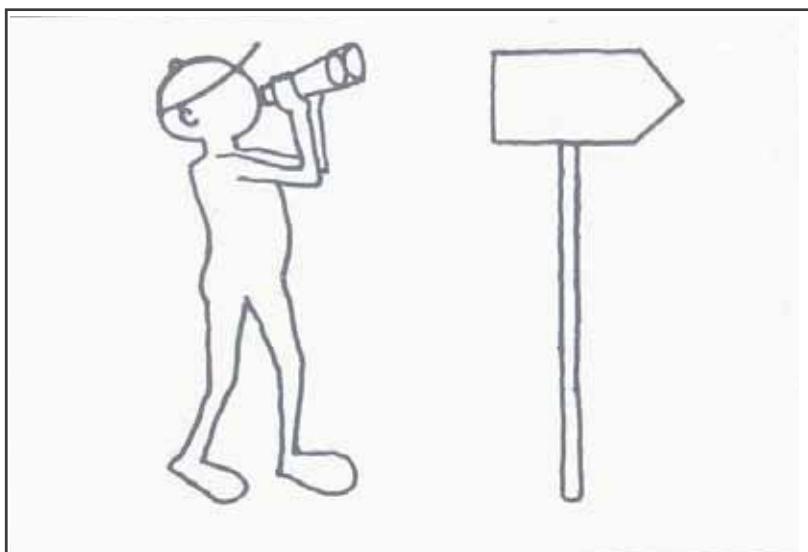
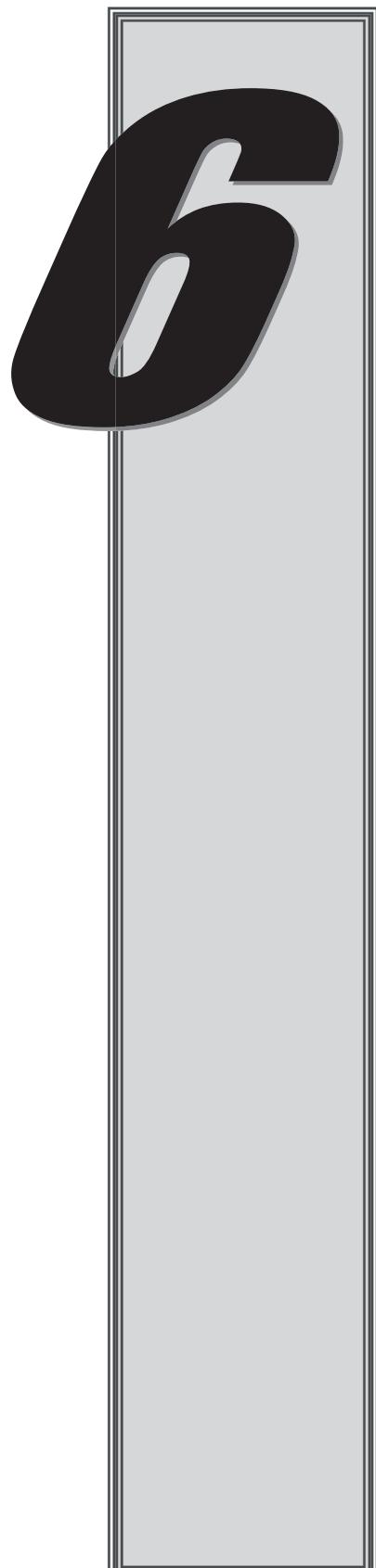
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gaar ah. Tusaale ahaan Mushaar kalkaaliso caafimaad taasoo loo xilsaaray inay ka shaqayso wakhti buuxa barnaamijkaas khaaska ah.

3. Sii bixinta (Kharashyada lasii bixiyey) kani waa kharash la bixiyey ka hor wakhtigiisa . Kirooyinka, Caymiska joogtada ah ayaa inta badan lasii bixiyaa wakhti ka hor, Tusaale ahaan sanadka oo dhan caymisyada joogtada ah ayaa laga yabaa in lasii bixiyo, kharashyadaas lasii bixiyeyn ayaa loo tixgaliyaa inay yihin hanti iyo in la yareeyo dalacaada bilkasta lagu dalacayo kharashka caymiska joogtada ah.
4. Qiimo Dhaca- Yaraanta qiimaha ee qeyb yar oo ka mida shay, qalabka, mashiinada ama hanti kale oo la mida. Waa hab loo qoondelynaya qiimaha asalka ah ee shay la isticmaalay laftiisa mudo. Iisticmaalkas ayaa ah midka keenaya yaraanta iyo duugaas shay la isticmaalay mudo.
5. Qiimaha kharashyada joogtada ah waxaa kale oo loogu yeedhaa kuwa aan tooska ahayn, kharashyada kuwa aan si ku haboon ama dhaqaale ahaan loogu talo galay barnaamijyo khaasa. lacag-hayaha.

## **SIYAASADAHA LACAGTA IYO XILALKA KORMEERKA**

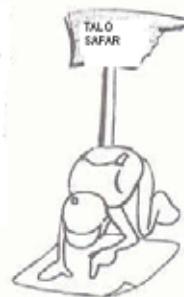
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Falcelintaada waxay noqon kartaa: "maxaynu uga hadlaynaa baahida loo qabo siyaasad lacageed inagoo tilmaamaha sare gebogebo marayno ee aynu mar hore uga hadli weynay? Jawaabtayada waa qancin laba seeb leh oo difaacaysa inaynu siyaasadaha lacageed waqtigan ka doodno. Waata hore'e waxaannu rumaysan nahay ka doodidda qaybaha kala duwan ee habka maareynta lacag ee mangalaka ah inuu kordhin karo fahamkaaga la xidhiidh inay muhiim yihiin in urur kastaaba yeesho siyaasado cad. Waa ta labaade siyaasaduhu waa masraxa uu hanti dhawrku ka hawlgalo, marka uu u fadhiisto dib-u-eegida wax qabadka iyo la xisaabtanka ururkiina.



### DEJINTA QAAB SIYAASAD LACAGEED

Siyasadaha lacageed waa odhaahyo ay hindisaan Agaasimaha iyo "Boardka" siyaasadda si ay u cadeeyaan falsafadoodu iyo ujeedoonyinkooda. Si guud haddii loo qeexo siyaasadu waa mawqifyada rasmiga ah ee uu urur u qaato inay ka kaabaan fulinta ahdaftiisa lacageed.

#### SIYAASADAH LACAGTA IYO XILALKA KORMEERKA

Siyasaduhu waxay fududeeyaan qaab dhiska maareynta lacagta iyo talo ka bixinta hawlgelinta xaaladaha lacageed ee urur. markay falsafada iyo ujeedoonyinka mareynta lacagta ee urur ay cad yihiin waxa fududaada habsocodka hanti dhawridda.

Siyasadaha lacageed ee aan rasmiga aheyn, aan qornayn, aan dhamaystirnayn, ee iska hor imanaya, ee aan israacsanayni waxay halis ku yihiin sumcadda urur ee bulshada dhexdiisa. Arrimahaasi waxay ururka ka bixiyaan muuqaal ah inaan maareyntiisu garanayn waxay qabanayso, isla markaasna aanay mudnaanta ay lee yihiin siin fikir dhamaystiran iyo xil qaadka maareynta lacagta. Haddii aanu jirin sawir cad oo ay ku salaysan yihiin go' aanada lacagta ururku, waxa hubaal ah in deeq bixiyayaasha iyo dadka kale ee isticmaala wararka lacagta ururka uu jijo wareer ku dhaco, ka dibna ay lumiyaaan kalsoonidii ay ku qabeen kartida maareyntiisa ee ay si waxqabad leh ugu maamuli lahaayeen arrimaha lacagta ururka.

### TUSAALE SIYAASADO XISAABIN

- NGO/URUR BULSHO waa inay dhista oo hawlgelisaas Waxqadyo xisaabaneed oo waafaqsan mabaadida guud iyo halbeegyada la isku waafaqay ee xisaabinta ama (generally accepted accounting principles and standards).
- NGO/URUR BULSHO wuxuu si joogto ah u hirgelin doona gorfayn qiimaha adeegyada oo dhan. NGO/URUR BULSHO wuxuu hirgelin doonaa hantidhawrid uu fuliso hayad xisaabineed oo madax banana xisaabinta, iyadoo ra'ayigeeda ka dhiibanaysa warbixino sanadeedka maaliyada oo kadiyaarinaysa warqad faahfaahsan meelaha maareyntu uga baahan tahay hagaajin.
- NGO/CBO waa inay dejisa habka kontaroolada gudaha, oo muddo marka laga joogoba la naqitmo.

### MIISAANIYAD

- NGO/CBO waa inay sanadkiiba male awaasha dakhliyada iyo kharashyada saddexda iyo shanta sanadood ee soo socda isla markaasna sanad walba cusboonaysiisaa ku talo galadaas.
- Agaasimaha ama qofka loo igmaday waa, ugu yaraan, sanad badhkii fuliyaa Naqtin iyo gorfayn miisaaniyadeed isla markaasna warkeed u gudbiyyaa siyaasad dejiyayaasha.
- NGO/CBO waa inay dejisaa habka kontaroolka gudaha, oo sanad walba ay naqtintaa.

### MIISAANIYADA

- NGO/CBO waa inay male awaasha dakhliyada saddex ama shanta sano ee soo socda, sanadkiiba mar ay cusboonaysiisaa.

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- NGO/CBO waa inay hindistaa barnaamij midaynaya halbeegyada waxqabad iyo tusayaasha wax soo saar ee miisaaniyada sanadka.
- Agaasimaha ama qofka oo loo igmaday waa inuu ugu yaraan fuliyaa naqtiiin iyo gorfayn miisaniyadeed sanad badhtankiisba, warkeedna u gudbiyaa siyaasad dejiyayaasha.

**DAKLIYADA**

- NGO/CBO waa inay samysaa male awaal dakhli gal ah, si cadna U qeexdaa xogta ay ku salaysay male awaaladaa.
- NGO/CBO waa inay dib u eegtaa qiimayaasha adeegga (fee) qaarkood si ay u go 'aamiso ila inta ay qiimaha adeegyada oo dhan ay ka dabooli karaan dakhliyadu.

**MAAREYNTA KAASHKA**

- NGO/CBO waa inay maalgashi joogta ah ku samaysa xx % kaashka iska yaal ee aan dhaqdhaqaqa lahayn, meeshii uu sharcigu ogol yahay.
- NGO/CBO waa inay dejisaa talooyin xoojinaya badbaadinta iyo lacagta maalgashiga ah ‘fundka’

**SOO IIBASASHADA**

- NGO/CBO waa inay codsataa qiima sheegayaal tartan leh dhamaan alaabada ay soo iibsanayso oo dhan/
- NGO/CBO waa inay dejiso garnaamij ay ku hubiso alaabta la keeno, sida ay isu waafajisan yihiin alaabta la keeno iyo astaamaha lagu dalbaday.

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### **MILICSI**

Waxaan kuu soo jeedinaynaa in muddo yar hakato oo dib u eeg weedhaha siyaasadda adigoo “x” ku hor dhigaya siyaasadda la mida ama u eg kuwo uu ururkiinu adeegsado. Markaad dib eegtid siyaasadaha kor ku xusanwaxaad kaloo ku barbar dhigtaa “0” siyaasadaha aan ka hirgelin ururkiina hase ahaatee uu ubaahan yahay in adeegsado. Ka dib markaad qorto “x” iyo “0”, si kooban u sharax siyaasadaha uu o ku barbar qoran yahay oo hoose ku caddee qorshe hawleedka aad ku gaadhayso inay si rasmi ah uga mid noqdaan habraacayada hawl gal ee ururkiina.



### **HANTIDHAWRIDDA**

Habraaca maareyn ee ugu danbeeya ee aanu doonayno in aan ka doodno waa dabogalka maaliyadeed iyo qalabka dabogal oo ah hantidhawridda. Inta badan saraakiisha NGO/CBO war wanaagsan ka bixiyaan habraaca hanti dhawrka mar haddii uu ka mid yahay shuruudaha hayadaha xakamaynta ee dawladda iyo deeq bixiyayaasha. Has ahaatee waa habraac Ururada ka caawin kara inay noqdaan kuwa le wax ku oolnimo iyo waxqabad maareynta khayraadkooda. Inta aynaan si gaara u dhex gelin hanti dhawrka, waxaan ku baraarujinaynaa inaynu siyaasadaha lacagtana kaga hadli doono qaybtan buugga u danbaysa. Siyaasadaha ururkiina iyo haawsha Hanti dhawrku waxay lee yihiin xidhiidh toos ah. Siyaasaduhu war bay ka siyyan hanti dhawraha iyo dadkaba ururkiina iyo muraadadiisa maareyn. Badiba hanti dhawrku wuxuu ka marag furaa inay fulayn muraadadaas iyo in kale. Aan hadaba gudagalno hanti dhawrka.

Muraadka laga lee yahay hant dhawr ururka dibadiis ka yimi waa in la helo koox madax banaan oo qirta in waraka lacageed ee urur loo agaasimay si wafaaqsan sharciga ama shuruudaha deeq bixiyaha. Adeegsiga hanti dhawre ururka dibada ka ahi waa sida ugu wanaagsan ee lagu hubin karo in tirooyinku ay sugar yihiin oo ay xidhiidhsan yihiin. Hababka hantidhawrka ee Tijaabo ka baxa ah ee qidaaca gaarka ah iyo ka dawladaba waa lacagta iyo iswaafajinta. Hanti dhawriddu waxa kale oo ay dardar gelisaa maareynta.

Marka uu hantidhawr dibada ahi uu hant dhawrayo ururkiina ka codsi kuwa hanti dhawrka wada inay ku darsadaan hawshooda arin kale. Taasoo ah inay Ku darsadaan hawhood hanti dhawr inay talo ka bixiyaan siday maareyntu u kordhin lahayd wax ku oolnimada iyo waxqabadka ururka. Hanti dhawridda lacaguhu wuxuu ka kooban yahay axadhis habaysan iyo qiimaynta hababka lacagaha, dhaqdhaqaqyada, iyo xisaabaha urur Si looga bixiyo rayi xalaalnimada iyo sugnaanta warbixinaha lacageed. Arrinta is waafajinta ee hanti dhawrku waa in la hubiyo in ururku raaco Sharciyada xukuma hawlgelinta lacagaha guud ahaan sida kuwa la xidhiidha deeqaha lacageed, isticmaalka, maalgashiga, iyo amaahashada. Hanti dhawr iswaafajin wuxuu si gaara u liishaamaa sharciyada la xidhiidha ‘funds’ka sida deeqaha dawlad kale siiso. In kastoo hanti dhawridda iswaafaqsanaanta gaarkeed loo fulin karo, waxa uu hawl qabadku ku wanaagsan yahay, midh dhalkeeduna ku haboon yahay in lala fuliyo Hanti dhawridda lacagaha.

# **DHISIDA AWOODDA NGO/CBODA**

## **MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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### **FAA'IIDOOYINKA HANTI DHAWRKA**

Hanti dhawrku wuxuu waxtar u yeelan karaa NGO/CBO siyaabo ka badan Caddaynta inuu urur raacay xeerar iyo sharchiyo iyo qiradda inaan si xun loo isticmaalin lacagaha. Waa kuwan qaar ka mida waxtarada dihin ee hanti dhawr laga dheefi karaa:

- Hanti dhawrka lacaguhu wuxuu caddayn karaa warar muhiim aa go'aano gaara lagu qaadan karo, kuwaas oo noqon kara go'aano Siyaasadeed ama maamul. Waxay kaa caawin karaan siyaabaha aad ku hubin karto in wararku Gaadhaan cidda ugu haboon loona soo bandhigo sida ugu waxtarka badan cid kasta oo ay tahay inay ku go'aan qaataan.
- Hanti dhawr si degan loo soo habeeeyey wuxuu muujin karaa dhaliilo ay lee yihiin hab xisaabeedyadu oo qarin kara sawirka runta ah ee lacagaha, murug isa sii taraya, kobcin lacago iyo adeegyo beylaha.
- Hanti dhawrka iswaafajintu wuxuu caddeeyaa macnaha xeerarka xukuma deeqaha qaarkood, tilmaamaa doorashooyinka uu urur haysto xagga hawlgelinta, iyo isagoo NGO/CBO ka caawin kara siday 'funds' khasaaraha uga ilaalin karaan; taasoo ka dhalata raacid la'aanta xeerarka ku lifaaqandeeqaha kala duwan ee uu ururku helo.

### **XULASHADA HAY'AD HANTI DHAWR**

Marka kuugu horeysa ee aad xulanayso hay'ad hantidhawr suuragal ma aha inaad si dhab ah oo kalsooni leh u xolato ta kuwa kale ka hawlqabad fiican. Wax badan ayaa ku xidhan aqoonta dadka loo saaray inay kala doortaan hay'adaha hantidhawrka iyo kuwa go'aanka qaadanayaa cidda ay la kulmaan. Marka ay hawl hantidhawr socoto, hanti dhawraha ayaa xilka gaadhista qiimayno ilaa xad ku dhisan aqoontiisa iyo waayo aragnimadiisa oo la xidhiidha sumcada agaasimaha iyo gudidda siyaasada, tayada kontaroolada gudaha, iyo caqli galnimada waxyaalaha ka reeban xalaalinmada warbixinaha iyo waafajisnaanta sharciga. Hantidhawre markuu hubinayo sugnaanta warbixinaha xisaabeed ee urur waa inuu feejignaan deeraad ah u yeesha sida loo raacay sharciga. Haddii la raaci waayo sharchiyadaa waxa laga yaabaa inay natijadoodu noqoto mid waaka iyo warbixinaha lacageed ku keenta isbedello khasaarahooda leh. Hay'adaha deeqaha bixiya iyo hayadaha dawladaha dhexe waxay lee yihiin shuruudo hantidhawr oo ay ka mid yihiin in hanti dhawr lacageed la fuliyo. Si loo buuxiyo shuruudahooda iyadoo ku lamaan tahay dib u eegid Iswaafajin.

### **HANTI DHAWR DIB U EEGID KONTAROOLADA GUDAHA**

Kontaroolada guduuhu waa hab ka kooban hubino iyo isu dheelitirnaan loo hindisay inay yareeyaan khataraha suurtagali karo hawlgalada Kaashka, xog dhawrka alaabada ama hantiyo kale. Kuwaas oo ka mid yihiin Qaab dhismeedka ururka, habsocodyada, iyo habraacayada badbaadiya hantida, oo suga in warbixinuhu waqtigoodii qabsoomeen oo ay saxan yihiin. Kontaroolada guduuhu waa habab uu urur u samaystay inay:

- Iska hortaagaan tuugada iyo dayaca,
- Hubiyaan saxnaaanta xisaabinta iyo xogta hawlgalada kale;
- Kor u qaadaan u hogaansanaanta siyaasadaha u dejisan;
- Kobiciyaan wax ku oolnimada hawlgalada;
- Hubiyaan in hawlgaladoodu waafaqsan yihiin sharchiyada iyo shuruudaha deeqaha lagu xidhay.

Hababka loo hindisayin lagu gaadho labada ujeedo ee u horeeya waxa Badiba lagu magacaabaa kontatoolada xisaabinta, kuwa saddexda danbe daboolana waxa lagu magacaabaa kontaroolada maamulida.

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### **KONTAROOLADA GUDAHAA EE XISAABINTA**

Muraadka kowaad ee uu hanti dhawruhu u baadhaa kontarooladan Waa inuu yaqiinsad inay ku kalsoonaan karaan si loogu hubiyo ugnaanta Xogaha kala duwan ee gala dhamaystirka warbixino lacageedyada iyo inay waafaqsan yihiin sharciyada u dejisan.Qiyaasidda hanti dhawraha ee inay suurtagal tahay in qaladku iyo ilduuftyadu ka jiri karaan diiwaangelinta iyo kal haadinta dhaqdhaqaqyada waxay ku salaysan yihiin maaha oo keliya qiimaynta hababka ee waxa kale ee ay ku salaysan yihiin shaqaalahaa adeegsada. Sidaas darteed dib u eegidda waxa ka mida qaab dhismeedka ururka, habka shaqaalaynta, iyo xilalka gaar ahaaneed ee shaqaalahaa. Waxa uu Hantdhawruhu ku soo gebogebeeyo kontaroolada ayaa tilmaama nooca iyo baaxada qiimayneed ee lagu adeegsado kontaroolada laftooda iyo xogta diiwaan gashan. Muraad kale ee qiimaynta kontaroolada gudaha laga leeyahay waa in la Kasbo jiritaan dareen dihin ee la xidhiidh wax is weydaarin aan la ogayan. Haddii wax isweydaarintu ay heer sare gaadhay, xataa iyadoon la hayn cadeymo meelaysi, hanti dhawruhu wuxuu u digaa agaasimaha iyo/ama guddida siyaasad dejinta. Tusaale meelaysiga dihin waxa u noqon karaa iskaashato iibsata agabka beeraha, iyadoo agaasimaha oo kaligii uu yahay qofka qudha ay ka masuul ka ah diyaarka alaabada iyo rasiidhada, kaas oo ku adkaysta inuu kaash uun qabto.

#### **Kantaroolida Gudaha**

- Kontaroolada xisaabinta waa siyaabah lagu raadiyo khayraadka.
- Kontarooladda maamulida waa siyaabaha loo isticmaalo khayraadka.
- Rajistarka mushaharka shaqaaluhu wuxuu kaydiyaa cidda lacagta qaateen.
- Habka ansixinta shaqaalulu waxay hubisaa in dad haboon la qorto ama lagu magacaabo jagooyin haboon

*Sawirka: 25 kontaroolada gudaha*

### **QODOBADA FURAHA AH**

- Siyaasadaha lacageed waxay siiyan hantidhawraha masrax uu ku hawl geliyo hawshiisa lacageed.
- Hantidhawraha ururka dibadiisa ka yimaadaa wuxuu caddayn doonaa in gurigaaga lacageed uu hagaagsan yahay.
- Waxa kale oo ay ku siisaan waxtaroo dheeraad ah sida aragtiyo ku gayeysiin karo inaad isbedelo ku samayso hab maaliyadeedyada si ay wax ku oolnimo ugu shaqeeyaan.
- Hanti dhawrida wax ku oolka ahi waa inuu dib u eego kontaroolada xisaabinta iyo maamul isagoo isla markaas hubinaya is waafajintaada sharciyada dibadeed iyo igmashada maalgelineed.

### **DHAMAYSTIRKA GOOBADA**

Waxaynu joognaa gebogebadii safarkeenii lacageed, hase ahaatee ka doodida siyaasadaha waxay noqon kartaa bilawgii. Waxaynu dooranay in aynu u danbaysiino mar haddii ay si weyn u la xidhiidhsan yihiin habraaca hantidhawrka dibadda.

Buugan tilmaamaha ahi si weyn uu uga duwan yahay kuwa kale ee taxnaha Ka yahay. Ka duwanaanshaasi waa mid qaab iyo muxtawiyaad la xidhiidha. Qaabka iyo muxtawiyaadku waa xag habraac e ma aha xag maskaxeed. Waxa kale oo ay tahay mid u eg warqad dhakhtar kuu qoray dhinaca Aaraada la soo jeediyeey, sababtoo ah hababka lacaguhu ma ha kuwo hal abuur le sababo quman awgood. Saraakiisa lacageed ee hal abuur lihi marar bey carqalad yihiin haddii ay hal abuuridnimadooda waxa lacagaha lagu qabanayaa ay faraha ka baxdo.

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Qeypta II ee buuggan tilmaamaha ah, Maaraynta iyo Tababarka Dajinta Qalabka, ayaa waxay ka yara duwan tahay kuwa taxanaha ah. Waxa uu waajahaa in yar oo dhinaca “tababar” ah iyo in badan oo ah sida loo qabto dabiici ahaan. Wuxaan kugu dhiirigalinaya inaad ku noqoto bogaga iyo inaad qaado talaabo aad ku eegaysid Xaashida shaqo ee Sahanka Maaraynta Maaliyada (Qalabka 1A). Waxa uu ku siin doontaa in kugu filan oo ah xisaabinta wuxa aad hada akhriyaysay iyo soo saarista hab fiican si aad u siiso ururkiina hab maaliyadeedyo oo dib loogu habbeeyo si la garan karo.

Hubintani waxay u shaqayn kartaa sida jaantuska lagu sameeyo hab lagu casriyaynayo habraacyada maaliyada. Si lagaaga caawiyo hawshan, eeg (Qalabka 1B) ee qaybta labaad, Qorshaynta Horumarinaha maaraynta maaliyada.

Su'aalaha sahanka naftaada, kor u qaadida sahanminta ururkiina, sharafta, iyo meelaha horumarintoodu suuragal tahay (Qalabka 2A) waxaa loo dejiyay si ay kaaga caawiso ururrinta dhamaan wararka habraaca qorshaynta isteraatajiyadaha. Marka aad sahankan dhamayso waxaad helaysaa dhamaan wararka aad u baahan tahay marka aad qorshaynayso shaqo ganacsi (Eeg Qalabka 2B: Timanta laga soo jeediyay qorshaynta shaqo ganacsi). Labadaba waxaa loo dejiyey ku shaqeynta qalabada maaraynta si loo qaado eegmooyin hoose iyo sare, guda iyo dibad ee ururkiina hadii ay tahay tukaan qof lee yahay ama NGO/CBO yada si caalami ah loo aqoonsan yahay. Wuxaan kuu rajaynaynaa inaad ka faa'iidi doonto kuwan. Waxaa kale oo aan ku daray waxoogaa tababaro ah oo loo dejiyo tababarayaasha kuwa danaynaya inay ka faa'iideeyaa xirfadooda iyo dedaalada harumarinta urur.

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GLOSSARY	
ENGLISH	SOMALI
1. Accountability	- Xisaabtan - Xilkaa Saaran yahay
2. Action plan	- Qorshe hawleed - Wax-qabad hawleed
3. Active Listening	- Dhegaysi feejigan - Dhegaysi Darban - Dhegaysi Mug leh
4. Alternative	- Kala Doorasho - Wax bedeli kara wax kale
5. Application	- Arji - Codsi - Adeegsi
6. Assessment	- Qiyaasid - Qiimayn
7. Authority	- Suldada - Awood xukun
8. Awareness	- Wacyi-galin - Ka war qab
9. Basic Education	- Wax-barasho Asaasi ah.
10. Beneficiary	- Dan ku Qabe - Ka faa'iidayste
11. Capacity Building	- Kobcin wax Qabad - Awood dhisid
12. Case Study	- Daraasad Xaaladeed
13. Check list	- Liis Hubineed
14. Civic	- Madani - La xiriira magaalo - Muwaadin
15. Collaboration	- Gacan siin - Wada shaqayn - Is Caawimid
16. Committee	- Guddi
17. Communicator	- Gaarsiiye - Isgaadhsiiye
18. Community	- Beel - Jaaliyad

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19. Community Development	- Horumarin Beeleed - Horumarin Jaaliyadeed
20. Concepts	- Figrado - Aragtiyo
21. Conceptual Hat Rack	- Figrada Metalaada Xilaalka
22. Conflict	- Is-qabad/Khilaaf - Iska hor imaad
23. Consensus	- Rayi la isku raacay - Aqbalaad figrad guud
24. Consequently	- Natijo - Cawaaqib
25. Constituency	- Dagaan Doorasho
26. Co-operation	- Iskaashi
27. Council	- Wada shaqayn - Gole
28. Councillor	- Xil-dhibaan Degaan
29. Counter productive	- Xubin ka tirsan Gudiga degaanka - Maax Dumin - Lid ku ah
30. Criteria	- Cabirka wax lagu saleeyo - Qoddobbo wax lagu saleeyo
31. Critique	- Wax lagu Saleeyo
32. Decision Maker	- Goa'aamiye
33. Definition	- Qeexid
34. Delegation/Delegate	- Wefti - Ergo
35. Democracy	- Demoqraadiyad
36. Description	- Tilmaan - Sifo - Sharax
37. Dialogue	- Wada Hadal
38. Effective	- Wax ku ool - Sidii la rabay wax u tarid
39. Effective leadership	- Hogaaminta wax ku oolka ah
40. Efficiency	- Wax qabad fiican leh
41. Elected Leadership	- Hogaaminta la doortay
42. Empower/Empowerment	- Awood siin - Awood u fasaxid

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43. Enabler/Enable	- Awood siin - Karti siin
44. Essay	- Qormo - Maqaal
45. Ethical	- Hab-dhaqan
46. Evaluation/Evaluate	- Qiimayn
47. Evaluation Survey	- Qiimayn Sahan - Baaritaan qiimayneed
48. Exercise	- Layli
49. Facilitator	- Fududeeye/Sahle
50. Feed back	- War Celin - Jawaab Celin
51. Financier	- Masuul Maaliyadeed.
52. Gender	- Jandar
53. Goal	- Hadaf - Gool
54. Good Governance	- Hab Xukun Wanaagsan - Hab Maamul
55. Government	- Xukuumad
56. Group Discussion	- Dood kooxeed
57. Guide	- Tilmaamid - Hage
58. Hand Book	- Tilmaan Bixiye - Tilmaame Bare
59. Human Resources	- Khayraadka Dadka
60. Human Settlement	- Degaamooyinka Aadanaha - Degaamayn
61. Implementation	- Hirgalin - Fulin
62. Information	- Xog - Wargelin
63. Institution	- Haya'ad
64. Institution Builder	- Haya'ad Dhise
65. Institutionalise	- Haya'deeye
66. Instruction	- Amar - Wax barasho - Wax barid

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67. Key Point	<ul style="list-style-type: none"> <li>- Qoddobbo Muhiim ah.</li> <li>- Qoddobbo Ma Dhaafaan ah</li> </ul>
68. Leadership Process	<ul style="list-style-type: none"> <li>- Geedi socod Hoggaamineed</li> </ul>
69. Learning	<ul style="list-style-type: none"> <li>- Barasho</li> <li>- Wax Barasho</li> <li>- Tacliin Barasho</li> </ul>
70. Learning Objective	<ul style="list-style-type: none"> <li>- Ujeeddooyinka Barashada</li> <li>- Yoolka Barashada</li> </ul>
71. Local Government/Authority	<ul style="list-style-type: none"> <li>- Dawladda Hoose</li> </ul>
72. Majority	<ul style="list-style-type: none"> <li>- Aqlabiyyad</li> <li>- Inta Badan</li> </ul>
73. Management Process	<ul style="list-style-type: none"> <li>- Geedi Socodka Maaraynta</li> </ul>
74. Meeting	<ul style="list-style-type: none"> <li>- Kulan</li> <li>- Shir</li> </ul>
75. Minority	<ul style="list-style-type: none"> <li>- Inta Yar</li> <li>- Laga tiro yar yahay</li> </ul>
76. Minutes	<ul style="list-style-type: none"> <li>- Hadal Qor</li> <li>- Hadal qoraal</li> </ul>
77. Mission	<ul style="list-style-type: none"> <li>- Ergo</li> <li>- Risaalo</li> </ul>
78. Monitoring	<ul style="list-style-type: none"> <li>- La socod</li> <li>- La saan qaad</li> </ul>
79. Negotiation/Negotiator	<ul style="list-style-type: none"> <li>- Wada Xaajood siiye</li> <li>- Wada Hadal siiye</li> <li>- Gorgoriye</li> </ul>
80. Networking	<ul style="list-style-type: none"> <li>- Shabakadeyn/Nidaam hawleed oo wada shaqaynaya</li> </ul>
81. Organization	<ul style="list-style-type: none"> <li>- Urur</li> </ul>
82. Overseer	<ul style="list-style-type: none"> <li>- Korjooge</li> </ul>
83. Overview	<ul style="list-style-type: none"> <li>- Dulmar/Guud Mar</li> </ul>
84. Participants	<ul style="list-style-type: none"> <li>- Ka-qayb-galayaasha/Kaqayb-qaatayaasha</li> </ul>
85. Perception	<ul style="list-style-type: none"> <li>- Faham/Dhugmo/Garasho</li> </ul>
86. Performance	<ul style="list-style-type: none"> <li>- Waxqabad/Fulin Hawleed</li> </ul>
87. Perspective	<ul style="list-style-type: none"> <li>- Ka eegid wajio kala duwan</li> </ul>
88. Policy	<ul style="list-style-type: none"> <li>- Qorshe Hawleed/Khidad/Siyaasad</li> </ul>
89. Policy Maker	<ul style="list-style-type: none"> <li>- Siyaasad Dejiye</li> </ul>
90. Power Broker	<ul style="list-style-type: none"> <li>- Awood wax ku qabte/Awood adeegsade</li> </ul>
91. Presentation	<ul style="list-style-type: none"> <li>- Soo Bandhigid/Qadimaad</li> </ul>

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92. Proactive	- Ka hor dhaaf/Qorshe Curiye/Qorshe raac
93. Process	- Geedi socod/Socodka
94. Questionnaire	- Weydiimo Qoran/weydiimo taxane ah/weydiimo Sahan ah - Tirada ugu yar ee shirku ku ansixi karo
95. Quorum	- Maan-gal/Macquul
96. Rational	- Falcelin/Qorshe laawe/Arrin ku baraarug
97. Reactive	- Tixraac/Raad raac
98. Reference	- Ilays noqod/Humaag noqod
99. Reflection	- Khayraad
100. Resources	- Dakhli
101. Revenue	- Door-jelid/Door ciyaarid
102. Role play	- Fadhi/Kulan
103. Session	- Aragti wadaag
104. Shared Vision	- Aqlabiyyad hal dheeri ah
105. Simple Majority	- Iska yeelid/U ekeysiin
106. Simulation	- Buul caws/Carshaan/Isku raran
107. Slums	- Furdaamin/Xal
108. Solution	- Daneeyayaal
109. Stakeholders	- Qorshe istaratiyyadeed
110. Strategic Plan	- Istaratiyyad/Tab/xeelad
111. Strategy	- Soo koobid/Khulaaso
112. Summary	- Astaamo/ Calaamado
113. Symptoms	- Habaysan/Nidaamsan
114. Systematic	- Farsamo/Xeelad
115. Technique	- Jaanjooyada Tababarka/Naqshadeynta
116. Training Design	Tababarka - Agabka Tababarka/Qalabka Tababarka
117. Training Material	- Qiyaasid baahida Tababarka/Qiimeyntha
118. Training Need Assessment	Baahida Tababarka
119. Transparency	- Wax qaris laa'an
120. Transparent	- Qof aan waxba qarinayn.
121. Unanimous	- Loo dhan yahay/Gedigood
122. Vision	- Aragti fog/Aragti dheer
123. Warm up exercise	- Iskulalayn/Qandhicin/Diiran
124. Workshop	- Aqoon Isweydaarsi
<b>Priority two words</b>	
125. Acknowledgment	- Garwaaqsi/Garawsi/Mahad-celin
126. Administrative Fixes	- Adeegsi

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127. Analysis	- Gorfeyn/Falanqeyn/Taxliil
128. Assignment	- Shaqo Mucayin ah
129. Assumption	- Maleyn/Si u qaadasho
130. Benchmark	- Bar qiyaseed/Bartilmameed
131. Challenges	- Caqabad/Loolan/Hardan
132. Collective	- Kooxeed/Urureed/Wadareed
133. Conceptual frame work	- Gadaan-fikradeed/Aasaas fik
134. Constructive	- Wax dhisid/Dhismo-gal
135. Conventional Wisdom	- Xikmad soo jireen ah
136. Corruption	- Musuq-maasuq/Laaluush.
137. Dilemma	- Laba daran mid dooro
138. Diversity	- Kala duwanaan/Kala gedisnaan
139. Encouraging	- Dhiiri-galin/Geesinimo galin
140. Fundamental	- Asal/Aasaasi
141. Identification	- Tilmaamid/Baadi sooc/Aqoonsi
142. Individual Contribution.	- Gacan ka geysi qofnimo/In qof biiri
143. Infrastructure	- Dhismo-hooseed.
144. Input	- Wax galin
145. Insight.	- Aragti Maskaxeed
146. Inspiration	- Maan-godlin/Ra'yi fiican helid
147. Interaction	- Isdhex-gal/isla fal-gal/Isku dhafmid
148. Judgement	- Xukun/Go'aan
149. Land Use Malaise	- Aafada dhul boobka/Dhul ku habsa
150. Multipurpose	- Ujeeddo badan/Ujeedooyin kala du
151. Output	- Wax ka soo saarid
152. Potential Candidate	- Musharax dihin/Musharax iman kara
153. Pre-training	- Tababar horaad/Tababar hortiis
154. Priority	- Mudnaan
155. Problem Solver	- Furdaamiye/Xaliye dhib
156. Proficiency	- Xirfad Hanasho/Aqoon sare u leh
157. Public	- Guud
158. Public Sector	- Qaybta Guud
159. Public Service	- Adeeg guud.
160. Regulation	- Xeer Hoosaad.
161. Self Governance	- Isxukumid.
162. Self Introduction	- Is-sheegid/Is-tilmaamid
163. Self study	- Isbarid
164. Self Assessment	- Isqiyaasid/Isqiimeyn
165. Shrinking Resources	- Khayraadka sii yaranaya

**DHISIDA AWOODDA NGO/CBODA**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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127. Analysis	- Gorfeyn/Falanqeyn/Taxliil
128. Assignment	- Shaqo Mucayin ah
129. Assumption	- Maleyn/Si u qaadasho
130. Benchmark	- Bar qiyaaseed/Bartilmameed
131. Challenges	- Caqabad/Loolan/Hardan
132. Collective	- Kooxeed/Urureed/Wadareed
133. Conceptual frame work	- Gadaan-fikradeed/Aasaas fik
134. Constructive	- Wax dhisid/Dhismo-gal
135. Conventional Wisdom	- Xikmad soo jireen ah
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**DHISIDA AWOODDA NGO/CBO**  
**MAARAYNTA IYO HORUMARINTA KHAYRAADKA LACAGEED**

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166. Technical	- Farsamo/Farsamayn
167. Training needs	- Baahi tababar
<b>Priority three Words</b>	
168. Absolute Poverty	- Saboolnimo
169. Absolute	- Gebi-ahaan/Buuxda
170. Application Commitments	- Nidar-gal/Daba-qaad ballan
171. Bureaucracies	- Biroqraadiyad/Xafiisyad Dawladda oo shaqadoodu gaabis tahay
172. Caution	- Taxadar/Digniin
173. Density	- Cufnaan/Jirmiga shega
174. Environmental Degradation	- Hoos u dhac degaan/Hoos u dhac xaaladda degaanka
175. Equilibrium	- Dheeli-tir/Is-le'eg
176. Hawker	- Ha is wareerin/Dadka badeecada naadiya
177. Implication	- Maldahnaan/Hadal aan dhab loo muujin laakiin laga fahmi karo wajiga qofka
178. Jurisdiction.	- Haya'addaha Garsoorka
179. Legal Requirement.	- Baahida Sharciyeed
180. Legislation	- Xeer Degin
181. Legitimate	- Sharci ahaan/Qaunuun ahaan
182. Matchmaker	- Isku aadiye wax isku habboon
183. Misinterpretation	- Fasiraad xumo/Fasiraad qaldan
184. Off-spring	- Farac
185. Optimistic	- Samo-filasho/Samo arag/Dhanka Wanaagsan ka eeg
186. Partnership	- Wadaag/Wada lahaansho
187. Pessimistic	- Xumo arag/Xuma filasho/Dhanka xun ka eeg
188. Phenomena	- Ifafaalayaal
189. Professional	- Xirfadle/Xeel-dheeri
190. Recycle	- Sameyn celin/Dib u nacfi galin
191. Rules	- Qawaaniin/Xeer
192. Status Quo	- Xaalad taagan
193. Stimulation	- Xiiso galin/Fi-fircooni galin
194. To Wear Different Hats	- Xilqaad badnaan/Kaalimokala duwan qaa
195. Water Pollution	- Dikhaw Biyood/Wasakhaw Biyood/Dhiiq
196. Facilitator	- Fududeeye
197. Financier	- Masuul Maaliyadeed
198. Gender	- Jandar
199. Negotiator	- Wada hadal siiye
200. Overseer	- Korjooge
201. Policy Maker	- Siyaasad dejije
202. Power Broker	- Awood wax ku Qabte
203. Institution Builder	- Haya'ad dhise
204. Leader	- Hogaamiye
205. Leadership	- Hogaamin

**UN-HABITAT  
TRAINING AND CAPACITY BUILDING BRANCH (TCBB)  
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**EUROPEAN COMMISSION**