



UN-HABITAT

UN-HABITAT INDUCTION SEMINAR FOR MEMBER STATES

Agenda item 9 – CORPORATE MANAGEMENT DIVISION (CMD)

Annette Folke Waweru
Director, Corporate Management Division

14 September 2026



Corporate Management Division – MISSION and VISION

The mission of CMD is to lead , develop, manage and implement the overall strategies and policies for areas of administration.



The vision of CMD is to enable **harmonized operations through-out UN-Habitat.**



Corporate Management Division – PURPOSE



Enhance financial and budget administration, operational support, and reporting to **support strategic decision-making.**



Align workforce management with the Strategic Plan 2026–2029 through talent management, performance management, and staff wellbeing.

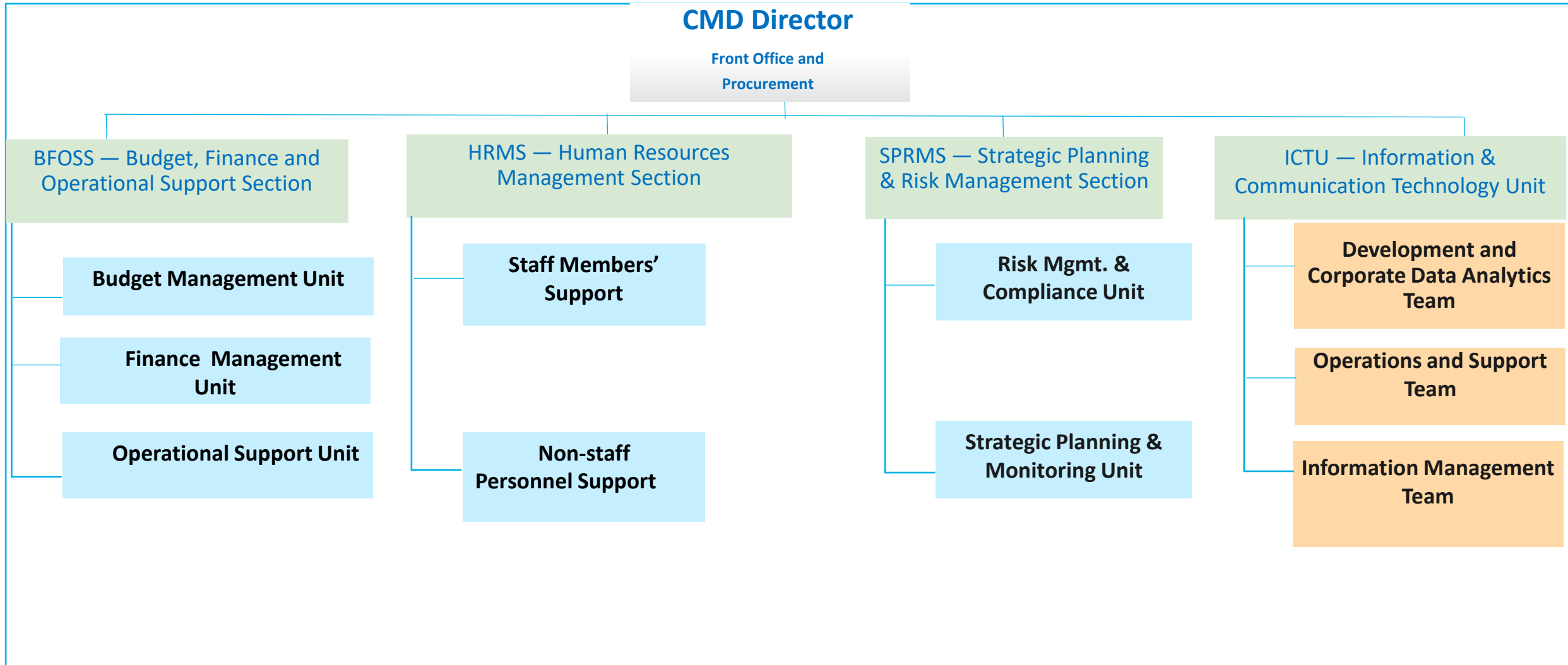


Strengthen internal controls, strategic planning, monitoring, audit and enterprise risk management.



Strengthen ICT governance, digital services, information and knowledge management, and data analytics.

Corporate Management Division: Structure



Member States have the responsibility of oversight in the United Nations. For UN-Habitat, this is described in the rules of procedure of United Nations Habitat Assembly, under rule 24, where among other roles, Executive Board is responsible for:

- ☐ **Overseeing the implementation of the normative and operational activities.**
- ☐ **Ensuring accountability, transparency, efficiency and effectiveness of the organization.**
- ☐ **Overseeing compliance of UN-Habitat evaluations and supporting the audit function.**

Monitoring, Evaluation and Auditing Functions in the UN

Monitoring



Monitoring tracks progress during implementation – asks the key question – are we on track?

- Tracks implementation and performance
- Focuses on activities and outcomes
- Supports corrective action
- Provides real time management information

Evaluation



Assess results and learning – did we achieve the intended results?

- Assesses relevance, effectiveness, efficiency, impact and sustainability
- Supports learning and accountability

Auditing



Provides assurance and accountability – are resources being managed properly and in accordance with rules?

- Assesses governance, risk management and control
- Independent assurance functions
- Risk based approach

Who does the monitoring:

- ☐ Programme and Project Managers
- ☐ Branches, Regional Offices, Country Offices
- ☐ Corporate Level

How is it done:

- ☐ Operational Monitoring
- ☐ Project & Programme Monitoring
- ☐ Results Monitoring
- ☐ Strategic Monitoring

How are evaluations done:

- ☐ **Centralized Evaluations**
- ☐ **Decentralized Evaluations**
- ☐ **Self Assessments**

Types of Evaluations:

- ☐ **Project and Programme Evaluations**
- ☐ **Country Evaluations**
- ☐ **Thematic Evaluations**
- ☐ **Joint Evaluations**
- ☐ **Strategy and Policy Evaluations**
- ☐ **Impact Evaluations**
- ☐ **Subprogramme Evaluations**

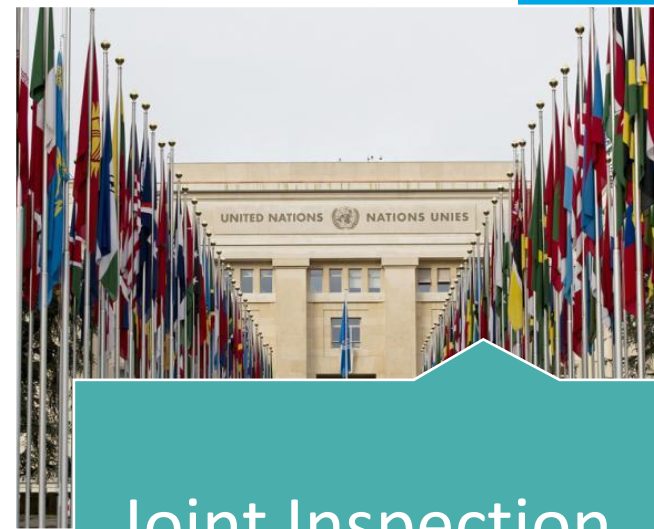
Audits and reviews



External
Board of
Auditors (**BOA**)



Office of Internal
Oversight
Services (**OIOS**)



Joint Inspection
Unit (**JIU**)

All Assessments

- I. The Office of Internal Oversight services (OIOS) – Internal Evaluation and Audit in the UN Secretariat.**
- I. United Nations Board of Auditors (BOA) - External audit**
- II. The Joint Inspection Unit (JIU) – External evaluations/Reviews**
- III. Business Transformation and Accountability Division (BTAD) in the Department of Management Strategy, Policy and Compliance (DMSPC) – Monitoring**
- IV. UNSDG System-Wide Evaluation Office (SWEO) – Evaluations relating to 2030 Agenda & its SDGs**
- V. Multilateral Performance Network (MOPAN) – Assess effectiveness and performance of organizations**
- VI. Monitoring and evaluation are also conducted at agency level– UN-Habitat**

Thank you!



UN-HABITAT



unhabitat.org