



UN-HABITAT

# Agenda Item 5(c) Resource Mobilization Strategy for the Strategic Plan 2026-2029

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Date: 21 April 2026

# Key principles of drafting the Resource Mobilization Strategy

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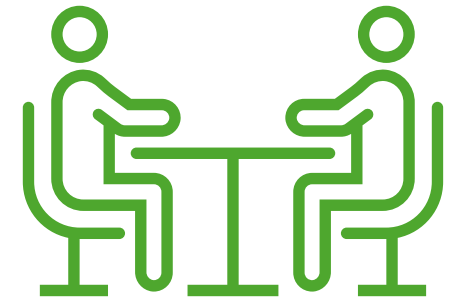
Co-creation with Member States; Extensive consultations at all levels, including HQ, Regional Offices and Country Offices



Balance between applicability at the corporate level and its practicability



Provision of a framework for regional and country level RM action plans, but not a substitute



Grounded in a clear situational analysis and complemented by benchmarking with other UN agencies

# Outline of the Resource Mobilization Strategy 2026-2029

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## I. Introduction

- Context
- Purpose and Scope
- UN-Habitat's Resource Mobilization Goals: Funding and Enabling

## II. UN-Habitat's Value Proposition to Funding Partners

## III. Situation Analysis

## IV. Strategic Actions to Achieve the Goals

- Funding: Strategic Actions 1-3
- Enabling: Strategic Actions 4-5

## V. Cross-cutting Organizational Support to Successful Resource Mobilization Efforts

## VI. Conclusion

# Main structure of the Resource Mobilization Strategy 2026-2029 (1)

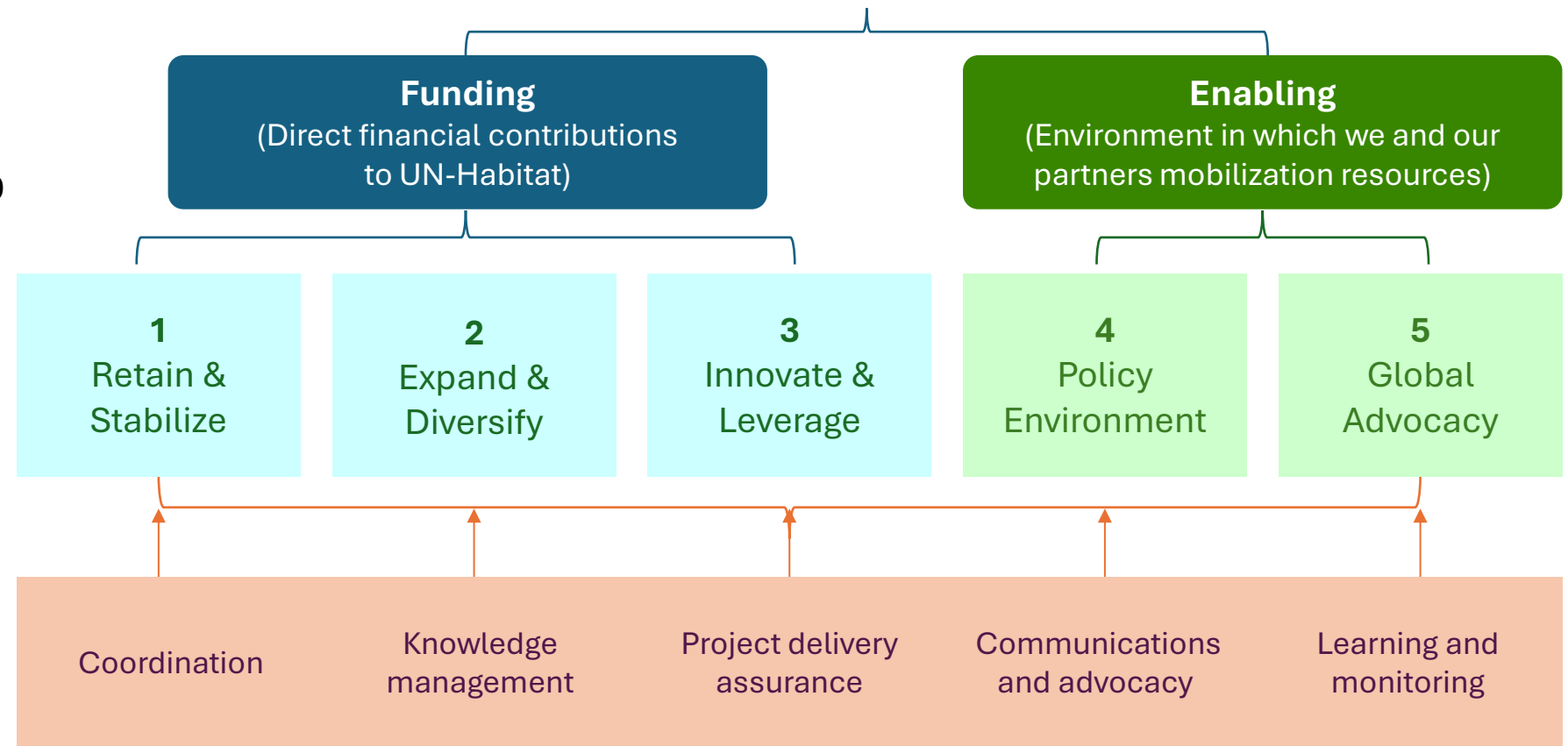
**1** guiding **OBJECTIVE**  
defined by SP 26-29

**2** interconnected **GOALS**  
in line with the MoI – Resource  
Mobilization outcome in SP 26-29

**5** strategic **ACTIONS**  
to realize the two  
interconnected goals

**5** cross-cutting  
**ORGANIZATIONAL SUPPORT**  
to empower decentralized yet  
coordinated RM activities

Effective resource mobilization outcome: **Increased and predictable** resources for **UN-Habitat** and its **partners** to advance access to adequate housing, land and basic services for all.



# Cross-cutting Organizational Support to Successful Resource Mobilization

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## **Coordinated Resource Mobilization**

Harmonized mechanisms across HQ – Resource Mobilization Task Force; Regional Offices, and Country Offices



## **Funding partner Intelligence & Knowledge Management**

Timely, accurate and accessible donor intelligence to anticipate priorities and support informed responses



## **Quality Assurance in Project Delivery**

Strong systems that strengthen donor confidence



## **Strategic Communications and Advocacy**

Consistent messaging that positions UN-Habitat as a relevant and results – driven partner



## **Learning & Performance Monitoring**

Adaptive practices and performance tracking to strengthen effectiveness

# Overall Themes of Member State Feedback

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I. Lessons learned and evolution of new Strategy compared to previous Strategy

II. Strengthening core funding

III. Financing normative work

IV. Diversification and access to emerging financing instruments

V. Feasibility of implementation and institutional capacity

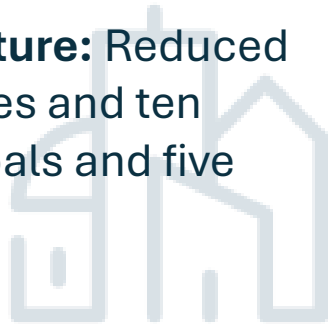
VI. Monitoring, accountability and the use of indicators

VII. Terminology and alignment with agreed UN language

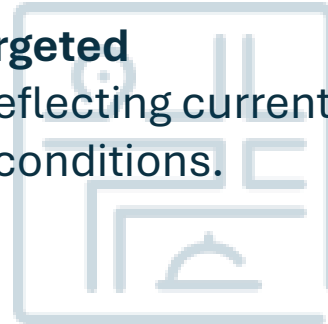
# Lessons Learned and Strategic Evolution from Previous Strategy

Member States asked how this Strategy differs from the previous one and the lessons learned that have been incorporated.

**Tightened structure:** Reduced from six objectives and ten actions to two goals and five Strategic Actions



**Realistic and targeted diversification** reflecting current global financing conditions.



**Strengthened approaches for public financing partners,** including national government, subnational authorities, vertical funds and IFIs.



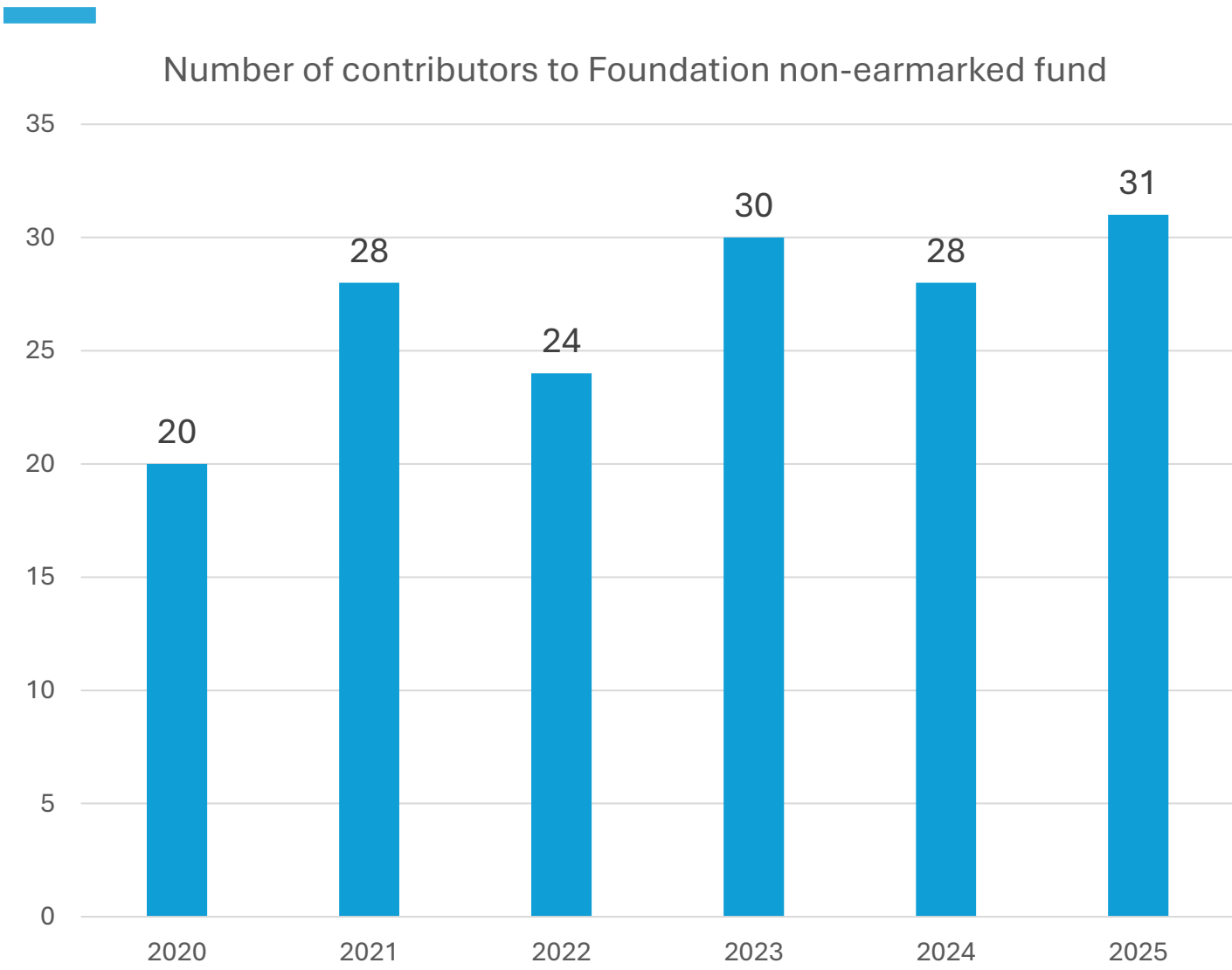
**Targeted private sector engagement** which explores innovation and recognizes the complementary role of private funding.



**Stronger emphasis on ALIGNMENT** with national development priorities and UNSDCF



# Strengthening Core Funding



Through the Funding Compact, Member States have reaffirmed their commitment to strengthen and expand core, unearmarked contributions that are essential for the delivery of cross-cutting sustainable development support.

# Grounded in Practice: Diversification and Access to Financing

Hard Project Pipeline as of Feb 2026: USD **140** million, **77** projects



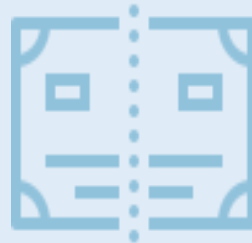
## Subnational Governments

- Notable growth
- Various modalities: Local/Domestic cooperation; City-to-city cooperation; Global/Normative cooperation



## IFIs

- Strengthened and streamlined engagement
- UN-Habitat as a trusted technical partner
- Strategic compacts various multilateral development banks



## Vertical Funds

- Coordinated and technically grounded
- Taskforce for accreditation to climate funds
- Dedicated technical capacity to support pipeline development



## Private Sector

- Targeted and tailored, complementary to public funding.
- Mandatory due diligence, aligned with the UN Global Compact and ESS Safeguards.

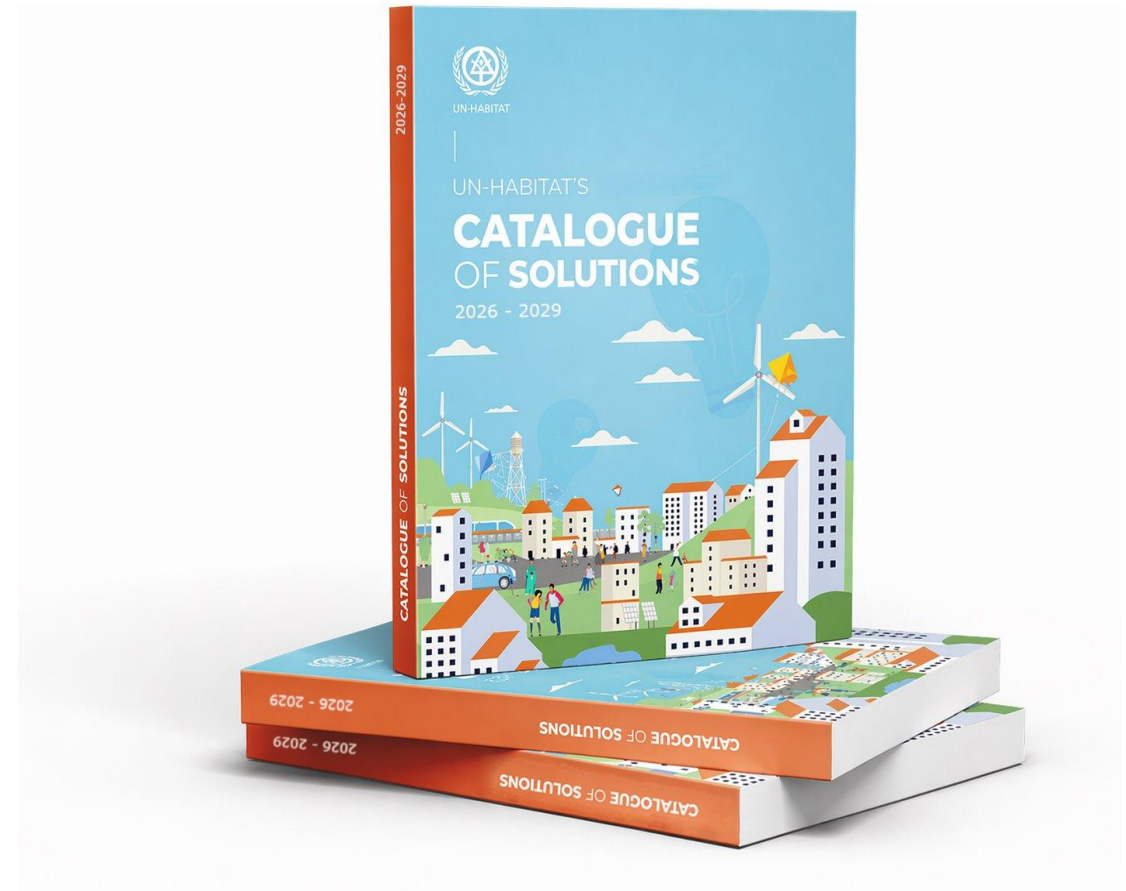


## UN system

- Global partnerships w/ UN agencies
- Country level incorporation w/ RCOs
- Strengthened access to UN pooled funds
- Local 2030 Coalition



# Catalogue of Solutions 2026 - 2029





# Thank you!

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