



UN-HABITAT

Updates on the Draft Resource Mobilization Strategy



Date: 25 March 2026

Overall Themes of Member State Feedback

I. Lessons learned and evolution of new Strategy compared to previous Strategy.

II. Strengthening core funding

III. Financing normative work

IV. Diversification and access to emerging financing instruments

V. Feasibility of implementation and institutional capacity


VI. Monitoring, accountability and the use of indicators

VII. Terminology and alignment with agreed UN language


Lessons Learned and Strategic Evolution from Previous Strategy

Member States asked how this Strategy differs from the previous one and the lessons learned that have been incorporated.

Tightened structure: Reduced from six objectives and ten actions to two goals and five Strategic Actions



Realistic and targeted diversification reflecting current global financing conditions.



Strengthened approaches for public financing partners, including national government, subnational authorities, vertical funds and IFIs.



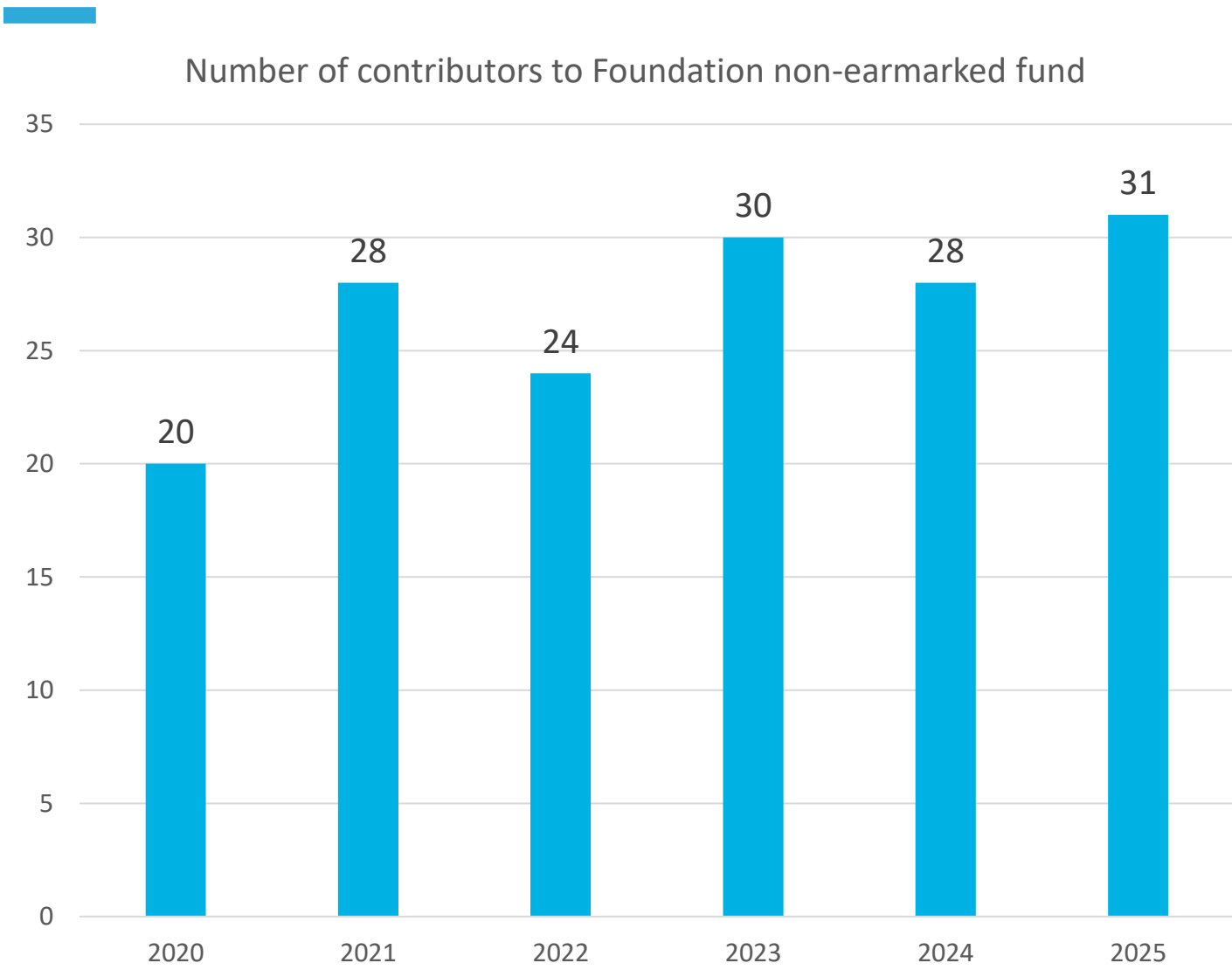
Targeted private sector engagement which explores innovation and recognizes the complementary role of private funding.



Stronger emphasis on ALIGNMENT with national development priorities and UNSDCF



Strengthening Core Funding

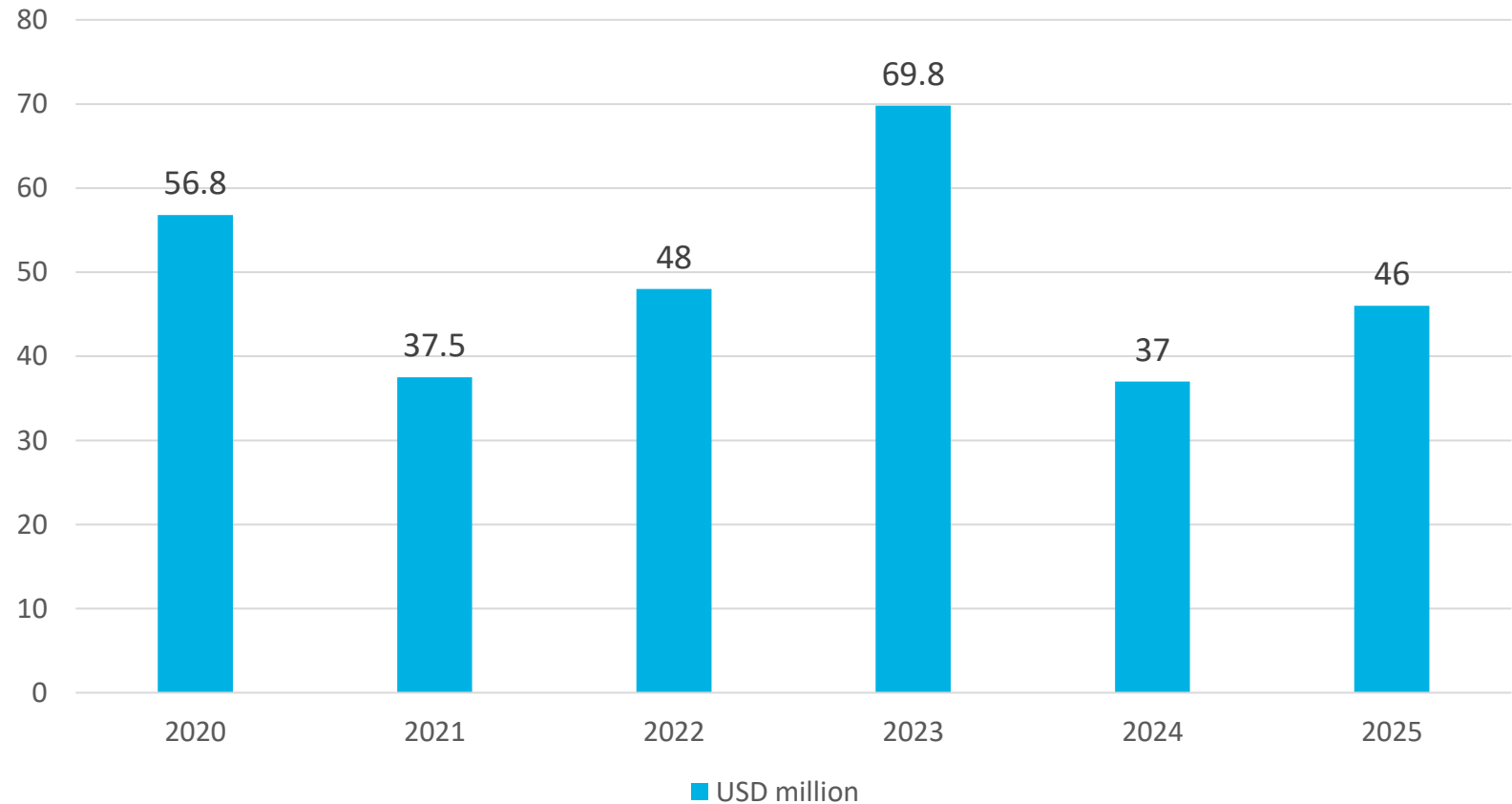


Through the Funding Compact, Member States have reaffirmed their commitment to strengthen and expand core, unearmarked contributions that are essential for the delivery of cross-cutting sustainable development support.

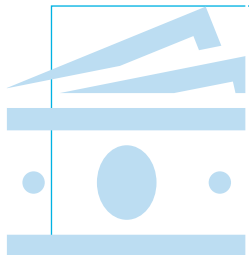
Financing Normative Work

Foundation Special Purpose Fund

- Bi-annual pattern (largely due to WUF), but overall stable, averaging USD 49.2 million annually over the past six years.
- Sub-programmes do not separate normative and operational work.

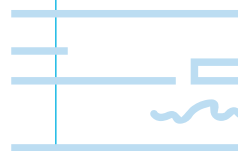


Diversification and Access to Large-Scale Financing



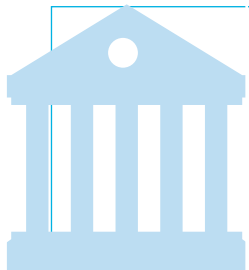
ON IFIs

- Strengthened and streamlined engagement is central to Strategic Action 3
- UN-Habitat to act as a trusted technical partner and not a financing intermediary
- Strategic compacts with ADB, AfDB, and IsDB are under development, supported by an internal IFI taskforce.



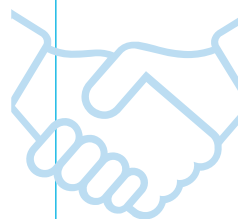
On Vertical Funds

- Coordinated engagement and technically grounded.
- Internal taskforce is coordinating accreditation efforts to climate funds.
- Dedicated technical capacity exists within RPD to support pipeline development



On Private Sector Engagement

- Engagement is targeted and tailored, complementary public funding.
- Due diligence is mandatory, including alignment with the UN Global Compact and ESS Safeguards.



On UN system Collaboration

- Partnerships with UNDP, ITU, UN Women, OHCHR support joint access to financing and integrated programming through UNSDCFs
- Strengthened emphasis on UN pooled funds

Examples – National Government Partners

OECD-DAC National Governments

- Approach:
 - Alignment of priorities and consolidation of portfolio
 - Integrated partnership development (core + normative + operational)
- With Germany, focused recent collaboration:
 - Annual Core Contribution & JPOs
 - Priority Normative Activities: UNITAC 2026-2028, GWOPA
 - Priority Technical Cooperation: Syria, Ukraine

Non-OECD-DAC National Government

- Approach:
 - Cultivate tailored partnership and build trust for long-term collaboration
 - Domestic projects cooperation
 - Expand core contribution base
- With South Africa / Kenya / Botswana:
 - Annual core contribution
 - Domestic collaboration: Support to UN-Habitat Country Programme
 - Regional Hub (Botswana)
- With China:
 - Annual core contribution + JPO
 - Soft earmarked contribution to SP26-29
 - Global normative work, e.g. Shanghai Award

Examples – Subnational Government Partners

Subnational government partners

- Approach:
 - Targeted pilot or phased initiatives that are scalable
 - Local cooperation & global/city-to-city cooperation (mostly in developed context)
- With Brazilian subnational government partners – local technical cooperation
 - Municipality of Sao Paulo: Green Public Spaces for Everyone (2025)
 - Municipality of Rio de Janeiro: Support Perferia Viva – Complexo da Mare (2025)
 - Municipality of Juiz de Fora: Weaving the City: Planning with a participatory approach (2025)
 - Total hard pipeline of USD 22 million, including with Rio de Janeiro State Government: Building Climate Resilience in Communities in situation of vulnerability in Rio de Janeiro
- With Spanish subnational government partners – global normative programmes
 - Barcelona City Council: City Resilience Global Programme Phase 4 (2025)
 - Multiple subnational government support around SDG localization, including implementing NUA at the local level, implementing Spanish Urban Agenda action plans in intermediate cities, SDG Localization local hubs, etc.
- With Municipality of Zurich (Switzerland) – City-to-city cooperation
 - Zurich-Freetown City-to-City Cooperation on the urban regeneration of Freetown's Central Business District (CBD) as part of the wider Transform Freetown agenda.
 - Zurich support to Coping with the Syrian refugee crisis on the local level: Enhancing local governance and planning through strengthening the Regional Technical office in Tyre

Examples – IFIs and Vertical Funds

IFIs

- Approach:
 - Position UN-Habitat as a trusted technical partner for development banks + government collaboration
 - Streamlined and whole-of-house approach
- UN-Habitat as technical partner for national governments for IFI projects
 - Mozambique: Technical assistance to Reconstruction of Resilient Housing and Human Settlements in areas affected by Cyclone Idai (2021)
 - Kenya: Technical assistance to the second Kenya Urban Support Programme (2025)
- Building Strategic Frameworks with IFIs
 - World Bank, ADB, AfDB, IsDB, etc.

Vertical funds

- Approach:
 - Whole-of-house approach to facilitate accreditation, coordinated engagement and pipeline management, quality delivery
 - Partner with accredited organizations
- Coordinated participation for Call for Proposals / project development
 - Adaptation Fund
 - Loss and Damage Fund
- Coordinated accreditation process
 - Green Climate Fund
- Partnership with accredited organizations
 - Global Environment Facility: Nairobi River project in collaboration with UNEP

Examples – UN pooled funds and the private sector

UN pooled funds

- Approach:
 - Coordinated and streamlined engagement for global opportunities
 - Focused demand-driven projects for country-level opportunities
- Coordinated response to Call for Proposals, e.g. 2030 Sub-Fund
- Tailored engagement with Multi-partner Trust Fund and country/theme-specific funds
 - MPTF Somali Joint Fund (pipeline 2026)
 - MPTF Afghanistan Special Trust Fund (pipeline 2026)
 - MPTF UN Road Safety Fund (pipeline 2026)

Private sector (business and foundations)

- Approach:
 - Selective, targeted and tailored engagement
- Philanthropic Foundations
 - Alwaleed Foundation
 - KSRelief – King Salman Humanitarian Aid and Relief Centre: Rehabilitate critical water infrastructure in Syria and Sudan (2025)

Catalogue of Solutions

What is the Catalogue?

A clear solutions offer to partners

- Provides a coherent overview of UN-Habitat's locally tested and globally applicable solutions to clarify and streamline our offer to partners
- Clearly defines what UN-Habitat can offer, how support is contextualized, and how impact can be scaled
- Supports partners in identifying adequate and complementary solutions for their urban challenges



Catalogue of Solutions

Delivering our solutions at country level:

A practical resource mobilization tool

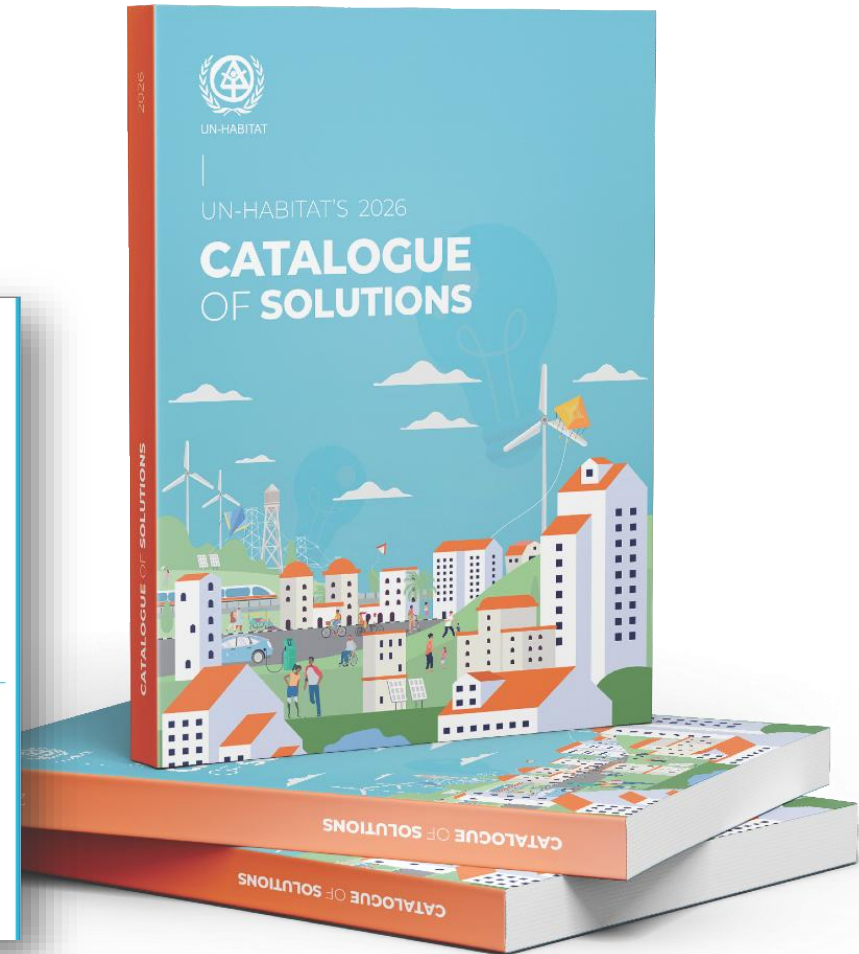
- Clarifying UN-Habitat's **value proposition** to partners and potential donors and amplifying its position in development cooperation frameworks
- Enhancing **transparency and accountability** in how resources are translated into concrete results
- Strengthening potential for **long-term engagement** with potential partners through an integrated support offering



Catalogue of Solutions

What is new in the 2026 Catalogue edition?

- **81** tested and globally applicable solutions for sustainable urban development
- **19** new solutions introduced
 - New chapter on partnerships, coalitions and networks
 - Streamlined portfolio by phasing out outdated solutions



Structure of the Catalogue:

Full alignment with the 2026-2029 Strategic Plan



Section 1 The strategic focus

Solutions drive UN-Habitat's strategic focus on **housing, land and basic services**, comprised in the following chapters:

- A. Housing and land.
- B. Informal settlements.
- C. Urban basic services.

Section 2 Our impact areas

Solutions geared towards the **three impact areas of the Strategic Plan 2026-29**, comprised in the following chapters:

- D. Equitable and inclusive prosperity for poverty eradication.
- E. Preparedness, response, recovery and reconstruction.
- F. Environment and climate action.

Section 3 Our means of implementation

Solutions driving the **five means of implementation of the Strategic Plan 2026-29**, comprised in the following chapters:

- G. Integrated urban and territorial planning, management, investment and finance.
- H. Participatory multilevel governance and the localization of SDGs.
- I. Knowledge, data, digitalisation and capacity development.
- J. Partnerships, coalitions, advocacy and communication.

Thank you!

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