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**Status of and discussion on the draft work programme of  
UN-Habitat and draft budget of the United Nations Habitat  
and Human Settlements Foundation for 2027**

## **Status of the draft work programme of UN-Habitat and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2027**

### **Report of the Executive Director**

#### **I. Introduction**

1. The present report provides an update on the intergovernmental process to prepare and consider the work programme of the United Nations Human Settlements Programme (UN-Habitat) and the budget of the United Nations Habitat and Human Settlements Foundation, also known as the non-earmarked Foundation budget, for 2027.

#### **II. Draft work programme**

2. The draft version of the work programme of UN-Habitat for 2027 was shared with the Programme Planning and Budget Division on 3 February 2026 for initial review and will be presented to the ad hoc working group on programmatic, budgetary and administrative matters of the Executive Board on 18 February 2026.

3. The proposed work programme for 2027 is the first to be fully aligned with the strategic plan of UN-Habitat for the period 2026–2029. Accordingly, its structure has been organized around four subprogrammes, each corresponding to relevant elements of the strategic plan:

(a) Subprogramme 1, “Housing, land, basic services and urban environment”, is aligned with the strategic focus of the plan on adequate housing, land and basic services and contributes to the impact area on environment and climate change;

(b) Subprogramme 2, “Planning, finance policy, localization and governance”, is aligned with the first two means of implementation of the strategic plan;

(c) Subprogramme 3, “Knowledge, data, digitalization and capacity development”, is aligned with the third means of implementation;

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\* Reissued for technical reasons

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(d) Subprogramme 4, “Partnerships, coalitions, advocacy and communication”, is aligned with the remaining means of implementation.

4. The first proposed subprogramme structure, as presented to Member States at the third session of 2025 of the Executive Board, comprised five subprogrammes. After further discussion with the Programme Planning and Budget Division, it was agreed that only four subprogrammes should be established and that the fifth subprogramme was to be mainstreamed into subprogrammes 1–4.

5. The revised draft work programme is intended to enhance strategic coherence and functional alignment with the organizational structure and resource allocation. By directly mirroring the architecture of the strategic plan for the period 2026–2029, and in accordance with the recommendations of the Office of Internal Oversight Services in its midterm evaluation of the strategic plan for the period 2020–2025, the draft work programme provides a clearer line of sight between strategic priorities and functional needs, while ensuring continuity with ongoing programme delivery. Where necessary, results and deliverables originating from the previous programme framework have been mapped and reflected through annexes and supporting tables, in order to facilitate intergovernmental review.

### **III. Draft budget**

6. At the time of preparation of the present document, UN-Habitat was still awaiting the Controller’s guidance on the preparation of the budget for the year 2027. The budget for 2026, as a transitional year, was prepared on the basis of the subprogrammes of the strategic plan for the period 2020–2025. Following the adoption of the four new subprogrammes, UN-Habitat will prepare the 2027 budget accordingly. The budget is therefore not included in the present document.

7. The Committee for Programme and Coordination will review the draft work programme at its next session, to be held from 11 May to 12 June 2026. The Committee will make its report available prior to the second session of 2026 of the Executive Board, at which the draft work programme and the draft budget will be considered.