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UN-HABITAT

**United Nations
Human Settlements
Programme**

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**Executive Board of the United Nations
Human Settlements Programme
Third session of 2025**

Nairobi, 25-26 November 2025

Item 12 of the provisional agenda*

**Consideration and adoption of the outcomes of the
session, including on the dates and provisional
agenda of the first session of 2026**

Version as at 25 November 2025 2pm

**Draft outcomes to be considered by the
Executive Board at its third session of 2025**

**Draft decision 2025/[A]: Financial, budgetary and
administrative matters of the United Nations
Human Settlements Programme (UN-Habitat);
Implementation of the strategic plan of UN-
Habitat; The work programme and budget for
2026; and Reports of the Office of Internal
Oversight Services and of the Ethics Office to the
Executive Board.**

The Executive Board

* HSP/EB.2025/X.

(a) **Financial, budgetary and administrative matters of UN-Habitat**

1. *Takes note of* the reports and updates of the Executive Director on:

- The financial status as at 30 June 2025¹;
- The interim financial status as at 30 September 2025²; *Agreed ad ref 17 Nov PM*

2. *Requests* the Executive Director to continue efforts to strengthen non-earmarked funding and *invites* Member States to contribute to the core financial resources of UN-Habitat which are indispensable for the successful fulfillment of the mandate of UN-Habitat; [Agreed ad ref 25 NOV 1PM](#)

(b) **Implementation of the strategic plan of UN-Habitat for the period 2020 to 2025**

3. *Takes note of* the report of the Executive Director on the Annual Report for 2024 on the implementation of the strategic plan of UN-Habitat for the period 2020–2025 and the summary thereof³; *Agreed ad ref 17 Nov PM*

4. *Decides* that the final report on the full cycle of the strategic plan for the period 2020–2025 will be considered at its second session of 2026; *Agreed ad ref 17 Nov PM*

5. *Also decides* that the final report on the full cycle of the strategic plan for the period 2020–2025 should include an evaluation report on the implementation of the plan, including lessons learnt to be used for the implementation of the new Strategic Plan 2026 -2029; *Agreed ad ref 17 Nov PM*

(c) **Strategic plan of UN-Habitat for the period 2026 to 2029**

¹ HSP/EB.2025/17

² HSP/EB.2025/CRP.5

³ HSP/EB.2025/18

6. *Recalls* its decision 2025/1 paragraph 8 and 9, and *takes note of* the update and report of the Executive Director on structure and division of responsibilities for the implementation of the strategic plan for the period 2026–2029⁴; ***Agreed ad ref 17 Nov PM***

7. *Requests* the Executive Director to keep Member States updated on the structure and division of responsibilities for the implementation of the Strategic Plan for the period 2026–2029, recalling that ensuring an equitable balance between the normative and operational activities of UN-Habitat is essential for carrying out its mandate, in accordance with General Assembly resolution 77/173; ***Agreed ad ref 17 Nov PM***

8. *Requests* the Executive Director to inform Member States, in a timely manner, on the implications of the UN80 initiative for the structure, staffing, budgetary planning and work of UN-Habitat; [Agreed ad ref 25 Nov 1PM](#)

[9. *Takes note of* the report of the Executive Director on the update of the scalability model [\[and requests the Executive Director to recommend a modified scalability model that best meets the needs of the Strategic Plan 2026 – 2029\]{NGA+}](#) ~~[.and decides to discontinue its use, while continuing to emphasize strategic coherence, simplification, forward planning and prioritization on the budgeting for following years in consultation with the Executive Board]{EGY+, NGA+,};]~~

10. *Recalls* paragraph 2 of decision 2/6 of the UN-Habitat Assembly, and *approves* the draft monitoring framework for the strategic plan for the period 2026–2029 as reflected in the report of the Executive Director⁵, while emphasizing the importance of prioritizing sufficient resources and expertise for the effective implementation of the monitoring framework and reporting thereon, in line with findings from the Joint Inspection Unit and the Multilateral Organization Performance Assessment Network; ***Agreed ad ref 17 Nov PM***

⁴ HSP/EB.2025/19

⁵ HSP/EB.2025/20

11. *Requests* the Executive Director to present, at the first session of the Executive Board in 2026, the baseline values and the proposed corresponding targets for all indicators included in the Monitoring Framework, to be achieved by the end of the implementation period of the Strategic Plan 2026-2029; [*Agreed ad ref 25 Nov 1PM*](#)

- (d) **The work programme of UN-Habitat and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2026**

[12. *Recalls* its decision 2025/1 paragraph 6, and *approves* the draft work programme of UN-Habitat and the non-earmarked budget of the United Nations Habitat and Human Settlements Foundation for 2026 of 5.0 million United States dollars, as reflected in the report of the Executive Director on the draft work programme of UN-Habitat and draft budget of the Foundation for 2026⁶;] [*{Reserve: DEU}*](#)

- (e) **Preparation of the draft work programme of UN-Habitat and draft budget of the United Nations Habitat and Human Settlements Foundation for 2027**

13. *Requests* the Executive Director to update the Executive Board at its first session of 2026 on the status of the draft work programme and the draft budget for 2027, taking into account the recommendations of the ad hoc working group on programmatic, budgetary and administrative matters and the revenue of the Foundation non-earmarked fund of the United Nations Habitat and Human Settlements Foundation including case scenario based options reflecting potential structural, financial and staffing implications of the UN80 initiative; [*Agreed ad ref 25 Nov 2PM*](#)

- (f) **Report of the Office of Internal Oversight Services and the report**

⁶ HSP/EB.2025/21

of the Ethics Office

14. *Takes note of the report by the Secretariat on the activities of the Office of Internal Oversight Services and the Ethics Office and related UN-Habitat activities*⁷; *Agreed ad ref 17 Nov PM*

Draft decision 2025/[B]: Implementation of the normative and operational activities of the UN-Habitat; reporting on the programmatic activities of the Programme in 2025, implementation of subprogrammes, flagship programmes and technical cooperation activities

The Executive Board

(a) **Implementation of the normative and operational activities of the United Nations Human Settlements Programme**

1. *Takes note of the update and report by the Executive Director on normative and operational activities of UN-Habitat including updates on the Nigeria Country Programme, the Philippines Country Programme, trends and innovations in cooperation with local and regional governments, initiatives on urban crises prevention and response and highlights of activities for the period from January to June 2025 and requests the Executive Director to continue to provide regular status reports and briefings on the efforts of UN-Habitat to assist in the reconstruction of human settlements affected by conflict and disaster; Agreed ad ref 17 Nov PM*

2. *[Takes note of the report on efforts to reconstruct the human settlements affected by conflict in Ukraine;]*

2 ALT. Takes note of the report on efforts to reconstruct human settlements in Ukraine, and notes with concern that the terminology used, including the phrase “conflict in Ukraine”, is not consistent with

⁷ HSP/EB.2025/24

UN-Habitat’s mandated terminology related to situations of armed conflict. Requests the ED to ensure alignment of the wording with the Programme’s mandate, including the use of “Ukraine affected by armed conflict”, and to submit a revised version to the next session of the Executive Board. {UKR+} {reserve: RUS}

3. *Takes note of* the report on the status of the development of the efforts to reconstruct the human settlements in the Gaza Strip⁸ and *requests* UN-Habitat to finalize the comprehensive report, based on field-based assessments if conditions allow, and present the report at the first Executive Board of 2026; ***Agreed ad ref 17 Nov PM***

[4. *Requests* the Executive Director to continue providing timely updates to the Executive Board on country level implementation, regional engagement, partnerships with local authorities, and programme work on urban crisis prevention and response, ensuring coherence with the Strategic Plan 2026-2029;]

(b) **High-level meeting of the General Assembly on the implementation of the New Urban Agenda**

5. *Takes note of* the update and report by the Executive Director on Preparations for the High-Level meeting of the General Assembly on the midterm review of the New Urban Agenda to be held in 2026⁹, including a briefing on the preparation of the quadrennial report of the Secretary-General on progress in the implementation of the New Urban Agenda; ***Agreed ad ref 17 Nov PM***

(c) **Thirteenth session of the World Urban Forum, World Cities Day 2025, World Habitat Day 2025 and regional urban forums**

6. *Takes note of* the report of the Executive Director on the status of preparations for the thirteenth session of the World Urban Forum¹⁰, to

⁸ HSP/EB.2025/INF/18

⁹ HSP/EB.2025/INF/14

¹⁰ HSP/EB.2025/23

be held in Baku, Azerbaijan in May 2026; ***Agreed ad ref 17 Nov PM***

7. *Appreciates* the global observances of World Habitat Day 2025 in Nairobi, Kenya and World Cities Day 2025, in Bogota, Colombia.

Agreed ad ref 17 Nov PM

Draft decision 2025/[C]: Methods of work of the Executive Board and the workplan of the Executive Board for 2026

The Executive Board

(a) **Reports of the Executive Board and its working groups**

1. *Adopts* the report of the Executive Board of the UN-Habitat on the work of its first session of 2025¹¹; ***Agreed ad ref 17 Nov PM***

2. *Also adopts* the report of the Executive Board of the UN-Habitat on the work of its second session of 2025¹²; ***Agreed ad ref 17 Nov PM***

3. *Takes note of* the briefing by the chair of the ad hoc working group on programmatic, budgetary and administrative matters on the group's work; ***Agreed ad ref 17 Nov PM***

4. *Recalls* its decision 2021/8, paragraphs 3 and 4, and elects Kenya as the chair the ad hoc working group on programmatic, budgetary and administrative matters. ***Agreed ad ref 17 Nov PM***

5. *Acknowledges* that the ad hoc working group on the development of a stakeholder engagement policy has completed its work in line with paragraph 5 of its decision 2019/3, paragraph 3 of its decision 2025/4, and Decision 2/4 of United Nations Habitat Assembly and *decides* accordingly that the mandate of the ad hoc working group on the development of a stakeholder engagement policy came to an end; ***Agreed ad ref 17 Nov PM***

¹¹ HSP/EB.2025/14

¹² HSP/EB.2025/15

(b) **Work of the Open-ended Intergovernmental Expert Working Group on Adequate Housing for All**

6. *Recalls* Resolution 2/7 of UN-Habitat Assembly, specifically paragraphs 2 and *welcomes* the briefing by the new co-chairs of the Open-ended Intergovernmental Expert Working Group on Adequate Housing for All on the group's work; *Agreed ad ref 17 Nov PM*

[7. *Commends* the work of the Open-ended Intergovernmental Expert Working Group on Adequate Housing for All, and *takes note of* its first¹³ and second sessions reports;]

8. *Takes note of* the provisional agenda and indicative dates for the third meeting of Open-ended Intergovernmental Expert Working Group on Adequate Housing for All, considered at the second session of the Expert Working Group, and *invites* the co-chairs of the Expert Working Group to update the Executive Board accordingly at its first session in 2026; *Agreed ad ref 17 Nov PM*

(c) **Working methods of the Executive Board to improve the efficiency and effectiveness of meetings of the Board**

9. *Takes note of* the results of the survey conducted by the Secretariat following the first session of the Executive Board of 2025 to evaluate the effectiveness of that session so as to further improve the process and outcome of future sessions; *Agreed ad ref 17 Nov PM*

(d) **Date and agenda for the next session of the Executive Board and its workplan for 2026**

10. *Decides* that, subject to review by the Bureau, the sessions of the Executive Board in 2026 will be held as follows:

(a) the first session of 2026 will be held for a duration of two days

[¹³ HSP/OEWG-H.2024/8.]

from 21 to 22 April 2026; *Agreed ad ref 17 Nov PM*

(b) the second session of 2026 will be held for a duration of [three] [two] days from [9 to 11 November] [23 to 25 November] 2026;

11. Also decides that the provisional agenda for the first session of 2026, to be further reviewed by the Bureau, will be as follows:

1. Opening of the session.
2. Organizational matters:
 - a. Adoption of the agenda and the workplan for the first session of 2026;
 - b. Adoption of the report of the Executive Board on the work of its third session of 2025;
3. Report by the chair of the ad hoc working group on programmatic, budgetary and administrative matters.
4. Financial, budgetary and administrative matters, including update on the Sustainable Cities and Communities Foundation.
5. Implementation of strategic plan 2026-2029:
 - a. Update on structure and division responsibilities;
 - b. Resource mobilization strategy for the Strategic Plan;
6. Status of and discussion on the draft work programme of UN-Habitat and draft budget of the United Nations Habitat and Human Settlements Foundation for 2027.
7. Implementation of the normative and operational activities of UN-Habitat, including reporting on its programmatic activities in 2025 and the implementation of its subprogrammes, flagship programmes and technical cooperation activities.
8. Update on the implementation of the resolutions adopted by the United Nations Habitat Assembly of the United Nations Human Settlements Programme.
9. Preparations for the high-level meeting of the General Assembly on the review of the implementation of the New Urban Agenda.
10. Preparations for the thirteenth session of the World Urban Forum.
11. Implementation by UN-Habitat of the reform of the development system and management of the United Nations.
12. Action by UN-Habitat to strengthen protection against sexual or

any other type of exploitation and abuse and against sexual harassment in the workplace.

13. Reports of the Office of Internal Oversight Services and of the Ethics Office to the Executive Board.

14. Annual report on action by the Executive Director to update and improve the internal management, policies and procedures of UN-Habitat.

15. Consideration and adoption of the outcomes of the session, including the provisional agenda for the second session of 2026.

16. Other matters.

17. Closure of the session.

Agreed ad ref 17 Nov PM