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UN HABITAT

**Executive Board
of the United Nations
Human Settlements
Programme**

Executive Board of the United Nations

Human Settlements

Programme

Ad-hoc working Group on Programmatic, Budgetary and administrative matters

3 November 2025 (planned first reading)

Draft of 24 October 2025

**Technical inputs towards the draft outcomes to be considered by
the Executive Board at its third session of 2025**

**Draft decision 2025/[A]: Financial, budgetary and administrative matters of
the United Nations Human Settlements Programme (UN-Habitat);
Implementation of the strategic plan of UN-Habitat; The work programme
and budget for 2026; and Reports of the Office of Internal Oversight Services
and of the Ethics Office to the Executive Board.**

The Executive Board

(a) Financial, budgetary and administrative matters of UN-Habitat.

1. *Takes note of* the reports and updates of the Executive Director on:

- The financial status as at 30 June 2025¹;
- The interim financial status as at 30 September 2025²;

(b) Implementation of the strategic plan of UN-Habitat for the period 2020 to 2025.

2. *Takes note of* the report of the Executive Director on the Annual Report for 2024 on the implementation of the strategic plan of UN-Habitat for the period 2020–2025 and the summary thereof³;

3. *Decides* that the final report on the full cycle of the strategic plan for the period 2020–2025 will

¹ HSP/EB.2025/17

² HSP/EB.2025/CRP.5

³ HSP/EB.2025/18

be considered at its second session of 2026;

4. *Also decides* that the final report on the full cycle of the strategic plan for the period 2020–2025 should include an evaluation report on the implementation of the plan;

(c) Strategic plan of UN-Habitat for the period 2026 to 2029

5. *Recalls* its decision 2025/1 paragraph 8 and 9, and *takes note of* the update and report of the Executive Director on structure and division of responsibilities for the implementation of the strategic plan for the period 2026–2029⁴;

6. *Requests* the Executive Director to keep Member States updated on the structure and division of responsibilities for the implementation of the strategic plan for the period 2026–2029 taking into account the UN80 reforms

7. *Recalls* paragraph 2 of decision 2/6 of the UN-Habitat Assembly, and *approves* the draft monitoring framework for the strategic plan for the period 2026–2029 as reflected in the report of the Executive Director⁵;

8. *Requests* the Executive Director to submit a Resource Mobilization Strategy needed to support the implementation of the Strategic Plan 2026 to 2029 for consideration and approval by the Executive Board at its first session of 2026;

(d) The work programme of UN-Habitat and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2026

9. *Recalls* its decision 2025/1 paragraph 6, and *approves* the draft work programme of UN-Habitat and the non-earmarked budget of the United Nations Habitat and Human Settlements Foundation for 2026 of 5.0 million United States dollars, as reflected in the report of the Executive Director on the draft work programme of UN-Habitat and draft budget of the Foundation for 2026⁶.

(e) Preparation of the draft work programme of UN-Habitat and draft budget of the United Nations Habitat and Human Settlements Foundation for 2027

10. *Requests* the Executive Director to update the Executive Board at its first session of 2026 on the status of the draft work programme and the draft budget for 2027, taking into account the recommendations of the ad hoc working group on programmatic, budgetary and administrative matters;

(f) Report of the Office of Internal Oversight Services and the report of the Ethics Office

11. *Takes note of* the report by the Secretariat on the activities of the Office of Internal Oversight Services and the Ethics Office and related UN-Habitat activities⁷.

12. *Also takes note of* the report of the Office of Internal Oversight Services on the activities of the Office for the period from 1 July 2024 to 30 June 2025⁸ and the report of the Ethics Office for the

⁴ HSP/EB.2025/19

⁵ HSP/EB.2025/20

⁶ HSP/EB.2025/21

⁷ HSP/EB.2025/24

⁸ Ref tbc

period 1 January 2024 to 31 December 2024⁹.

Draft decision 2025/[B]: Implementation of the normative and operational activities of the UN-Habitat; reporting on the programmatic activities of the Programme in 2025, implementation of subprogrammes, flagship programmes and technical cooperation activities

The Executive Board

(a) Implementation of the normative and operational activities of the United Nations Human Settlements Programme

1. *Takes note of* the update and report by the Executive Director on normative and operational activities of UN-Habitat including updates on the Nigeria Country Programme, the Philippines Country Programme, trends and innovations in cooperation with local and regional governments, initiatives on urban crises prevention and response and highlights of activities for the period from January to June 2025 and requests the Executive Director to continue to provide regular status reports and briefings on the efforts of UN-Habitat to assist in the reconstruction of human settlements affected by conflict and disaster.

2. *Takes note of* the report on efforts to reconstruct the human settlements affected by conflict in Ukraine;

3. *Takes note of* the report on the status of the development of the efforts to reconstruct the human settlements in the Gaza Strip¹⁰ and *requests* UN-Habitat to finalize a comprehensive report, based on field-based assessments if conditions allow, and present the report at the first Executive Board of 2026;

(b) High-level meeting of the General Assembly on the implementation of the New Urban Agenda

4. *Takes note of* the update and report by the Executive Director on Preparations for the High-Level meeting of the General Assembly on the midterm review of the New Urban Agenda to be held in 2026¹¹, including a briefing on the preparation of the quadrennial report of the Secretary-General on progress in the implementation of the New Urban Agenda.

(c) Thirteenth session of the World Urban Forum, World Cities Day 2025, World Habitat Day 2025 and regional urban forums

5. *Takes note of* the report of the Executive Director on the status of preparations for the thirteenth session of the World Urban Forum¹², to be held in Baku, Azerbaijan in May 2026;

6. *Appreciates* the global observances of World Habitat Day 2025 in Nairobi, Kenya and World Cities Day 2025, in Bogota, Colombia;

⁹ Ref tbc

¹⁰ HSP/EB.2025/INF/18

¹¹ HSP/EB.2025/INF/14

¹² HSP/EB.2025/23

Draft decision 2025/[C]: Methods of work of the Executive Board and the workplan of the Executive Board for 2026

The Executive Board

(a) Reports of the Executive Board and its working groups

1. *Adopts* the report of the Executive Board of the UN-Habitat on the work of its first session of 2025¹³;
2. *Also adopts* the report of the Executive Board of the UN-Habitat on the work of its second session of 2025¹⁴;
3. *Takes note of* the briefing by the chair of the ad hoc working group on programmatic, budgetary and administrative matters on the group's work;
4. *Recalls* its decision 2021/8, paragraphs 3 and 4, and elects Kenya as the chair the ad hoc working group on programmatic, budgetary and administrative matters.
5. *Acknowledges* that the ad hoc working group on the development of a stakeholder engagement policy has completed its work in line with paragraph 5 of its decision 2019/3, paragraph 3 of its decision 2025/4, and Decision 2/4 of United Nations Habitat Assembly and *decides* accordingly that the mandate of the ad hoc working group on the development of a stakeholder engagement policy came to an end.

(b) Work of the Open-ended Intergovernmental Expert Working Group on Adequate Housing for All

6. *Recalls* Resolution 2/7 of UN-Habitat Assembly, specifically paragraphs 2 and *welcomes* the briefing by the new co-chairs of the Open-ended Intergovernmental Expert Working Group on Adequate Housing for All on the group's work;
7. *Welcomes* the reports of the Open-ended Intergovernmental Expert Working Group on Adequate Housing for All on the work of its first session and second sessions;

(c) Working methods of the Executive Board to improve the efficiency and effectiveness of meetings of the Board

8. *Takes note of* the results of the survey conducted by the Secretariat following the first session of the Executive Board of 2025 to evaluate the effectiveness of that session so as to further improve the process and outcome of future sessions;

(d) Date and agenda for the next session of the Executive Board and its workplan for 2026

9. *Decides* that, subject to review by the Bureau, the sessions of the Executive Board in 2026 will be held as follows:

- (a) the first session of 2026 will be held for a duration of three days from 21 to 23 April 2026

¹³ HSP/EB.2025/14

¹⁴ HSP/EB.2025/15

(b) the second session of 2026 will be held for a duration of three days from [9 to 11 November] [23 to 25 November] 2026

10. Also decides that the provisional agenda for the first session of 2026, to be further reviewed by the Bureau, will be as follows:

1. Opening of the session.
2. Organizational matters:
 - a. Adoption of the agenda and the workplan for the first session of 2026;
 - b. Adoption of the report of the Executive Board on the work of its third session of 2025;
3. Report by the chair of the ad hoc working group on programmatic, budgetary and administrative matters.
4. Financial, budgetary and administrative matters, including update on the Sustainable Cities and Communities Foundation.
5. Implementation of strategic plan 2026-2029:
 - a. Update on structure and division responsibilities;
 - b. Resource mobilization strategy for the Strategic Plan;
6. Status of and discussion on the draft work programme of UN-Habitat and draft budget of the United Nations Habitat and Human Settlements Foundation for 2027.
7. Implementation of the normative and operational activities of UN-Habitat, including reporting on its programmatic activities in 2025 and the implementation of its subprogrammes, flagship programmes and technical cooperation activities.
8. Update on the implementation of the resolutions adopted by the United Nations Habitat Assembly of the United Nations Human Settlements Programme.
9. Preparations for the high-level meeting of the General Assembly on the review of the implementation of the New Urban Agenda.
10. Preparations for the thirteenth session of the World Urban Forum.
11. Implementation by UN-Habitat of the reform of the development system and management of the United Nations.
12. Action by UN-Habitat to strengthen protection against sexual or any other type of exploitation and abuse and against sexual harassment in the workplace.
13. Annual report on action by the Executive Director to update and improve the internal management, policies and procedures of UN-Habitat.
14. Consideration and adoption of the outcomes of the session, including the provisional agenda for the second session of 2026.
15. Other matters.
16. Closure of the session.