Agenda item 5

Update on the draft work programme of UN-Habitat and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2025

Executive Board: First session of 2024
6-8 May 2024
Planning process for 2025

Ad hoc working group on programmatic, budgetary and administrative matters

Executive Board

Abbreviations: CPC, Committee for Programme and Coordination; ACABQ, Advisory Committee for Administrative and Budgetary Questions; ECOSOC, Economic and Social Council
## Overall orientation

1. Mandates and background
2. Strategy and external factors for 2025
3. Programme performance in 2023
4. Legislative mandates
5. Deliverables (cross-cutting)
6. Evaluation activities

## Across four subprogrammes

1. Objective
2. Strategy
3. Programme performance in 2023
4. Highlighted results for 2025
5. Deliverables
In 2025, UN-Habitat will continue to promote urbanization as a positive transformative force for people and communities, reducing inequality, discrimination and poverty, and strengthening climate action.

The current global crises have clearly shown that adequate housing for all, and prosperous, just and sustainable urban futures cannot be realized without inclusive and effective multilateralism that acknowledges human rights and gender equality, and complements and reinforces national and local efforts towards sustainable development.

The second session of the United Nations Habitat Assembly set the stage for accelerating the implementation of the global agendas and for translating the goals into concrete pathways for bold and transformative action, through the approval of ten resolutions.

UN-Habitat, across the subprogrammes, will aim to strengthen the transformative nature of its work and contribute to an enhanced multi-level governance and whole-of-government approach in implementing global agreements.
**Key elements**

1. Focus on pathways to **transformative change**, investigate and elevate examples of cities impacted by innovative and progressive policies

2. Prepare a **transition plan** for the strategic plan 2026-29 and for the four flagship programmes

3. Support implementation of United Nations Habitat Assembly **resolutions**

4. Advocate and communicate across the four subprogrammes to **mobilize public and political support**

5. Strengthen **capacity-building initiatives**, digitalization of tools and virtual e-learning; monitor and report on global conditions and trends, and provide evidence for policymaking

6. Mainstream **social inclusion** of women and girls, older persons, persons with disabilities, children and young people

7. **Deepen collaboration** with the Resident Coordinator system, as well as with universities and centres of knowledge and research
### Assumptions and external factors

The programme plan is based on the following **assumptions**

(a) Adequate unearmarked extrabudgetary **resources** are available

(b) Countries **commitment** to the New Urban Agenda and 2030 Agenda for Sustainable Development (SDGs)

(c) National and local governments continue to request for **policy advice and technical assistance** from UN-Habitat to develop and implement their urban policies, plans and strategies

(d) Urban **indicators, data and information** are used to formulate policies, with adequate mechanisms available for impact monitoring and performance assessments

(e) Social, political and macroeconomic conditions will not affect implementation of programmes and projects
Four subprogrammes

**Subprogramme 1**
*Adequate housing* to overcome inequalities and to foster social inclusion

**Subprogramme 2**
*Municipal finance* and socio-economic recovery

**Subprogramme 3**
*Climate change* and its relationship to the urban environment

**Subprogramme 4**
*Urban recovery* in humanitarian, development & peace and security nexus
### Results framework

<table>
<thead>
<tr>
<th>Highlight story (NEW)</th>
<th>SP1</th>
<th>SP2</th>
<th>SP3</th>
<th>SP4</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Integral urban operations in Central America</strong> for enhancing the quality of life in slums and informal settlements</td>
<td><strong>Enhanced shared prosperity of cities and regions</strong></td>
<td>Improved financial position of local and national governments to accelerate the SDGs</td>
<td><strong>Strengthened climate action and improved urban environment</strong></td>
<td><strong>Effective urban crisis prevention and response</strong></td>
</tr>
<tr>
<td><strong>Result 1 Carried forward from 2023</strong></td>
<td><strong>Enhanced and expanded service delivery by local water and sanitation service providers</strong></td>
<td><strong>Regional development spatial plans for Ethiopia</strong></td>
<td>Increased climate resilience of urban communities in Jordan and Lebanon</td>
<td>Building urban climate resilience in southeastern Africa</td>
</tr>
<tr>
<td><strong>Result 2 Carried forward from 2024</strong></td>
<td><strong>Inclusive cities and communities through urban regeneration</strong></td>
<td><strong>Voluntary local reviews to enhance the shared prosperity of cities and regions globally through SDG localization</strong></td>
<td>Conservation, management and sustainable use approaches, such as nature-based solutions and ecosystem-based approaches to improve livelihoods and resilience of urban poor communities</td>
<td>Enhanced sustainable solutions to migration</td>
</tr>
<tr>
<td><strong>Result 3 (NEW)</strong></td>
<td><strong>Cities and countries commit to provide adequate housing for all and address homelessness and housing exclusion</strong></td>
<td><strong>Digital transformation for sustainable urban development</strong></td>
<td>Nationally determined contributions increasingly contain urban content</td>
<td>Sustainable integration of displaced communities</td>
</tr>
</tbody>
</table>
Foundation budget for 2025: baseline proposal

Same requirements as 2024
19 posts + associated costs + other operational expenses

For 2024, approved budget level = $4.0M

For 2025, budget level will be subject to standard budget recosting later in 2024 due to Nairobi salary increases

Summary of post changes by grade in the non-earmarked foundation

<table>
<thead>
<tr>
<th>Description</th>
<th>Professional category and above</th>
<th>General service</th>
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<td>Increase/(decrease)</td>
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<td>–</td>
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<tr>
<td>2025</td>
<td>1</td>
<td>5</td>
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</table>

Abbreviations: ASC, Assistant Secretary-General; D, Director; P, Professional; LL, Local level.
Optional annex

Baseline proposal + scalability package
23 posts + associated costs + other operational expenses

Budget level of $5.0M is subject to standard budget recosting

Summary of post changes by grade in the non-earmarked foundation

<table>
<thead>
<tr>
<th>Description</th>
<th>Professional category and above</th>
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<td></td>
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<tr>
<td>2025</td>
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<td>2</td>
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</tbody>
</table>

Abbreviations: ASG, Assistant Secretary-General; D, Director; P, Professional; LL, Local level.

The increase includes the following four posts:

- Director, Programme Management (External Relations, Strategy, Knowledge and Innovation Division), D-2
- Director, Programme Management (Regional Programmes Division), D-2
- Chief of Service, Programme Management (Programme Development Branch), D-1
- Human Settlements Officer (Housing), P-3
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