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Proposed programme budget for 2025

Programme planning

Proposed programme budget for 2025

Part IV

International cooperation for development

Section 15

Human settlements

Programme 12

Human settlements

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* A/xx/x.

Foreword

Over the course of 2025, the United Nations Human Settlements Programme (UN-Habitat) will continue to promote sustainable urbanization as a positive transformative force for people and communities, reducing inequality, discrimination and poverty and strengthening environment and climate action.

Current global crises show that adequate housing for all and prosperous, just and sustainable urban futures cannot be realized without inclusive and effective multilateralism that acknowledges human rights and gender equality and complements and reinforces national and local efforts towards sustainable development.

The second session of the United Nations Habitat Assembly set the stage for accelerating the implementation of the global agendas and for translating the goals into concrete pathways for bold and transformative action, through the approval of 10 resolutions, five decisions, and a Ministerial Declaration to further the implementation of the New Urban Agenda and the Sustainable Development Goals. It also extended UN-Habitat's Strategic Plan to cover now 2020-2025.

UN-Habitat, across the subprogrammes, will aim to strengthen the transformative nature of its work and contribute to an enhanced role of multi-level governance and the whole-of-government approach in implementing global agreements. Access to adequate housing, environment and climate action, urban crisis prevention and response, local finance and localizing the Sustainable Development Goals remain key priorities in 2025.

The proposed programme budget for 2025 positions UN-Habitat to effectively deliver on its mandates and to efficiently respond to emerging situations across its programme of work.

(Signed)

Executive Director, United Nations Human Settlements Programme

A. Proposed programme plan for 2025 and programme performance in 2023

Overall orientation

Mandates and background

- 15.1 [The United Nations Human Settlements Programme \(UN-Habitat\)](#) is a focal point for sustainable urbanization and human settlements in the United Nations system. It supports Member States in the development of sustainable cities and human settlements through its normative and operational work at the global, regional, national and local levels. UN-Habitat leads and coordinates the monitoring of and reporting on global progress in the implementation of the New Urban Agenda and Sustainable Development Goal 11. [The mandate derives from priorities established by General Assembly resolutions and decisions, including resolution 3327 \(XXIX\)](#), by which the Assembly established the United Nations Habitat and Human Settlements Foundation, and [resolution 32/162](#), by which the Assembly established the United Nations Centre for Human Settlements (Habitat). The Assembly, through its [resolution 56/206](#), transformed it to the United Nations Human Settlements Programme (UN-Habitat), effective 1 January 2002. The Assembly, through its [resolution 73/239](#), established a new governance structure for the Programme, consisting of the universal United Nations Habitat Assembly, the 36-member Executive Board and the Committee of Permanent Representatives. The United Nations Habitat Assembly has adopted resolutions providing further guidance on UN-Habitat's work in its 1st (27 – 31 May 2019) and 2nd session (5-9 June 2023).
- 15.2 The Programme's support is aimed at developing the capacity at all levels of government and other key stakeholders to formulate and implement policies, plans and concrete activities for sustainable urban development. Such support is also provided through the implementation of projects under the regular programme of technical cooperation and the United Nations Development Account.

Strategy and external factors for 2025

- 15.3 We are witnessing a world that will continue to urbanize over the next three decades – from 56 per cent in 2021 to 68 per cent in 2050. This translates into an increase of 2.2 billion urban residents.¹ Some 90 per cent of urban growth is taking place in less developed regions,² where unplanned growth is fuelling the expansion of informal settlements and slums, resulting in an increase in urban poverty, inequality and lack of adequate and affordable housing. In other parts of the world many cities are experiencing negative growth and shrinking populations. Globally, more than 1.6 billion people live in inadequate housing and more than 1 billion live in slums and informal settlements.³ Of significance to the programme of work are the 281 million international migrants, most of whom live in urban areas, and the 55 million internally displaced persons, according to recent estimates from 2020.⁴ The World Bank estimates that 216 million people could be forced to migrate within their own countries by 2050 owing to climate change if immediate action is not taken.⁵
- 15.4 Climate change and biodiversity loss, pandemics, armed conflicts, growing inequalities and other natural and human-made disasters often converge in cities and surrounding territories. Being prepared for and overcoming these challenges is critical to transformation towards a better urban future. UN-Habitat will focus on pathways to transformative change and will investigate and elevate examples of cities that reached a tipping point and turned the corner by instituting innovative and progressive policies and planning regimes.

¹ United Nations Human Settlements Programme (UN-Habitat), *World Cities Report 2022: Envisaging the Future of Cities* (Nairobi, 2022).

² Ibid.

³ UN-Habitat, Global Urban Indicators database (2022).

⁴ M. McAuliffe and A. Triandafyllidou (eds.), *World Migration Report 2022* (International Organization for Migration (IOM), Geneva, 2021).

⁵ World Bank, *Groundswell: Acting on Internal Climate Migration*, Part II (2021).

- 15.5 Cities are hotspots for environmental and energy challenges, accounting for 60 to 80 per cent of global energy consumption, 70 per cent of global greenhouse gas emissions and more than 70 per cent of resource use.⁶ The urban poor, living in risk-prone and underserved areas, suffer the worst consequences of climate change-related disasters and natural and human-made crises. UN-Habitat will support cities in reshaping urban planning solutions that are more sustainable and integrated, help overcome inequalities and are supported by innovation and technology to become healthier, more resilient and inclusive.
- 15.6 The deterioration of progress towards the Sustainable Development Goals and the Paris Agreement in the context of interrelated global crises calls for more transformative multi-level action. UN-Habitat will continue to build on its experience of implementing large-scale programmes and projects at the local, national and regional levels to guide technical cooperation work with a demonstrable impact on the lives of beneficiaries. Through its flagship programmes, UN-Habitat will continue to fast-track integration between its normative and operational work, scaling up and accelerating the impact of the organization. In 2025, UN-Habitat will prepare a transition of the following flagship programmes, as the new Strategic Plan 2026 – 2029 is being finalized:
- (a) “Sustainable Development Goals Cities”, which is aimed at advancing the overall implementation of the Goals at the local level by supporting cities in developing reliable data, undertaking evidence-based planning and implementing transformative projects (contributing to all subprogrammes);
 - (b) “RISE-UP: resilient settlements for the urban poor”, which works to leverage large-scale investment to build urban adaptation and climate resilience in global hotspots of vulnerability and address issues of spatial inequality (contributing mainly to subprogrammes 1 and 3);
 - (c) “Inclusive cities: enhancing the positive impacts of urban migration”, which supports local and national authorities in creating inclusive and urban environments for all people (contributing mainly to subprogrammes 1 and 4);
 - (d) “Inclusive, vibrant neighbourhoods and communities”, which supports urban regeneration of towns and cities with a view to addressing spatial inequality (contributing mainly to subprogrammes 1 and 3);
 - (e) “People-centred smart cities”, which supports digital transformation for sustainable urbanization (contributing mainly to subprogrammes 1 and 2).
- 15.7 To better meet the needs of Member States and to engage a wider audience, UN-Habitat will continue to strengthen capacity-building initiatives, the digitization of tools and virtual e-learning programmes. In line with its capacity-building strategy for the implementation of the Sustainable Development Goals and the New Urban Agenda, UN-Habitat will focus on localizing the Goals, by identifying and addressing gaps in capacity.
- 15.8 In its catalytic role as a knowledge hub and partner convenor, UN-Habitat will carry out advocacy, communication and outreach activities and mobilize broad-based support for the implementation of the New Urban Agenda. It will continue to leverage advocacy and knowledge platforms, including the Urban Agenda Platform as well as the World Urban Campaign and key global events such as the World Urban Forum, World Cities Day and World Habitat Day and regional ministerial conferences, as well as the Ministerial Meeting on Urbanization and Climate Change. It will operationalize a framework for stronger collaboration with universities and centers of knowledge and research.
- 15.9 As a focal point for sustainable urbanization and human settlements, UN-Habitat will continue to monitor and report on global trends and provide evidence for policymaking, including through the enhanced use of technologies for data collection and analysis, visualization and management of information. It will expand the roll-out of the Global Urban Monitoring Framework and continue to support Member States and other stakeholders in monitoring and reporting on the implementation of

⁶ International Energy Agency, *Empowering Cities for a Net Zero Future: Unlocking Resilient, Smart, Sustainable Urban Energy Systems* (2021).

the New Urban Agenda, including as part of the reporting on the Sustainable Development Goals (voluntary national and local reviews) and towards other global agendas.

- 15.10 [With regard to cooperation with other entities at the global, regional, national and local levels](#), UN-Habitat will continue its close cooperation with international and regional organizations, such as the Organisation for Economic Co-operation and Development (on national urban policies), the World Bank and the European Union (on land tenure, urban recovery frameworks...), as well as regional development banks. UN-Habitat will maintain its focus on partnerships with local authorities, their associations and city networks, as well as on partnerships with grass-roots organizations, foundations, international financial institutions, the private sector and academia to support municipal efforts in the localization of the Sustainable Development Goals. It will continue to serve as the secretariat and co-Chair of the Local2030 coalition to mobilize the support of national and local governments, as well as the private sector and civil society, together with the United Nations system, for coordinated action at the local level to accelerate the achievement of the Goals.
- 15.11 [With regard to inter-agency coordination and liaison](#), UN-Habitat will continue to collaborate with the Department of Economic and Social Affairs, and the United Nations regional economic and social commissions and strengthen its strategic partnerships with other United Nations agencies, building on the United Nations system-wide strategy on sustainable urban development and agency-specific collaborative frameworks. UN-Habitat will continue to work with UN interagency coordination mechanisms such as UN-Water and UN-Energy to ensure the UN delivers as one. UN-Habitat will also advance the goals of the United Nations reform. Regional focus will be articulated through the regional development cooperation platforms and issue-based coalitions. UN-Habitat will also deepen its collaboration with United Nations Development Coordination Office to strengthen its impact on sustainable urbanization through working with the resident coordinator system and the UN country teams to improve the integration of urban issues and territorial approaches in the common country assessments and in implementation of the United Nations Sustainable Development Cooperation Frameworks.
- 15.12 To pursue stronger integration of environmental sustainability and the protection of biodiversity into urban development, UN-Habitat will continue to strengthen its collaboration with the United Nations Environment Programme. It will collaborate with the Office of the United Nations High Commissioner for Refugees (UNHCR), the United Nations Development Programme, the International Organization for Migration (IOM), the United Nations Office for Disaster Risk Reduction, the World Food Programme, the Mayors Migration Council and the Resilient Cities Network to integrate sustainable urban development into resilience, humanitarian response and urban recovery. UN-Habitat will collaborate with the World Health Organization and the United Nations Children's Fund on the monitoring of water and sanitation and the integration of health considerations into its planning work. It will reinforce its partnership with the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) to strengthen gender equality and the empowerment of women in its work and initiatives.
- 15.13 [With regard to the external factors, the overall plan for 2025 is based on the following planning assumptions](#):
- (a) Adequate unearmarked extrabudgetary resources are available to implement the planned work and produce the deliverables;
 - (b) Countries remain committed to the New Urban Agenda and the 2030 Agenda for Sustainable Development;
 - (c) Ongoing requests are received from national and local governments for policy advice and technical assistance from UN-Habitat in the development and implementation of their urban policies, plans and strategies;
 - (d) Urban indicators, data and information are used to formulate policies, with adequate mechanisms available for impact monitoring and performance assessments;
 - (e) Countries in which UN-Habitat delivers large programmes will maintain political, economic and social conditions that allow for the implementation of programmes and projects.

- 15.14 UN-Habitat integrates a gender perspective in its operational activities, deliverables and results, as appropriate, including through its strategic results framework, gender policy and action plan and. Furthermore, the Advisory Group on Gender Issues and Youth Advisory Board advise the Executive Director on how best to promote gender equality and women’s and youth empowerment in sustainable urban development through its flagship programmes. UN-Habitat, in collaboration with UN-Women, will continue to support Member States with policy, legislation, planning and financing instruments to achieve integrated, inclusive and participatory results. For example, UN-Habitat will continue to promote land and housing policies that incorporate a gender perspective, improve tenure security for all, in particular women, and address the intersecting areas of Sustainable Development Goals 5 and 11.
- 15.15 In line with the United Nations Disability Inclusion Strategy, UN-Habitat will continue to work with its partners, including the World Blind Union and World Enabled, to integrate disability inclusion into its programmatic work. It will implement an action plan that ensures that disability inclusion is mainstreamed throughout the organization’s work, highlight good practices and identify key areas that require capacity development, technical resources and assistance. The action plan will strengthen the established environmental and social safeguards framework that is applied to all projects, and disability inclusion will be further mainstreamed as an integral part of each project submitted for approval.
- 15.16 The Programme will continue to mainstream social inclusion as a process and outcome to address cross-cutting issues relating to women and girls, older persons, persons with disabilities, children and young people. UN-Habitat will also continue to implement platforms and mechanisms to engage youth, such as the UN-Habitat Youth Advisory Board, and the One-stop Youth Resource Centres, and develop critical programmes in the areas of livelihoods, public space and climate change such as the Youth 2030 Cities programme and Young Gamechanger Initiative and its youth programmes in the informal settlements and slums. In 2025, UN-Habitat, through the Youth Advisory Board, will review and renew the UN-Habitat's Youth Strategy for Enhanced Engagement, first adopted in 2005, in advance of the UN General Assembly Summit of the Future. The Programme will continue to strengthen its approach to leaving no one behind by focusing on the spatial dimension of exclusion across its activities with full respect to human rights. This will include support to Member States with relevant UN-Habitat tools, mechanisms and normative materials. Moreover, thematic areas of resilience and urban safety will continue to be incorporated across the Programme’s activities.

Legislative mandates

- 15.17 The list below provides all mandates entrusted to the Programme.

General Assembly resolutions

3327 (XXIX)	Establishment of the United Nations Habitat and Human Settlements Foundation	70/1	Transforming our world: the 2030 Agenda for Sustainable Development
34/114	Global report on human settlements and periodic reports on international cooperation and assistance on human settlements	71/256 71/327	New Urban Agenda The United Nations in global economic governance
42/146	Realization of the right to adequate housing	72/234	Women in development
53/242	Report of the Secretary-General on environment and human settlements	74/237	Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development
S-25/2	Declaration on Cities and Other Human Settlements in the New Millennium	75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system
56/206	Strengthening the mandate and status of the Commission on Human Settlements and the status, role and functions of the United Nations Centre for Human Settlements (Habitat)	76/136 76/137 76/140	Promoting social integration through social inclusion Policies and programmes involving youth Improvement of the situation of women and girls in rural areas

Part IV International cooperation for development

76/141	Violence against women migrant workers		Sustainable Urban Development and strengthening of the United Nations Human Settlements Programme (UN-Habitat)
76/183	Integrating sport into youth crime prevention and criminal justice strategies		
76/133	Inclusive policies and programmes to address homelessness including in the aftermath of the coronavirus disease (COVID-19)	77/212 78/150	The right to development Achieving gender equality and empowering all women and girls for realizing all Sustainable Development Goals and amendment contained in document
77/170	Ensuring access to affordable, reliable, sustainable and modern energy for all	78/149	The pivotal role of reliable and stable energy connectivity in driving sustainable development
77/173	Implementation of the outcomes of the United Nations Conferences on Human Settlements and on Housing and		

UN-Habitat Assembly resolutions and decisions

1/1	United Nations Human Settlements Programme strategic plan for the period 2020–2023	2/8 2/9	Urban planning and sustainable infrastructure Creation of a human settlements resilience framework for early warning, foresight, risk reduction, crisis response and post-crisis recovery and reconstruction
1/2	United Nations System-Wide Guidelines on Safer Cities and Human Settlements		
1/3	Enhancing capacity-building for the implementation of the New Urban Agenda and the urban dimension of the 2030 Agenda for Sustainable Development	2/10	Equitable financing and effective monitoring of the implementation of resolutions adopted by the United Nations Habitat Assembly
1/4	Achieving gender equality through the work of the United Nations Human Settlements Programme to support inclusive, safe, resilient and sustainable cities and human settlements	Decision 1/3	Arrangements for the transition towards the new governance structure of the United Nations Human Settlements Programme
2/1	International guidelines on people-centred smart cities	Decision 2/1	Extension of the strategic plan for the period 2020–2023 until the year 2025
2/2	Accelerating the transformation of informal settlements and slums by 2030	Decision 2/2	Dates of the resumed second session of the United Nations Habitat Assembly
2/3	World Clean-up Day	Decision 2/3	Term of office of the members of the Executive Board and the Bureau of the United Nations Habitat Assembly
2/4	Biodiverse and resilient cities: mainstreaming biodiversity and ecosystem services into urban and territorial planning	Decision 2/4	Stakeholder engagement policy of the United Nations Human Settlements Programme
2/5	Enhancing the interlinkage between urbanization and climate change resilience ⁷	Decision 2/5	Report of the Joint Inspection Unit on the review of management and administration in the United Nations Human Settlements Programme
2/6	Localization of the Sustainable Development Goals		
2/7	Adequate housing for all		

Executive Board decisions

2021/6	Work programme and budget, implementation of the strategic plan for the period 2020–2023, and alignment of the planning cycles of the United Nations Human Settlements Programme with the quadrennial comprehensive policy review process	2022/2 2022/5	matters of the United Nations Human Settlements Programme Implementation of the normative and operational activities of the United Nations Human Settlements Programme Implementation of the strategic plan for the period 2020–2023; financial, budgetary and administrative matters of the United Nations Human Settlements Programme (UN-Habitat); report of the Joint Inspection Unit on the findings of its review of the management and administration of UN
2022/1	Status of the draft work programme of the United Nations Human Settlements Programme and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2023, and financial, budgetary and administrative		

Section 15 Human settlements

	Habitat; and draft work programme and budget for 2023		subprogrammes, flagship programmes and technical cooperation activities
2023/5, 2022/6	Implementation of the normative and operational activities of UN-Habitat; reporting on the programmatic activities of the Programme in 2022; implementation of subprogrammes, flagship programmes and technical cooperation activities	2023/3	Methods of work of the Executive Board of the United Nations Human Settlements Programme and the workplan of the Executive Board for 2023
2023/1	Financial status of the United Nations Human Settlements Programme, update on the financial reserve, updated scalability model for the non-earmarked budget of the Habitat and Human Settlements Foundation, analysis of the risks related to the Sustainable Human Settlements Foundation and overview of earmarked private sector contribution agreements	2023/4	Financial, budgetary and administrative matters of the United Nations Human Settlements Programme (UN-Habitat); Implementation of the recommendations of the Joint Inspection Unit based on the findings of its review of the management and administration of UN-Habitat; and draft work programme and budget for 2024
2023/2	Normative and operational activities of the United Nations Human Settlements Programme, including reporting on the programmatic activities of the Programme in 2022 and the implementation of	2023/6	Implementation of the outcomes of the second session of the UN-Habitat Assembly including preparation of the Strategic Plan for the period 2026 to 2029
		2023/7	Methods of work of the Executive Board and the workplan of the Executive Board for 2024

Committee of Permanent Representatives recommendations

1/1	Implementation of the resolutions adopted by the United Nations Habitat Assembly at its first session, in May 2019	1/3	Quadrennial report of the Secretary-General on the implementation of the New Urban Agenda, the high-level meeting of the General Assembly to assess progress in the implementation of the New Urban Agenda, and the eleventh session of the World Urban Forum
1/2	Implementation of resolution 1/1 on the United Nations Human Settlements strategic plan for the period 2020–2023		

Governing Council resolutions

19/4	Cooperation between the United Nations Human Settlements Programme and the United Nations Environment Programme	23/3 23/4	Support for pro-poor housing Sustainable urban development through access to quality urban public spaces
19/11	Strengthening the United Nations Habitat and Human Settlements Foundation	23/8	Third United Nations conference on housing and sustainable urban development
20/6	Best practices, good policies and enabling legislation in support of sustainable urbanization and the attainment of internationally agreed development goals	23/10	Future activities by the United Nations Human Settlements Programme in urban economy and financial mechanisms for urban upgrading, housing and basic services for the urban poor
20/16	Enhancing the involvement of civil society in local governance	23/17	Sustainable urban development through expanding equitable access to land, housing, basic services and infrastructure
21/3	Guidelines on decentralization and strengthening of local authorities	24/2	Strengthening the work of the United Nations Human Settlements Programme on urban basic services
21/7	Sustainable public-private partnership incentives for attracting large-scale private-sector investment in low-income housing	24/5	Pursuing sustainable development through national urban policies
21/8	Africa fund/financing mechanism on slum prevention and upgrading	24/7 24/9	Making slums history: a worldwide challenge Inclusive national and local housing strategies to achieve the Global Housing Strategy paradigm shift
21/9	Women's land and property rights and access to finance		
21/10	Strengthening the Habitat and Human Settlements Foundation: experimental financial mechanisms for pro-poor housing and infrastructure	24/11	Promoting sustainable urban development by creating improved economic opportunities for all, with special reference to youth and gender
22/9	South-South cooperation in human settlements		

Part IV International cooperation for development

24/13	Country activities by the United Nations Human Settlements Programme	25/7	United Nations Human Settlements Programme governance reform
25/1	Contribution of the United Nations Human Settlements Programme to the post-2015 development agenda in order to promote sustainable urban development and human settlements	26/4 26/5	Promoting safety in cities and human settlements Regional technical support on sustainable housing and urban development by regional consultative structures
25/2	Strengthening national ownership and operational capacity	26/6	World Urban Forum
25/6	International guidelines on urban and territorial planning	26/9	Human settlements development in the Occupied Palestinian Territory

Economic and Social Council resolutions

2003/62	Coordinated implementation of the Habitat Agenda	2022/7	Inclusive and resilient recovery from COVID-19 for sustainable livelihoods, well-being and dignity for all: eradicating poverty and hunger in all its forms and dimensions to achieve the 2030 Agenda
2017/24	Human settlements		
2020/7	Affordable housing and social protection systems for all to address homelessness	2022/18	

**Subprogramme 1
Reduced spatial inequality and poverty in communities across the urban-rural continuum.***General Assembly resolutions*

67/291	Sanitation for All		aftermath of the coronavirus disease (COVID-19)
69/213	Role of transport and transit corridors in ensuring international cooperation for sustainable development	78/206; 76/153	The human rights to safe drinking water and sanitation
74/299	Improving global road safety	76/255	Integration of mainstream bicycling into public transportation systems for sustainable development
75/212	United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028	77/183	Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development
78/172; 76/133	Inclusive policies and programmes to address homelessness, including in the	78/148	Strengthening the links between all modes of transport to achieve the Sustainable Development Goals

**Subprogramme 2
Enhanced shared prosperity of cities and regions***General Assembly resolutions*

78/132;76/189	Information and communications technologies for sustainable development	78/160;76/213	Science, technology and innovation for sustainable development
		77/211	The right to privacy in the digital age

Governing Council resolutions

24/3	Inclusive and sustainable urban planning and elaboration of international guidelines on urban and territorial planning		
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UN-Habitat Assembly resolutions

1/5	Enhancing urban-rural linkages for sustainable urbanization and human settlements		
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Economic and Social Council resolutions

2021/29	Science, technology and innovation for development	2021/30	Open-source technologies for sustainable development
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**Subprogramme 3
Strengthened climate action and improved urban environment**

General Assembly resolutions

63/217	Natural disasters and vulnerability	75/218	Implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, particularly in Africa
67/263	Reliable and stable transit of energy and its role in ensuring sustainable development and international cooperation		
69/225	Promotion of new and renewable sources of energy	77/161	Promoting zero-waste initiatives to advance the 2030 Agenda for Sustainable Development
73/228	Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States	77/162	Promoting sustainable consumption and production patterns for the implementation of the 2030 Agenda for Sustainable Development, building on Agenda 21
		78/152; 77/164	Disaster risk reduction
		77/165	Protection of global climate for present and future generations of humankind
78/153; 74/219	Protection of global climate for present and future generations of humankind	77/167	Implementation of the Convention on Biological Diversity and its contribution to sustainable development

Governing Council resolutions

22/3	Cities and climate change
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UN-Habitat Assembly resolutions

2/4	Biodiverse and resilient cities: mainstreaming biodiversity and ecosystem services into urban and territorial planning	2/5	Enhancing the interlinkage between urbanization and climate change resilience
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United Nations Environment Assembly of the United Nations Environment Programme resolutions

5/5	Nature-based solutions for supporting sustainable development
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**Subprogramme 4
Effective urban crisis prevention and response**

General Assembly resolutions

69/280	Strengthening emergency relief, rehabilitation and reconstruction in response to the devastating effects of the earthquake in Nepal	74/118	Strengthening of the coordination of emergency humanitarian assistance of the United Nations
69/283	Sendai Framework for Disaster Risk Reduction 2015–2030	76/144	Assistance to refugees, returnees and displaced persons in Africa
73/230	Effective global response to address the impacts of the El Niño phenomenon	78/205; 76/167	Protection of and assistance to internally displaced persons
74/115	International cooperation on humanitarian assistance in the field of natural disasters, from relief to development	76/214	Culture and sustainable development
		77/176	International migration and development
		78/185; 77/199	Assistance to refugees, returnees and displaced persons in Africa

Governing Council resolutions

20/17	Post-conflict, natural and human-made disaster assessment and reconstruction	26/2	Enhancing the role of UN-Habitat in urban crisis response
23/18	Natural disaster risk reduction, preparedness, prevention and mitigation as a contribution to sustainable urban development		

Deliverables

15.18 Table 15.1 lists all cross-cutting deliverables of the programme.

Table 15.1 Cross-cutting deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	–
1. Implementation of the outcome of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III) and strengthening of the United Nations Human Settlements Programme (UN-Habitat): report of the Secretary-General	1	–	1	–
Substantive services for meetings (number of three-hour meetings)	29	29	15	30
Meetings of:				
2. The governing bodies (UN-Habitat Assembly, Executive Board and Committee of Permanent Representatives)	26	30	12	26
3. The Committee for Programme and Coordination	1	1	1	1
4. The Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
5. The Fifth Committee	1	1	1	1
6. The General Assembly on the review of the implementation of the New Urban Agenda	–	1	–	1
B. Generation and transfer of knowledge				
Publications (number of publications)	2	1	2	1
7. <i>World Cities Report</i>	1	–	1	–
8. UN-Habitat annual report	1	1	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: consultations with all Member States on resolutions of the General Assembly and of the Economic and Social Council; briefings to all Member States on sustainable development issues and processes.				
Databases and substantive digital materials: Global Urban Indicators database with approximately 2,700 users updated with new data for 114 urban-related indicators; Global Urban Monitoring Framework, indicator framework to monitor the implementation of the quadrennial comprehensive policy review and SDGs progress used by all Member States; Housing indicators platform developed and used by member states to track implementation of the Habitat Assembly housing resolutions				
D. Communication deliverables				
Outreach programmes, special events and information materials: materials and flyers about the World Urban Forum, UN-Habitat and ministerial meetings at COP, materials and reports on World Urban Campaign, Urban October, World Habitat Day and World Cities Day				
External and media relations: interviews and commentaries about UN-Habitat focus themes: housing, urban climate action, urban crisis response, SDG localization and financing; World Cities Report; articles and blogs about SDG11 and local action to achieve sustainable cities and communities				
Digital platforms and multimedia content: Urban Agenda Platform (www.urbanagendaplatform.org), material on housing, urban climate action, urban crisis response, localization of SDGs and financing for the website and social media, website and social media				

materials for the World Cities Report and the UN-Habitat annual report, website and social media materials for the World Urban Forum, online and social media materials for sustainable urban development topics at UNGA and Summit of the Future

Evaluation activities

15.19 The following evaluations completed in 2023 have guided the proposed programme plan for 2025:

- (a) OIOS Evaluation:
 - i). OIOS Thematic Evaluation of UN Secretariat support to the SDGs.
- (b) Evaluation conducted by UN-Habitat:
 - i). Final Evaluation of the Project "Accelerating the Implementation of the ASEAN Sustainable Urbanization Strategy.
 - ii). Mid-term evaluation of the "Building Urban Climate Resilience in South-Eastern Africa".
 - iii). Evaluation of National Urban Policy Programme: (Phase 1).
 - iv). Mid-Term Evaluation of the Inclusive Cities Communities of solidarity Programme in Andean Countries.
 - v). Mid-Term Project Evaluation of Land at Scale Project in Uganda: Consolidation Phase (2021-2023).
 - vi). Endline Evaluation of the EU COVID-19 Project in Mogadishu, Somalia.
 - vii). Evaluation of the EU project on Increased resilience of local authorities in Burkina Faso.
 - viii). Evaluation of the UN-Habitat –IUTC Partnership (2011-2023).
 - ix). Evaluation of Urgent Improvement of Solid Waste Management Project in Yangon City
 - x). Evaluation report for the URBAN PATHWAYS.
 - xi). Mid-Term Review of the Hayenna Project 2018-2024.
 - xii). Midterm Review of the GWOPA Strategy, 2020-2024.

15.20 In response to the results of the evaluation(s) referenced above, UN-Habitat has taken the results and lessons into account for the proposed programme plan for 2025. For example, based on the recommendations from the Evaluation report for the URBAN PATHWAYS: Supporting Low Carbon Plans for Urban Basic Services in the context of the New Urban Agenda, the project has been scaled up and a new project is in the inception phase. The results and recommendations from the evaluation of the outcomes and impacts of the World Urban Forum 2018-2023, have fed into the programming of the next six-year programme cycle of the Forum.

15.21 The following evaluations are planned for 2025:

- (a) Final evaluation of UN-Habitat Strategic Plan 2020-2025
- (b) 10 projects and programmes evaluations
- (c) Two thematic evaluations on issues of gender equality and youth
- (d) One country programme evaluation (the options are Mozambique, Somalia, or Liberia)

Programme of work

Subprogramme 1

Reduced spatial inequality and poverty in communities across the urban-rural continuum

Objective

- 15.22 **The objective, to which this subprogramme contributes, is to** reduce inequality between and within communities and to reduce poverty in communities across the urban-rural continuum through increased and equal access to basic services, sustainable mobility, accessible and safe public space, increased and secure access to land, adequate and affordable housing and effective human settlements growth and regeneration.

Strategy

- 15.23 **To contribute to the objective, the subprogramme will:**
- (a) Develop and disseminate standards, toolkits, and technical guidelines to Member States and engage national and local governments in policy dialogues, peer-to-peer support, sharing of best practices, training and other capacity-building initiatives in the areas of adequate housing, infrastructure, planning, water, sanitation, sustainable mobility, waste management and energy, localizing the Sustainable Development Goals and designing low-emission and climate-resilient actions
 - (b) Provide technical assistance, build institutional capacity and mobilize national, local and regional governments to develop their waste management practices and increase their resource efficiency by rethinking, reducing, reusing and recycling materials and waste before and after usage or consumption;
 - (c) Provide technical support to Member States with policy, legislation, strategic planning and financing instruments to implement integrated, inclusive, low-emission, climate resilient and gender-sensitive land and housing policies, strategies and action plans; and provide technical support to an open-ended intergovernmental expert working group for accelerating progress towards the universal achievement of adequate housing.
 - (d) Advocate for adequate, safe and affordable housing, a more integrative and inclusive approach to housing, the prevention of unlawful forced evictions, and the implementation of sustainable building codes, regulations and sustainability certification tools for the housing sector;
 - (e) Provide technical assistance to national and local governments and cities seeking to develop urban interventions for sustainable and inclusive urban transformation, expansion and regeneration, and support partner cities in institutionalizing sustainable approaches on urban regeneration, adequate housing through the development of specific plans, policies, diverse equitable solutions in line with the International Guidelines on Urban and Territorial Planning and principles of sustainable urbanization;
 - (f) Support national and local governments in addressing structural inequalities and develop technical guidelines, and scale up access to basic and social services and infrastructure, sustainable mobility and safe public spaces, in particular in transformative actions targeting homelessness, urban slums and informal settlements, and putting the most vulnerable people first, by co-producing programmes with a multi-level governance and partnership approach, initiating learning, innovations and long-term commitments towards inclusive and sustainable urbanization.
- 15.24 In doing so, the subprogramme will assist Member States in making progress towards achieving Sustainable Development Goals 1, 2, 5, 6, 7, 10, 11, 12, 14, 15 and 17.

15.25 The above-mentioned work is expected to result in:

- (a) Safer, more accessible and inclusive public spaces integrated into national and local urban policies and sectorial plans, with the engagement of a wide range of stakeholders that support the localization of transformative actions in urban areas, in particular for the most vulnerable populations;
- (b) Increased accessibility to low-emission, adequate and affordable housing in urban areas, and strengthened capacities of policymakers, in particular in local and regional governments to implement sustainable transformative actions leaving no one behind, including land governance systems;
- (c) Sustainable, integrated transformation and regeneration of urban areas into socially and economically inclusive and climate resilient neighbourhoods that offer improved quality of life to all, including improved access to basic services.

Programme performance in 2023

Participatory activities for the development of Integral Urban Operations in Central America

15.26 In 2021, UN-Habitat launched the Mesoamerica Programme in Central America and the Dominican Republic, along with the Secretariat for Central American Social Integration (SISCA), as a contribution to post-pandemic recovery in the region. A series of activities within the framework of the Integral Urban Operations were developed with the aim of promoting a territorial approach for multi-sectoral interventions that enhance the quality of life of people in informal settlements. The subprogramme is enhanced by these activities which aim to diagnose inequalities in the region, propose interventions with the objective of fighting multidimensional poverty and segregation, and identify potential funding to enhance infrastructure.

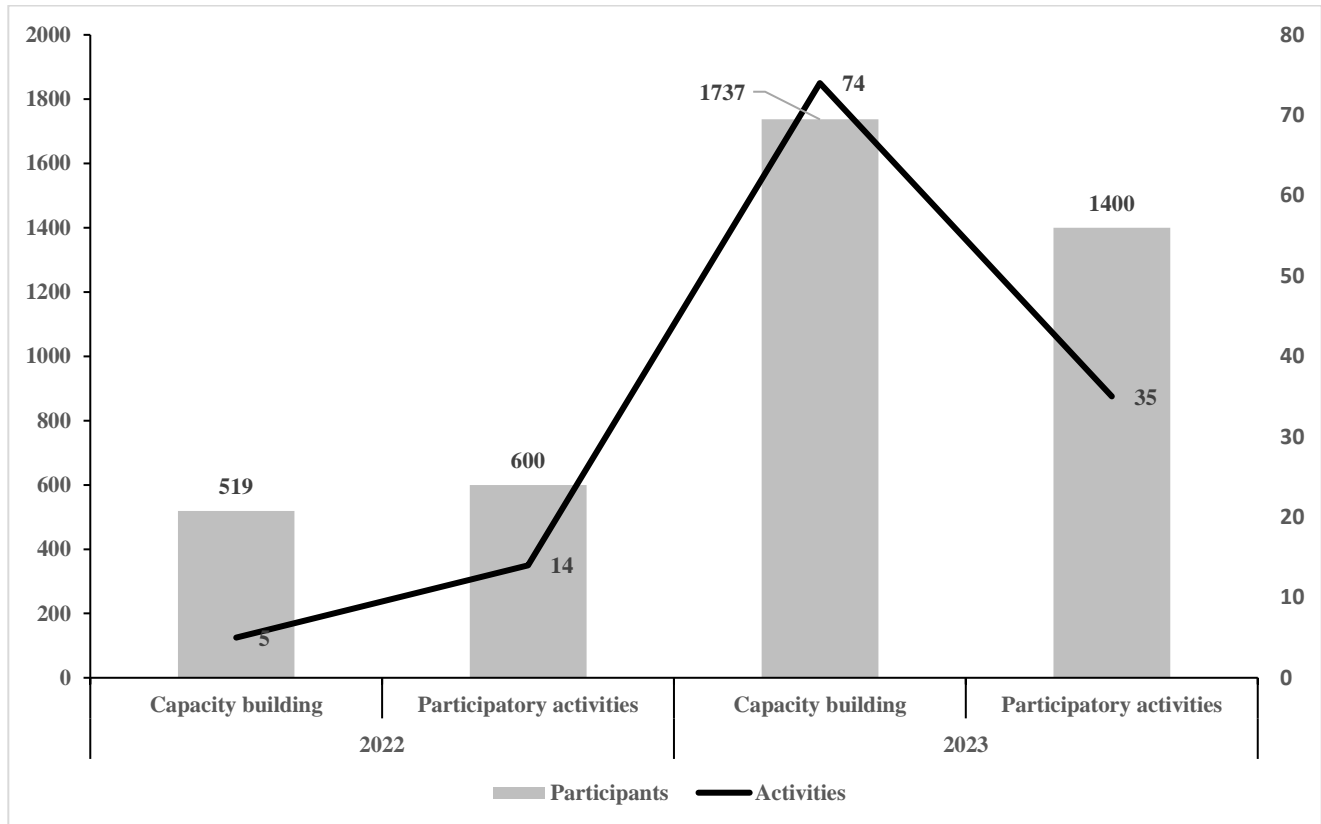
The UN-Habitat Program in Central America and the Dominican Republic is currently developing Integrated Urban Operations (OUI) in 7 slums in four countries in the region (Honduras, Guatemala, El Salvador, and Costa Rica) for a total beneficiary population of 29,500 people.

It is an integral approach to the transformation of these precarious neighborhoods through a participatory methodology that include two major phases: the first related to the identification of the main challenges and needs of the neighborhoods and the second about the preparation of strategic projects with financial structure to facilitate their implementation. The initiative involves local authorities, civil society (including vulnerable population), private sector and academia, which has allowed the participation of more than 2000 actors and over 30 workshops.

15.27 Progress towards the objective is presented in the performance measure below (see figure 15.1).



Figure 15.1
Performance measure: UN-Habitat’s development of participatory activities and capacity building sessions in Central America and Dominican Republic
 [(Unit of measurement)]



Planned results for 2025

Result 1: enhanced and expanded service delivery by local water and sanitation service providers

Programme performance in 2023 and target for 2025

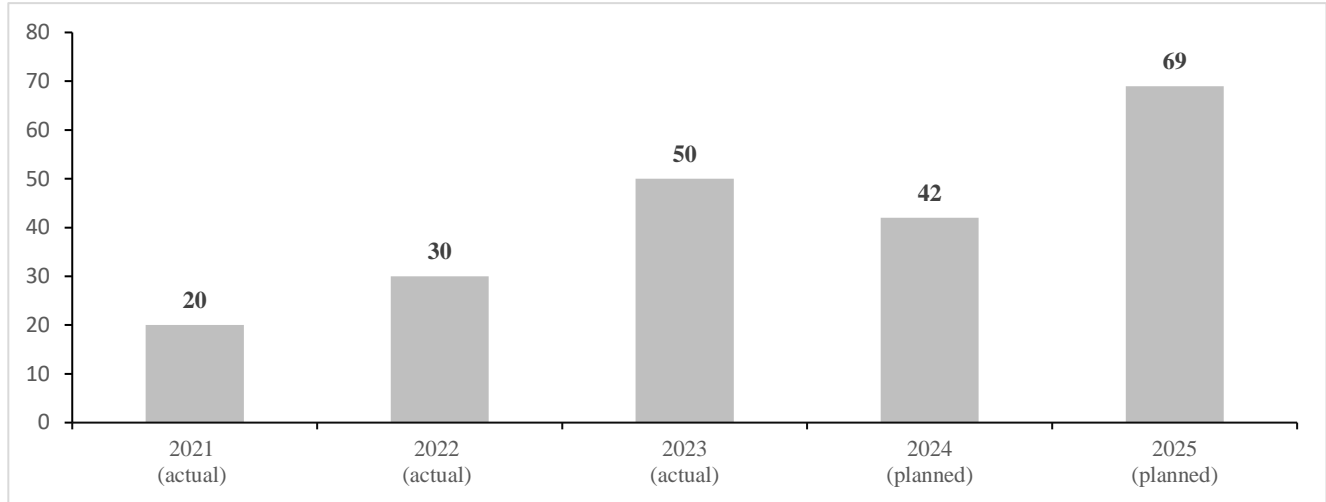
- 15.28 The subprogramme’s work contributed to supporting 50 local sanitation operators providing more inclusive sanitation services through water operator partnerships, trainings/ workshops and enabling participation exposure events which exceeded the planned target of 40 local operators.
- 15.29 Progress towards the objective and the target for 2025 are presented in the performance measure below (see Figure 15.2).

Figure 15.2

Performance measure: [number of local sanitation operators providing more inclusive sanitation services (cumulative)]

[(Unit of measurement)]

Result 2: inclusive cities and communities through urban regeneration



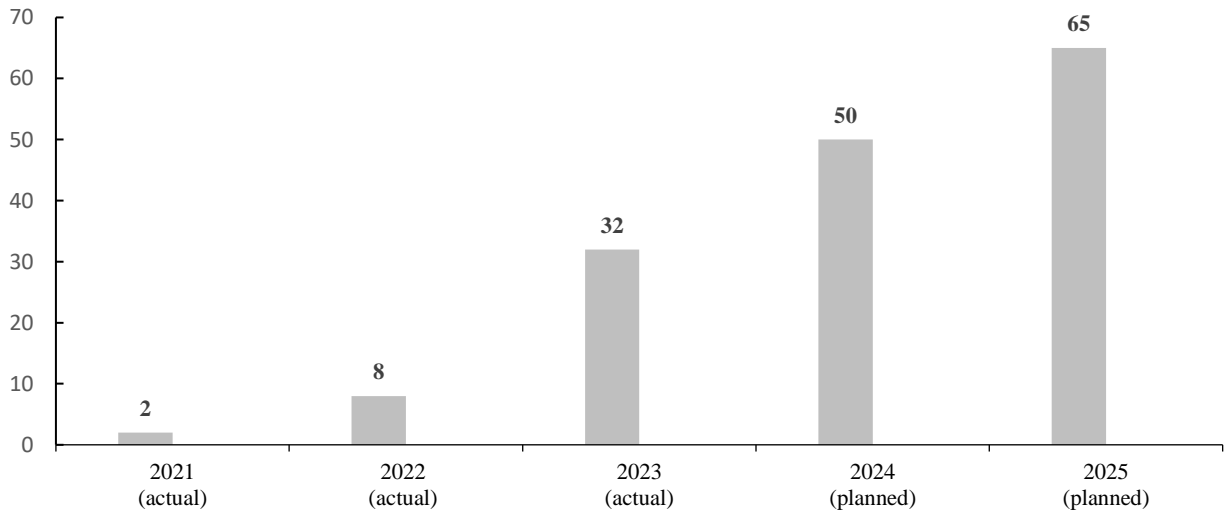
Programme performance in 2023 and target for 2025

- 15.30 [The subprogramme’s work contributed to](#) the adoption and implementation of urban and territorial renewal and regeneration initiatives in 32 partnering cities, [which met the planned target.](#)
- 15.31 [Progress towards the objective and the target for 2025 are presented in the performance measure below \(see figure 15.3\).](#)

Figure 15.3

Performance measure: [number of partner cities that have implemented urban and territorial regeneration initiatives (cumulative)]

[(Unit of measurement)]



Result 3: Promoting adequate housing for all and addressing homelessness and housing exclusion

Proposed programme plan for 2025

15.32 As the world continues to urbanise, the demand for adequate housing increases exponentially and is strongly linked to the achievement of most SDGs. Beyond four walls and a roof, adequate housing is a place to live in security and dignity, with safe and stable access to water and sanitation, transportation, employment, schools and other social services. The subprogramme has supported evidence-based frameworks, enhancing stakeholder engagement.

Lessons learned and planned change

15.33 The lesson for the subprogramme was the need for a more coordinated approach to human rights-based, inclusive, and sustainable housing systems, including strong implementation and monitoring mechanisms. In applying the lesson, the subprogramme will advance transformative initiatives to address global housing challenges through facilitating data collection, strengthening benchmarking, monitoring, capturing and translating success. The Housing for All platform will serve as a global hub for disseminating crucial housing-related knowledge and informing stakeholders' actions. Operational reflections of normative work will focus on governance tools to address inadequate housing for marginalised communities, prevent segregation and ensuring socioeconomic integration. This will translate in collaboration with governments, civil society, academia, and persons with lived experiences, to strengthen homelessness policies. Similarly, work in Eastern Europe and Central Asia aims to equip cities to develop context-specific solutions promoting sustainable access to adequate housing for all through data analysis, policy formulation, capacity building, and networking.

15.34 Expected progress towards the objective is presented in the performance measure below (see Table 15.2)

Table 15.2

Performance measure: number of partner cities and countries committed to end homelessness and housing exclusion by adopting human rights-based strategies, in line with UN-Habitat guidelines.

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
			10 partner cities and countries	15 partner cities and countries

Deliverables

15.35 Table 15.3 lists all deliverables for the subprogramme.

Table 15.3

Subprogramme 1: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	–	–
1. Report of the Secretary-General on inclusive social development policies and programmes to address homelessness	1	1	–	–

Section 15 Human settlements

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	36	36	38	38
1. Projects on urban basic services: mobility, water and sanitation, energy and solid waste management and safe, inclusive and accessible public space	12	12	14	14
2. Projects on development of national and local policies on urban heritage, historical landscape and culture	1	1	1	1
3. Projects on housing, slum upgrading, innovative financing for housing and land readjustment and on integrated urban and territorial renewal and regeneration	8	8	9	9
4. Projects on land tenure security, land-based financing and implementation of the Secretary-General's guidance note on land and conflict	7	7	7	6
5. Projects on integrated urban and territorial planning and effective planning laws	6	6	5	6
6. Projects on urban monitoring, evidence-based policies for crime prevention and community safety and social cohesion in cities and human settlements	2	2	2	2
Seminars, workshops and training events (number of days)	53	53	58	60
7. Workshops and training sessions on urban basic services: mobility, water and sanitation, energy and solid waste management	20	20	23	25
8. Workshops and training sessions on slum upgrading, housing, heritage in urban development, regeneration and urban growth, urban design governance, public space, Global Network of Urban Planning and Design Labs and crime prevention and urban safety	12	12	13	14
9. Global and regional training workshops on land, housing, slum upgrading, housing studios and practitioner labs	5	5	6	6
10. Technical workshops on monitoring the Sustainable Development Goals and the New Urban Agenda	5	5	5	5
11. Training sessions on policy, planning and design, governance, legislation and finance and data collection	8	8	7	7
12. Training sessions on land and conflict and on land tenure, governance and financing; and expert group meetings on urban land governance in the Arab States region	3	3	3	3
Publications (number of publications)	1	1	3	5
13. Publication on land tenure and land degradation	–	–	1	-
14. Publication on land governance, finance and territorial planning	–	–	1	2
15. Publication on affordable and sustainable housing, including homelessness and slum transformation	1	1	1	2
16. Global Report on Localizing SDGs and the State of Water and Sanitation Service Provider	–	–	–	1
Technical materials (number of materials)	11	11	13	15
16. Compendium of policies, plans, good practices and experiences on city planning, urban regeneration, heritage conservation and extension	1	–	1	1
17. Best practices, guides, standards and case studies on increased and equal access to basic services, sustainable mobility and public space	2	–	3	4
18. Guide for land management and spatial plans for poverty reduction and spatial equality	1	–	1	1
19. Guidelines on the right to adequate housing and prevention of homelessness among those in vulnerable situations, including migrants	1	–	1	1
20. Guide series for innovative land, legal and financial mechanisms in relation to conservation and regeneration	1	1	1	1
21. Toolkits, housing profiles and technical guides for city leaders on planning, on managing and implementing affordable and sustainable housing and on slum upgrading programmes	2	2	2	3

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
22. Series of guides and tools to improve land management and tenure security	1	1	1	1
23. Guidelines and handbooks on slum upgrading solutions	2	2	2	2
24. Neighbourhood planning guidelines on participation and inclusive regeneration	–	–	1	1

C. Substantive deliverables

Consultation, advice and advocacy: technical advice to requesting Member States on implementation, monitoring and implementation of the New Urban Agenda and the Sustainable Development Goals, and UN-Habitat Assembly Resolutions; advisory services for 50 Member States on urban basic services and integrated inclusive slum upgrading; inclusive and integrated urban planning, advisory services on the right to housing and tenure security for all, urban law reform and effective urban regeneration and growth management, urban land administration and management to different stakeholders (national and local governments, civil society, private sector and academia).

Databases and substantive digital materials: Global knowledge platforms on adequate housing including slum transformation following the resolutions HSP/HA.2/Res.2 and Res. 7, as well as others related to land, housing, urban basic services, mobility, energy, water and sanitation, solid waste management, air quality, climate change mitigation and adaptation and cultural heritage.

D. Communication deliverables

Outreach programmes, special events and information materials: networks including Global Network of Public Space, the open-ended inter-governmental Expert Working Group on Adequate Housing for All accompanied with a dedicated housing campaign; Best Practices Awards; Global Initiative for transforming informal settlements and slums by 2030, events with approximately 100 to 500 participants, brochures, leaflets and spotlights on slum upgrading, urban regeneration, public space and housing, urban land governance and management and urban basic services.

External and media relations: media kits, press releases, web stories and social media content on inclusive cities.

Digital platforms and multimedia content: video documentaries, infographics, presentations and webinars and 2 open digital platforms on urban safety, heritage, regeneration and urban growth.

**Subprogramme 2
Enhanced shared prosperity of cities and regions**

Objective

- 15.36 [The objective, to which this subprogramme contributes, is to](#) enhance the shared prosperity of cities and regions through improved spatial connectivity and productivity, increased and equitably distributed locally generated revenue and expanded deployment of frontier technologies and innovation.

Strategy

- 15.37 [To contribute to the objective, the subprogramme will:](#)
- (a) Support Member States and other partners through the formulation of national urban policies and related legal, financial and implementation frameworks integrated into whole-of-government planning, policy and financing frameworks; knowledge transfer; capacity-building; and the development of tools on urban and rural territorial planning and design;
 - (b) Provide technical assistance, capacity-building and advisory services to cities with regard to:
 - (i) Developing participatory and accountable budgeting approaches, optimizing local revenue systems through data collection, digitization and the development of municipal databases, and leveraging private sources of capital for sustainable urban development;
 - (ii) Effectively procuring, testing and implementing people-centred frontier technologies and innovations such as sensor networks, machine-to-machine communication, artificial intelligence, virtual and augmented reality, geographic information systems, remote sensing and big data processing and visualization;

- (c) Build on the lessons learned from challenges to local revenue generation exposed by global risks, such as the 2008 financial crisis and the ` 2020 pandemic to develop tailored policies and technical assistance, with a focus on the recovery of locally generated revenue, including land-based financing, and effective local public financial management.
- 15.38 In doing so, the subprogramme will assist Member States in making progress towards Sustainable Development Goals 1, 8, 9, 10 and 11.
- 15.39 *The above-mentioned work is expected to result in:*
- (a) Balanced territorial development and better-connected human settlements, while contributing to improved social inclusion, poverty reduction and climate action;
 - (b) Enactment by local authorities of institutional and legal reforms conducive to the generation of additional financial resources, including through public-private partnerships, land-based revenue and financing tools;
 - (c) Strengthened urban-level action to address inequalities and bridge social, spatial and digital divides.

Programme performance in 2023

Accelerating the capacity of Local Governments to finance the SDGs

- 15.40 UN-Habitat has been at the forefront of initiatives aimed at assisting local governments to mobilize adequate financing for local actions to achieve the SDGs. *The subprogramme* continued supporting cities to generate their own source revenue (OSR) improve the viability of investments and yield benefits to communities. In addition, the subprogramme continued to foster partnerships to scale its impact and help distribute existing funding and finance to where it can deliver the greatest impact. For instance, the subprogramme started to digitalize its tools, particularly the Rapid Own Source Revenue Analysis tool (ROSRA), making it openly available and accessible for cities. In collaboration with the World Economic Forum (WEF), it developed a Global Partnership for Local Investment that will establish a database of best practices relating to public-private collaboration in sustainable urban development. The subprogramme will continue advancing a targeted, sustainable and resilient local investment agenda that promotes shared prosperity in cities and regions. .
- 15.41 *Progress towards the objective is presented in the performance measure below (see Table 15.4).*

Table 15.4

Performance measure: Number of cities supported to strengthen Own Source Revenue collection.

<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (actual)</i>
Somaliland and Somalia (Bosaso, Gardo, Burao, Borama)	Mali (Bamako)	Iraq (Baiji, Fallujah, Mosul, Erbil, Dohuk 5 cities)
Afghanistan (Kandahar, Bamyan, Mazar-e-Sharif and Jalalabad)		Kenya (Homa Bay)
		Democratic Republic of Congo (Goma, Beni)
		Egypt (National level, Damietta)
		Malawi (Blantyre, Lilongwe, Mzuzu, Zomba)

Planned results for 2025

Result 1: regional spatial development plans in Ethiopia for improved prosperity and balanced socioeconomic development

Programme performance in 2023 and target for 2025

- 15.42 The subprogramme’s work contributed to 9 regional authorities endorsing regional spatial development plans, which did not meet the planned target of 10. The target was not met due to delays resulting from the new governance structure that created two new regions in 2023 following the Southern Region referendum. This impacted accessibility to areas and caused delays in logistical arrangements. The 2023 target was only partially met, as indicated in the performance measure table below.
- 15.43 The objective and the target for 2025 are presented in the performance measure below (see Table 15.5).

Table 15.5
Performance measure: Progress towards developing 12 regional spatial development plans in Ethiopia.

2021 (actual)	2022 (actual)	2023 (actuals)	2024 (planned)	2025 (planned)
Regional authorities in Ethiopia support the conduct of local economic and spatial studies in 10 regions.	Enhanced capacity of planning and economic development institutions in 10 regional states in Ethiopia on formulating and implementing regional spatial development plans.	Regional authorities endorse 9 regional spatial development plans. Enhanced capacity of planning and economic development institutions in 12 regional states in Ethiopia	Regional authorities endorse 10 regional spatial development plans	Enhanced capacity of planning and economic development institutions in 12 regional states in Ethiopia.

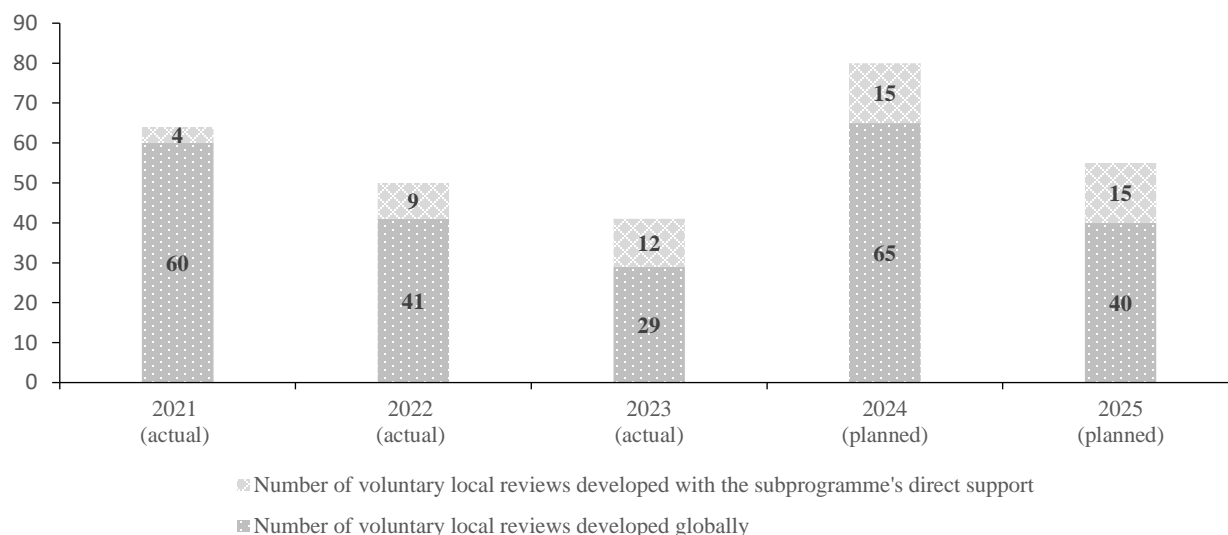
Result 2: voluntary local reviews to enhance shared prosperity of cities and regions globally through SDG localization.

Programme performance 2023 and target for 2025

- 15.44 The subprogramme’s work contributed to the development and publication of 12 Voluntary Local Reviews (VLRs) which exceeded the planned target of 10 for 2023.

The subprogramme’s work contributed to the development of 29 Voluntary Local Reviews (VLRs) globally, which did not meet the planned target of 60 for 2023. The target was not met because the global uptake fell short of the envisioned requests. This was attributed to limited awareness, competing priorities and resource constraints.
- 15.45 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 15.4).

Figure 15.4
Performance measure: Number of voluntary local reviews prepared by local and regional governments (annual)
 [(Unit of measurement)]



Result 3: Smart SDG Cities: Digital Transformation for Sustainable Urban Development

Proposed programme plan for 2025

- 15.46 Digital transformation is critical to sustainable urban development demands. [The subprogramme’s people-centred smart cities pushes back on supply-oriented innovation, aiming to contextualize innovation in a demand-driven way to benefit all.](#)
- 15.47 [The lesson for the subprogramme was recognizing the significance of digital transformation. Resolution HSP/HA.2/Res.1 mandates UH-Habitat to initiate development of International Guidelines on People-centred Smart Cities. In applying the lesson, the subprogramme will pilot a Smart SDG Cities Support Hub, in Accra, Ghana. Through the guidelines and hub, the subprogramme aims to provide a clear pathway on how cities can leverage smart solutions to achieve the SDGs.](#)
- 15.48 [Expected progress towards the objective is presented in the performance measure below \(see Table 15.6\)](#)

Table 15.6
Performance measure: Progress towards the development and adoption of global normative guidelines on people-centred smart cities, and local implementation piloted in Ghana

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Develop 2 people-centered smart cities playbooks	Develop 6 people-centered smart cities playbooks.	Approved Resolution HSP/HA.2/Res.1 to establish International Guidelines on People-centred Smart Cities.	International Guidelines on People-centred Smart Cities drafted.	International Guidelines on People-centred Smart Cities endorsed.
5 cities adopt people-centered smart city strategies addressing digital divide	30 cities adopt people-centered	Smart SDG Cities Support Hub		10 cities endorse and start to

Part IV International cooperation for development

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
	smart city strategies.	established in Accra, Ghana.	05 cities have drafted Smart SDG City Development Strategies	implement Smart SDG City Development Strategies

Deliverables

15.49 Table 15.7 lists all deliverables for the subprogramme.

Table 15.7

Subprogramme 2: deliverables for the period 2023–2025, by category and subcategory

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	29	29	27	27
1. Projects on spatial connectivity, urban policies and spatial frameworks, urban planning and design, urban-rural linkages and integrated territorial development, city planning, extension and design	14	14	13	13
2. Projects on spatial productivity, local economic development, urban and municipal finance, financing urban basic services and infrastructure	7	7	6	6
3. Projects on best practices, centres of excellence, university partnerships, prosperity indices, frontier technologies and legal and governance frameworks for sustainable, inclusive and innovative development of cities and regions	8	8	8	8
Seminars, workshops and training events (number of days)	39	39	41	40
4. Policy dialogues, seminars, workshops and training events on spatial connectivity, urban planning and design, metropolitan planning, urban and rural linkages, action planning, urban and territorial planning and national urban policies	25	25	26	26
5. Training events and workshops on use of information and communications technology, innovation, frontier technologies, best practices, legal and governance frameworks and prosperity indices for sustainable urban development and implementation of the New Urban Agenda and the Sustainable Development Goals	6	6	6	6
6. Training events and workshops on urban productivity, local economic development, urban and municipal finance, public financial management and local governance	8	8	9	8
Publications (number of publications)	2	2	2	2
7. National cities reports	2	2	2	2
Technical materials (number of materials)	11	11	12	12
8. Technical materials on spatial connectivity, urban planning and design, metropolitan planning, urban and rural linkages, action planning, urban and territorial planning, national urban policies and people-centred smart cities.	5	5	6	6
9. Technical materials on spatial productivity, local economic development, urban and municipal finance, financing urban basic services and infrastructure	3	3	3	3
10. Technical materials on frontier technologies and innovation, best practices, legal and governance frameworks and prosperity indices for sustainable urban development and implementation of the New Urban Agenda and the Sustainable Development Goals	3	3	3	3

C. Substantive deliverables

Consultation, advice and advocacy: advisory services to 20 Member States on national urban policy, urban-rural linkages, metropolitan development, territorial development, urban monitoring financing sustainable urban development, smart cities and private-sector focused engagement frameworks.

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
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Databases and substantive digital materials: national urban policy database comprising approximately 160 countries; compendium of urban-rural linkages case studies; global municipal database, comprising 50 countries and approximately 110 cities.

D. Communication deliverables

Outreach programmes, special events and information materials: brochures, leaflets, profiles and events on national urban policy, urban-rural linkages, metropolitan development, territorial development, urban monitoring financing sustainable urban development, smart cities and private-sector focused engagement frameworks.

Digital platforms and multi-media content: content for social media.

Subprogramme 3 Strengthened climate action and improved urban environment

Objective

- 15.50 [The objective, to which this subprogramme contributes, is to](#) strengthened climate action and improved urban environments through reducing greenhouse gas emissions and improving air quality, improving resource efficiency and protecting ecological assets, and the effective adaptation of communities and infrastructure to climate change.

Strategy

- 15.51 [To contribute to the objective, the subprogramme will:](#)
- (a) Provide technical support for the development of low-emission city development that addresses emerging climate risks, adaptation investments, basic service provision and the integration of low-emission development and air quality strategies into urban mobility, public space and urban development strategies;
 - (b) Provide assistance on sustainable approaches to urban climate action to requesting Member States through innovative technologies, knowledge transfer, capacity-building, data and development of an evidence base, policy advice and peer-to-peer engagement in global and regional networks;
 - (c) Provide assistance to Member States on the integration of the urban dimension in nationally determined contributions, national adaptation plans and other national climate changes policies, strategies and plans and support their implementation across all levels of governments;
 - (d) Promote solutions to climate action for urban and peri-urban environmental protection, renovation and restoration and open public spaces, as well as integrated solid waste management and marine plastic litter reduction through the development of tools, guidelines and field projects;
 - (e) Support Member States in the development of energy- and resource-efficient technologies and standards for buildings and urban basic services, as well as the integration of energy and resource efficiency principles into country-specific building and planning codes;
 - (f) Provide assistance in the formulation of policy and legislation, urban planning and design, multilevel governance and financing instruments, including through its flagship programme entitled “RISE-UP: resilient settlements for the urban poor”, which focuses on mobilizing investments to address climate resilience issues affecting urban communities in vulnerable situations;
 - (g) Support the implementation of global adaptation initiatives, such as the National Adaptation Plan Global Support Programme and the Nationally Determined Contributions Partnership;

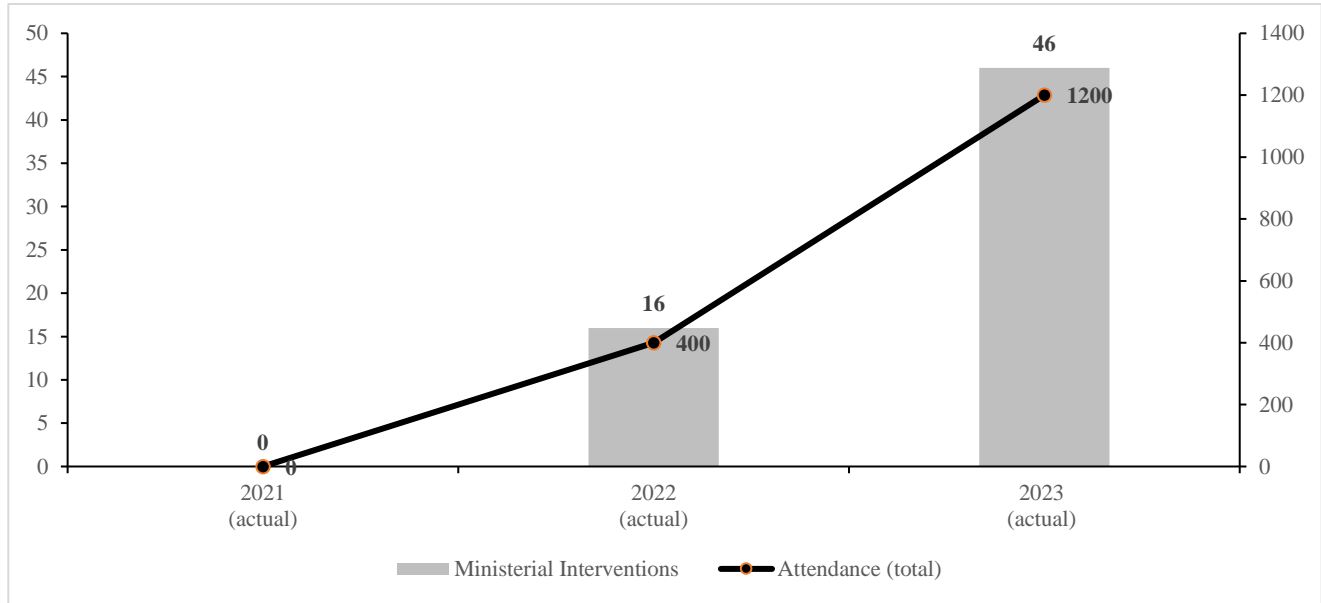
- (h) Promote an integrated approach to socioeconomic development, climate and health resilience through the provision of technical advice on technologies, processes and investment opportunities.
- 15.52 In doing so, the subprogramme will assist Member States in making progress towards achieving Sustainable Development Goals 1, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14 and 15.
- 15.53 [The above-mentioned work is expected to result in:](#)
- (a) Multidimensional climate action and urban environment planning by Member States and partner cities that reduces greenhouse gas emissions, builds climate resilience of urban systems and communities, preserves, regenerates and restores urban biodiversity and reduces air and water pollution;
 - (b) Mobilization of additional financial resources for adaptation to climate change at the national and subnational levels;
 - (c) Member States' nationally determined contributions and national climate adaptation plans incorporating urban dimensions;
 - (d) More climate- and pandemic-resilient cities, human settlements and communities.

Programme performance in 2023

Multilevel and Urban Climate Action firmly anchored in global climate frameworks

- 15.54 [The subprogramme](#) has received a strong endorsement by member states at UN-Habitat's Second Assembly in June 2023. A climate change specific resolution requests UN-Habitat to further strengthen its climate change related work at the city and community level, to support multilevel climate action and to continue the Ministerial Meeting on Urbanization and Climate Change, first convened at COP27. The Subprogramme co-organized and co-chaired the first Local Climate Action Summit together with the COP28 Presidency and Bloomberg Philanthropies, attended by over 250 mayors and opened by the Secretary-General. The event highlighted the critical role of multilevel climate action. A notable outcome was the CHAMP (Coalition for High Ambition Multilevel Partnerships) pledge, signed by 71 national governments by the end of COP28 (13 December 2023), committing to include multilevel action in COP28 outcomes and to collaborate with non-state actors for the 2025 revision of the Nationally Determined Contributions (NDCs). The Second Ministerial Meeting on Urbanization and Climate Change, was the curtain raiser of the Multilevel Action, Urbanization and Built Environment / Transport day. The event was attended by over 1000 participants. 48 ministers and vice ministers, seven mayors as well as representatives of 11 international organizations, multilateral development banks and community organizations spoke. A highlight was the dialogue series between mayors and ministers from the same countries that jointly pledged stronger collaboration in the spirit of multilevel climate action.
- 15.55 [Progress towards the objective is presented in the performance measure below \(see figure 15.5\).](#)

Figure 15.5
 Performance measure: **Recognition of sustainable urban development in climate change diplomacy**
 (no. of Ministerial interventions, no. of participants)



Planned results for 2025

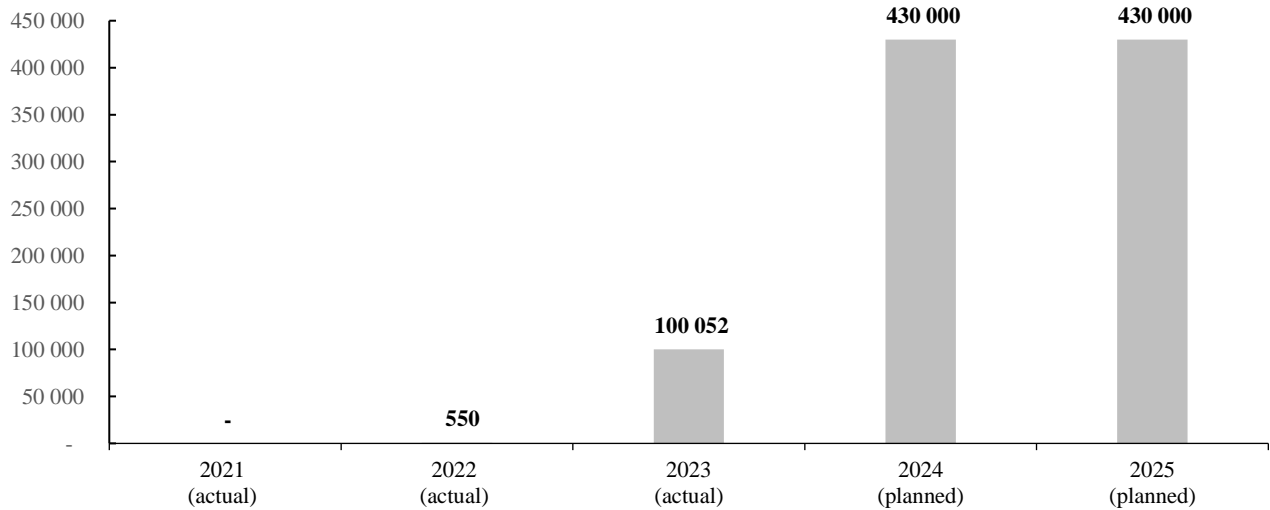
Result 1: Increased climate resilience of urban communities in Jordan and Lebanon

Programme performance in 2023 and target for 2025

- 15.56 The subprogramme’s work contributed to the increased climate resilience of 100,052 community members in Jordan and Lebanon, which did not meet the planned target of 430,000 for 2023. The target was not met due to the continuing financial crisis in Lebanon which had delayed financial transfers. Building materials continue to be higher than budgeted and project adjustments could only partially absorb higher costs.
- 15.57 Progress towards the objective and the target for 2025 are presented in the performance measure below (see figure 15.6).

Figure 15.6

Performance measure: [number of people in Jordan, Lebanon and the Syrian Arab Republic who have benefited from climate change adaptation actions identified through the master planning process (cumulative)]
 [(Unit of measurement)]



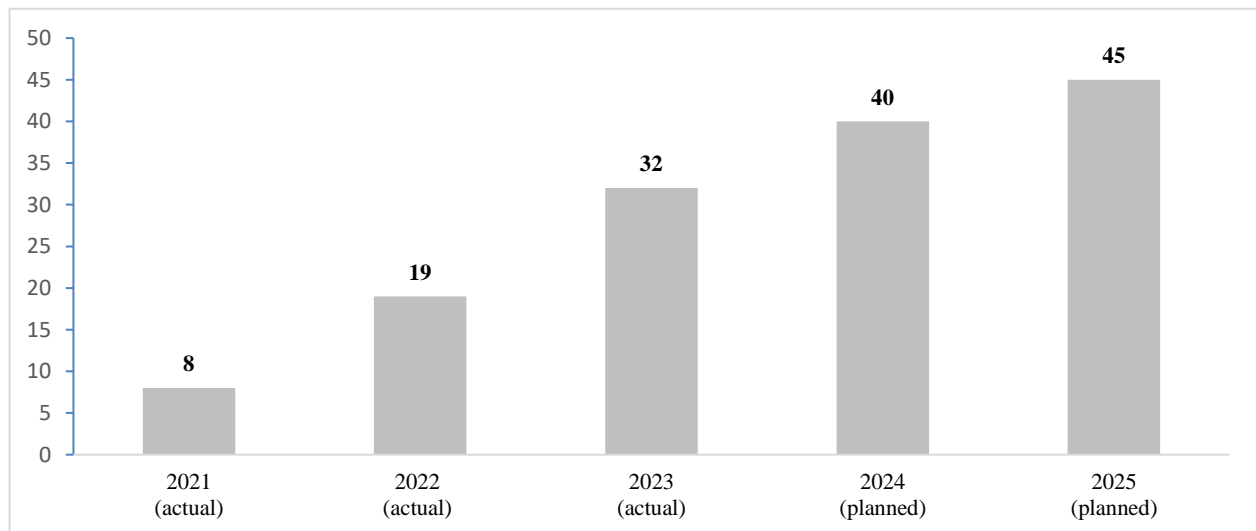
Result 2: Nature-based solutions to improve livelihoods and resilience of urban poor communities

Programme performance in 2023 and target for 2025

- 15.58 [The subprogramme’s work contributed to 32 nature-based solutions, which met the planned target for 2023.](#)
- 15.59 [Progress towards the objective and the target for 2025 are presented in the performance measure below \(see figure 15.7\).](#)

Figure 15.7

Performance measure: [number of towns and cities implementing nature-based solutions (cumulative)]
 [(Unit of measurement)]



Result 3: Nationally Determined Contributions increasingly contain urban content

Proposed programme plan for 2025

15.60 The subprogramme supports member states in the enhancement of the urban content of their NDCs as high-ambition urban action is critical to achieve the mitigation and adaptation goals of the Paris Agreement. As such, the Subprogramme monitors the urban content of the NDCs since 2016. In 2020, UN-Habitat issued a guide on “Enhancing Nationally Determined Contributions through urban climate action.” Subsequent monitoring reports were presented at COP26, Glasgow 2021, COP27, Sharm-el-Sheikh, 2022 and COP28, Dubai, 2023.

Lessons learned and planned change

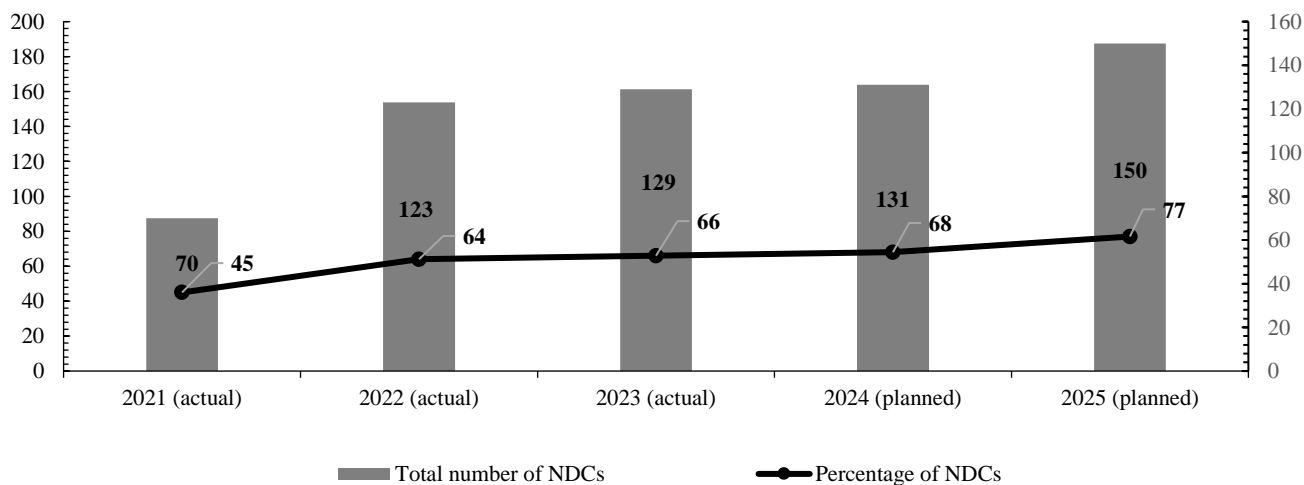
15.61 The lesson for the subprogramme was that (i) urban policy makers at national and local levels need to engage in climate change policy development to shape NDCs, (ii) international monitoring of progress provides member states with a score card which can help improve policies, (iii) urban stakeholders need support in policy development and implementation. In applying the lesson, the subprogramme will (i) continue monitor the urban content of the NDCs, (ii) provide in-depth analysis of some NDCs, (iii) provide advisory support for development and implementation of the urban dimension of the NDCs with a particular emphasis on the mandated revision of the NDCs in 2025.

15.62 Expected progress towards the objective is presented in the performance measure below (see figure 15.8)

Figure 15.8

Performance measure: Nationally Determined Contributions with urban content

[(Unit of measurement: Total Number of NDCs with Urban Content and percentage of NDCs with urban content)]



Deliverables

15.63 Table 15.8 lists all deliverables of the subprogramme.

Table 15.8

Subprogramme 3: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	22	22	28	35
1. Projects on improving urban air quality, the urban environment, climate change mitigation, and increased access to low-emission basic services, more sustainable infrastructure and buildings	2	2	4	4
2. Projects on policies, legal instruments, plans and strategies for better urban air quality, the urban environment, climate change mitigation and low-emission basic services and sustainable infrastructure and buildings	1	1	2	2
3. Projects on resilience-building and adaptation of communities and infrastructure to climate change, and disaster risk reduction	10	10	–	–
4. Projects on effective adaptation of communities and infrastructure to climate change, informed by participatory processes, assessments of local vulnerabilities and innovative data collection (i.e., remote sensing) and processing	6	6	16	18
5. Projects on policies, legal instruments, plans and strategies for strengthened resilience and effective adaptation of communities and infrastructure to climate change	–	–	4	5
6. Projects on urban environmental management and restoration, biodiversity protection, circular economy and ecosystem services	1	1	2	4
7. Projects on urban resource management and efficiency, including circular economy, efficient use of urban land, service provision and sustainable water and waste management, and promotion of cleaner energy and energy efficiency	2	2	2	2
Seminars, workshops and training events (number of days)	43	43	47	55
8. Seminars, workshops and training events for partners and those in vulnerable situations (e.g., in informal settlements) on climate change mitigation, air quality and low-emission basic services	10	10	12	15
9. Seminars, workshops and training events on effective adaptation of communities and infrastructure to climate change	25	25	30	35
10. Seminars, workshops and training events on sustainable city models and their application, sustainable infrastructure and urban planning	5	5	–	–
11. Training on environment and climate dimensions and Sustainable Development Goal monitoring in urban areas	3	3	–	–
12. Seminars, workshops and training events for national and local government partners and other urban stakeholders on urban environmental management, restoration and renovation, biodiversity protection, circular economy and ecosystem services.	–	–	5	5
Publications (number of publications)	3	3	4	6
13. Publication on climate change mitigation and air quality	1	1	2	2
14. Publication on effective adaptation of communities of slums and other urban communities in vulnerable situations in urban neighbourhoods, and infrastructure, to climate change	1	1	1	2
15. Publication on improved low-emission urban services and resource efficiency (e.g. focusing on technological innovation)	1	1	1	2
Technical materials (number of materials)	5	5	8	10
16. Technical materials on improved resource efficiency and protection of ecological assets, including sectoral materials	1	1	2	2
17. Technical materials on climate change mitigation and air quality	1	1	2	2

Category and subcategory	2023 planned	2023 actual	2024 planned	2025 planned
18. Technical materials on climate action, basic services or environment in human settlements	1	1	2	2
19. Technical materials on national, regional and local guidelines, plans, coordination mechanisms and strategies on climate action, the urban environment, ecosystems and biodiversity, ecological assets and ecosystem services	1	1	1	2
20. Technical materials on improved low-emission urban services, resource efficiency and (electric) mobility solutions and infrastructure (including monitoring)	1	1	1	2

C. Substantive deliverables

Consultation, advice and advocacy: advisory services to 20 Member States on reducing urban greenhouse gas emissions to achieve climate change mitigation and adaptation, improving air quality and low-emission urban services, improving resource efficiency and protecting ecological assets.

Databases and substantive digital materials: databases on urban climate- or environment-relevant subjects, and simulations, including a global database on the urban dimension of Nationally Determined Contributions, urban climate resilience frameworks in Southern Africa, ecosystems-based adaptation solutions in Southeast Asia, the Arab Region and Latin America and the Caribbean as well as a toolbox for urban biodiversity solutions.

D. Communication deliverables

Outreach programmes, special events and information materials: brochures, campaign and events on greenhouse gas emissions and air quality, resource efficiency, protection of ecological assets and effective adaptation of communities and infrastructure to climate change.

External and media relations: press articles on climate action and the urban environment.

Digital platforms and multimedia content: websites and content for social media accounts; multimedia content on urban climate- or environment-relevant subjects.

Subprogramme 4 Effective urban crisis prevention and response

Objective

- 15.64 [The objective, to which this subprogramme contributes, is to](#) enhance urban crisis prevention and response and advance social integration and inclusive communities as well as improved living standards and the inclusion of migrants, refugees, internally displaced persons and returnees.

Strategy

- 15.65 [To contribute to the objective, the subprogramme will:](#)
- (a) Engage in-country comprehensive, participatory and inclusive operational programmes to respond to crises affecting all members of the community, including those in vulnerable situations; and implement fit-for-purpose land administration towards the achievement of tenure security for all in crisis-affected areas, while supporting measures for national urban frameworks that adopt inclusive urban governance and planning approaches;
 - (b) Support implementation by Member States of inclusive, evidence-based and sustainable recovery approaches, such as the urban recovery framework for post-conflict and post-disaster situations to support urban resilience recovery, applying area-based approaches and community inclusive participatory and bottom-up processes, while ensuring age, gender and diversity representation;
 - (c) Build the capacity of national, regional and local actors, through technical assistance and training, to increase social cohesion between communities, reducing discrimination and xenophobia with full respect for human rights in urban crisis situations;

- (d) Prioritize improved living standards and the inclusion of migrants, refugees, internally displaced persons and returnees by providing urban crisis-response expertise and supporting integrated urban development strategies that address the needs of both host communities and the displaced;
 - (e) Enhance UN-Habitat normative guidance and operational support in displacement contexts, including internal displacement, on the evidence-based impact of migration and displacement on urbanization;
 - (f) Develop normative guidance and enhance the capacities of national, regional and local actors in reducing and preventing disaster risk, including foresight and early warning, thus strengthening resilience in human settlements;
 - (g) Develop evidence-based local disaster risk reduction and resilience strategies in line with the Sendai Framework for Disaster Risk Reduction 2015–2030, and provide support to national and local governments to implement such strategies in target cities and territories.
- 15.66 In doing so, the subprogramme will assist Member States in making progress towards achieving Sustainable Development Goals 1, 5, 8, 9, 10, 11, 13 and 16.
- 15.67 **The above-mentioned work is expected to result in:**
- (a) An increased proportion of the population in crisis-affected communities engaging in local decision-making with regard to reconstruction projects and improved social inclusion, strengthened land tenure and improved access to adequate housing and basic services;
 - (b) An increased number of cities where refugees, migrants, internally displaced persons, returnees and host communities have access to secure tenure, sustainable basic services and social services, adequate housing, safety and security;
 - (c) The reduction of multidimensional risks and increased protection for those in vulnerable situations in cities;
 - (d) Strengthened systems for analysis and decision-making concerning resilient infrastructure at the city level, in particular in crisis settings.

Programme performance in 2023

Building Urban Climate Resilience in South-Eastern Africa

- 15.68 Cities in South-East Africa face heightened vulnerability to natural disasters, particularly severe tropical storms and cyclones, resulting in the destruction of numerous homes, significant casualties, and over 20,603 displaced people across Madagascar, Mozambique and Malawi. Despite the strong commitment of national and local authorities to reduce vulnerabilities and address immediate needs, challenges persist in implementing risk reduction measures. **The subprogramme** has been enhancing local communities' resilience and adaptability through early warning systems, nature-based solutions and emergency shelters and infrastructure reconstruction.

In Madagascar, a safe haven in Morondava provided shelters for 200 people during severe tropical storm Cheneso. The subprogramme also constructed 1 km-long proof-elevated road, rebuilt three bridges and initiated urban greening spaces. Efforts are underway to promote and replicate successful resilience measures nationwide.

In Malawi, the subprogramme has been implementing and promoting disaster-proof techniques for safer schools, hospitals and housing. Two evacuation centres were built in Zomba, along with pioneering urban nature-based solutions.

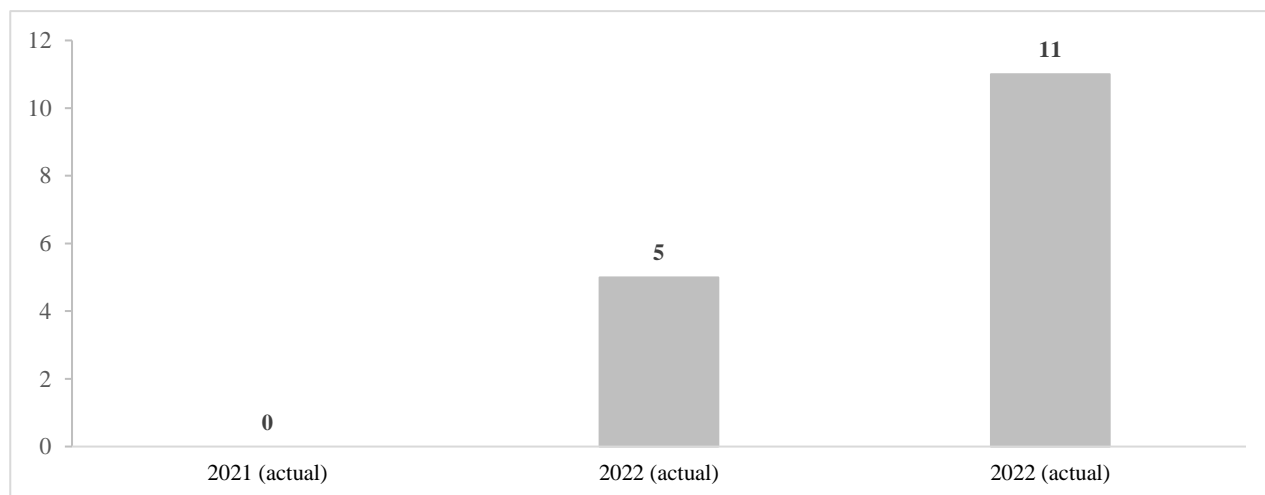
In Mozambique, the subprogramme put in place early warning systems and provided 39,635 people in the city of Chokwe with resilient basic services and infrastructure. Capacity building initiatives

were undertaken to empower local communities in assessing and addressing climate-related challenges.

15.69 Progress towards the objective is presented in the performance measure below (see Table 15.10).

Table 15.10

Performance measure: Number of interventions to enhance the resilience and adaptability of local communities in urban settings



Planned results for 2025

Result 1: strengthened urban recovery and resilience and improved access to basic services in the Syrian Arab Republic

Programme performance in 2023 and target for 2025

15.70 The subprogramme’s work contributed to rehabilitation of Nine neighborhoods and improved access to basic services in two cities in the Syrian Arab Republic, which /met the planned target.

15.71 Progress towards the objective and the target for 2025 are presented in the performance measure below (see Table 15.9).

Table 15.9
Performance measure

2021 (actual)	2022 (actual)	2023 (actual)	2024 (planned)	2025 (planned)
Municipal authorities and local communities supported to develop neighbourhood action plans for nine neighbourhoods in two cities in the Syrian Arab Republic through joint participatory area-based planning	Improved physical access to seven neighbourhoods in four cities in the Syrian Arab Republic and 50 neighbourhood action plans developed by municipal authorities and local communities for the rehabilitation of water, sanitation and waste management services	Nine rehabilitated neighbourhoods and improved access to basic services in two cities in the Syrian Arab Republic	Neighbourhood action plans developed or updated in two cities. Five rehabilitated neighbourhoods and improved access to basic services in two cities in the Syrian Arab Republic	Neighbourhood action plans developed or updated in two cities in the Syrian Arab Republic; and five neighbourhoods rehabilitated and improved access to basic services in two cities in the Syrian Arab Republic

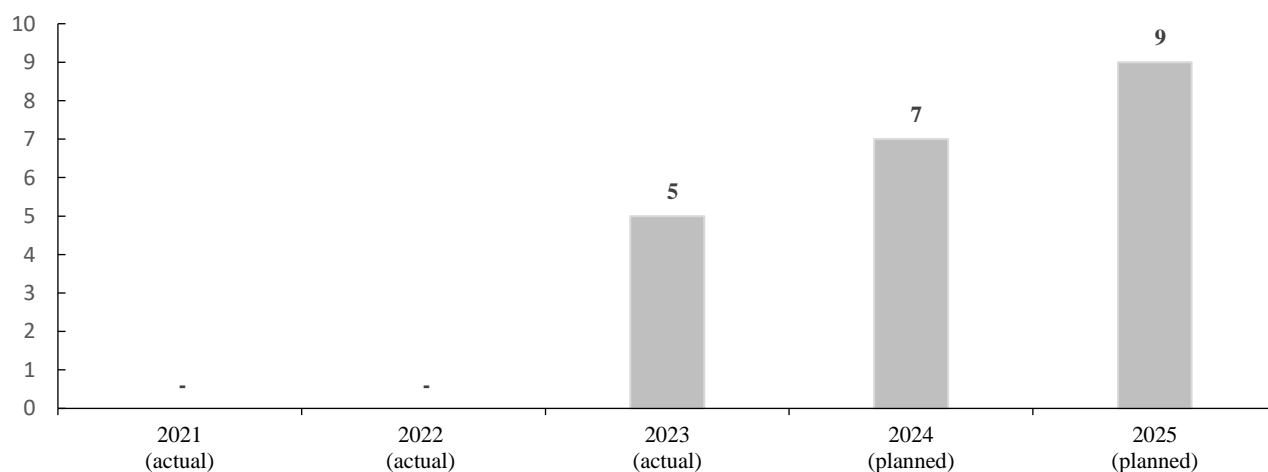
Result 2: enhanced sustainable solutions to migration

Programme performance in 2023 and target for 2025

- 15.72 [The subprogramme’s work contributed to the development of context specific responses to urban migration in 5 countries, which met the planned target.](#)
- 15.73 [Progress towards the objective and the target for 2025 are presented in the performance measure below \(see figure 15.9\).](#)

Figure 15.9

Performance measure: [number of countries adopting a context-specific response to urban migration and displacement (cumulative)]
[[Unit of measurement]]



Result 3: Promote the sustainable integration of displaced communities in urban areas through enhancements in tenure security

Proposed programme plan for 2025

15.74 Around 2.6 million people in Somalia face displacement due to climate-change-induced drought, flooding and conflict, gravitating towards cities that struggle to manage the unprecedented influx. The subprogramme adopts an innovative approach to address Somalia’s internal displacement challenges by seeking durable solutions. It targets systemic blockages, challenges, and opportunities through capacity building and support for local authorities, focusing on developing plans and land-related policies. The goal is to enhance tenure security, promote social inclusion, ensure security, and reduce eviction risks. By establishing a robust normative and institutional framework, the subprogramme aims to create an enabling environment for securing investments in social infrastructure and basic services. These investments are crucial for fostering self-reliance and sustainable (re)integration of displaced communities.

Lessons learned and planned change

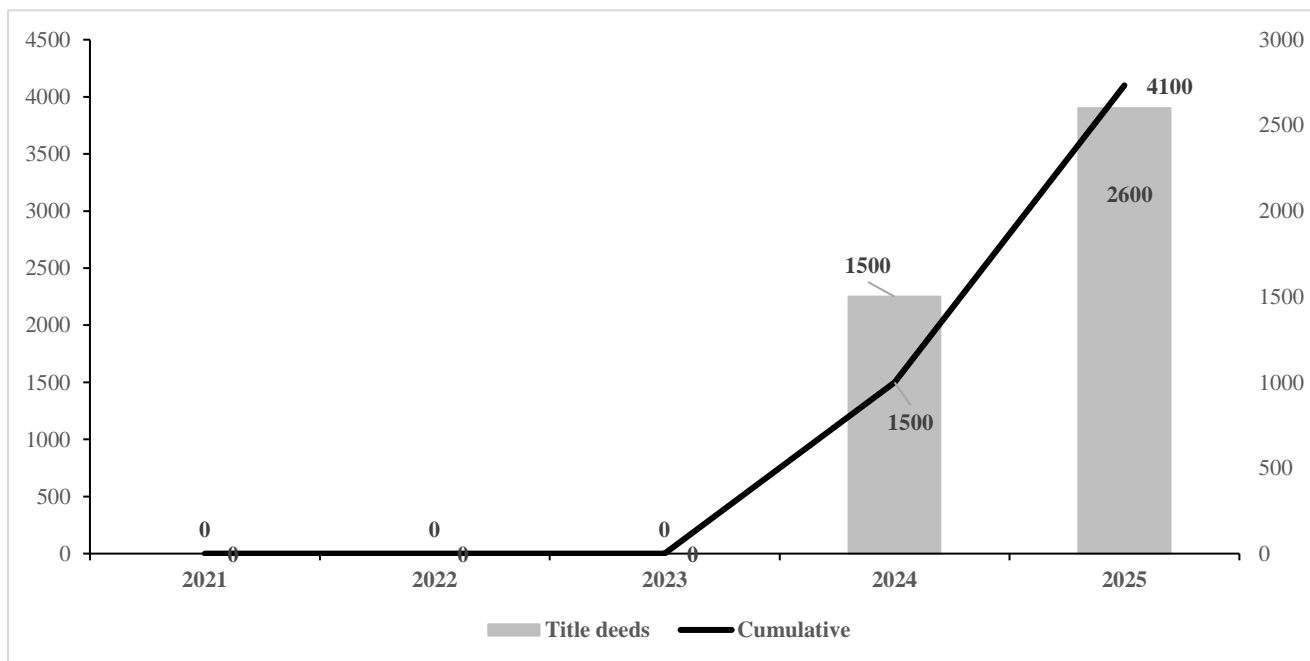
15.75 The lesson for the subprogramme was to bring a development lens to the discussion on durable solutions to displacement. In applying the lesson, the subprogramme will local governments with tools and capacity required to manage rapid urban growth brought on by displacement, with a focus on tenure security and land governance to build safe, inclusive and economically viable neighbourhoods.

15.76 Expected progress towards the objective is presented in the performance measure below (see figure 15.10)

Figure 15.10

Performance measure: Number of land title deeds issued in support of integrating displaced communities

[(Unit of measurement)]



Deliverables

15.77 Table 15.10 lists all deliverables of the subprogramme.

Table 15.10

Subprogramme 4: deliverables for the period 2023–2025, by category and subcategory

<i>Category and subcategory</i>	<i>2023 planned</i>	<i>2023 actual</i>	<i>2024 planned</i>	<i>2025 planned</i>
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	21	21	21	21
1. Projects on enhanced social integration and cohesive communities	8	8	8	8
2. Projects on improved living standards and inclusion of migrants, refugees and internally displaced persons	7	7	8	8
3. Projects on enhanced resilience of the built environment and infrastructure	6	6	6	6
Seminars, workshops and training events (number of days)	31	31	31	31
4. Seminars, workshops and training events on enhanced social integration and cohesive communities	12	12	10	10
5. Seminars, workshops and training events on improved living standards and inclusion of migrants, refugees and internally displaced persons	8	8	9	9
6. Seminars, workshops and training events on enhanced resilience of the built environment and infrastructure	11	11	12	12
Publications (number of publications)	2	2	–	1
7. Publication on improved living standards and inclusion of migrants, refugees and internally displaced persons	1	1	–	1
8. Publication on enhanced resilience of the built environment and infrastructure	1	1	–	–
Technical materials (number of materials)	6	6	7	7
9. Technical materials on enhanced social integration and cohesive communities	2	2	2	2
10. Technical materials on improved living standards and inclusion of migrants, refugees and internally displaced persons	2	2	3	3
11. Technical materials on enhanced resilience of the built environment and infrastructure	2	2	2	2
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services provided to five Member States on urban crisis mitigation and response and on enhancing urban resilience to multi-hazard threats, including impacts from ongoing conflicts, climate change and crises related to migration and displacement.				
Databases and substantive digital materials: urban migration indicators in the UN-Habitat Global Urban Monitoring Framework, used by three entities either at the country or the global level.				
D. Communication deliverables				
Outreach programmes, special events and information materials: global and regional information materials, brochures, leaflets and online awareness-raising and digital learning materials focusing on social inclusion and the response to migration and displacement, urban recovery and reconstruction as well as risk reduction in human settlements, including early warning systems and foresight..				
Digital platforms and multimedia content: content for social media accounts, blogs and websites related to the social and economic inclusion of migrants, refugees, internally displaced persons and returnees in urban crisis contexts as well as risk reduction and recovery in urban areas.				