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**Executive Board of the United Nations  
Human Settlements Programme  
Second session of 2022**

21-23 November 2022

**Draft decisions for consideration by the Executive Board at its  
second session of 2022**

**Draft decision 2022/[A] : Implementation of the strategic plan for the period 2020–2023, financial, budgetary and administrative matters of the United Nations Human Settlements Programme, report of the Joint Inspection Unit on the findings of its review of the management and administration of UN-Habitat and draft work programme and budget for 2023**

**(a) Implementation of the strategic plan of the United Nations Human Settlements Programme for the period 2020–2023**

*The Executive Board*

1. *Takes note of* the report of the Executive Director on the *Annual Report 2021* on the implementation of the strategic plan of UN-Habitat for the period 2020–2023 and the summary thereof;
2. *Requests* the Executive Director to report back to the Executive Board at its first session of 2023 on the mid-term evaluation of the implementation of the strategic plan for the period 2020–2023 to assess progress towards the strategic result of the strategic plan;

**(b) Financial, budgetary and administrative matters of the United Nations Human Settlements Programme**

3. *Takes note of* the report and update of the Executive Director on:

- The financial status as at 30 June 2022,
- The report of the Executive Director on the interim financial status as at 31 October 2022,
- The report of the Executive Director on the staffing of UN-Habitat as at 30 June 2022,
- The report of the Executive Director on recruitment, including on equitable geographical distribution and gender parity, the report of the Executive Director on the implementation of the resource mobilization strategy in line with the strategic plan,
- the report of the Executive Director on the ongoing restructuring of UN-Habitat,
- The UN-Habitat financial report and audited financial statements for the year ended 31 December 2021,
- The report of the Board of Auditors.

4. *Decides* to include an agenda item on the implementation of the recommendations of the Board of Auditors at the second session of each year;
- (c) **Report of the Joint Inspection Unit on the findings of its review of the management and administration of UN-Habitat, the report of the Office of Internal Oversight Services and the report of the Ethics Office**
5. *Takes note* of the report of the Joint Inspection Unit on its review of the management and administration of UN-Habitat<sup>1</sup> and *requests* the Executive Director to report to the Executive Board on progress in the implementation of those recommendations at its first session of 2023;
6. *Recalling* General Assembly Resolution A/RES/73/239 adopted by the General Assembly on 20 December 2018, in particular paragraph 2, *and* Decisions 1/1 and 1/2 of the United Nations Habitat Assembly on 31 May 2019;
7. *[Takes note of]* the report of the Joint Inspection Unit on the findings of its review of the management and administration of UN-Habitat<sup>2</sup>, and in particular with regard to Recommendation 1, is on the view that the current governance structure of UN-Habitat, which was established in 2019, needs adequate time to function before any effective assessment and therefore recommends to the UN-Habitat assembly to establish a working group to consider the feasibility of the same recommendation and report to the Executive Board at its second session of 2023 for appropriate action];
- 7 Alt 1. *Notes* that the [three-tier] [current] governance structure of UN-Habitat was established only in 2019 and that adequate time is required for the structure to function before any effective assessment could be meaningful and *recommends* [to] [that the] the United Nations Habitat Assembly at its second session to be held in 2023 to [further] [consider] [decides to] [postponing] [any action related to] the [implementation] [feasibility] of Recommendation 1 of the report of the Joint Inspection Unit on the findings of its review of the management and administration of UN-Habitat<sup>3</sup> [in preparation for the third session of the UN-Habitat Assembly] ;
- 7 Alt 2. *[Notes that the current governance structure of UN-Habitat was established only in 2019 and that adequate time is required for the structure to function before any effective assessment could be conducted]* ;
8. *Takes note* of the report of the Office of Internal Oversight Services, *welcomes* the related update by the Executive Director and *calls upon* the Executive Director to further implement the recommendations contained in the report;
9. *Welcomes* the report of the Ethics Office and *takes note* of the related update by the Executive Director;
- (d) **Work programme of the United Nations Human Settlements Programme and the draft budget of the United Nations Habitat and Human Settlements Foundation for 2023**
10. *Recalling* its [decision 2022/1, in particular paragraph 4](#), *approves* the draft work programme of UN-Habitat and the non-earmarked budget of the United Nations Habitat and Human Settlements Foundation for 2023 of \$3 million, as reflected in the report of the Executive Director on the draft work programme of UN-Habitat and draft budget of the United Nations Human Settlements Foundation for 2023 set out in document HSP/EB.2022/4/Rev.1;
11. *Recalls* Decision 2020/4 on the establishment of a financial reserve in the non-earmarked Foundation with the purpose to ensure its solvency, *decides* to set the minimum level of the reserve at \$3 million or 20 per cent of the approved budget for the following financial period, whichever is higher [*and further decides* that in 2023 [50 percent of] the surplus of 2022 goes to the reserve];

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<sup>1</sup> JIU/REP/2022/1

<sup>2</sup> JIU/REP/2022/1

<sup>3</sup> JIU/REP/2022/1

12. [Decides that the Executive Director is authorized, with the prior [consent] [concurrence] of the [United Nations Controller] [ad hoc working group on programmatic, budgetary and administrative matters] [Executive Board] to enter into commitments from the available balance of the financial reserve; ] [and requests the ad hoc working group on programmatic, budgetary and administrative matters to [develop] [recommend to the Executive Board] [at its next session] [further] guidance on the use of the reserve];

12 Alt. [Decides that the ad hoc working group on programmatic, budgetary and administrative matters through a transparent, inclusive and participatory process may recommend to the Bureau of the Executive Board to consider authorising the Executive Director to enter into commitments from the available balance of the financial reserve];

13. Welcomes the report on the scalability model for the non-earmarked Foundation budget and recalls in that regard, the mandate of the Executive Board specified in Rule 5 of the rules of procedure of the EB adopted in 2019 and pursuant to rules 10.4 (g), rule 24.3 and rule 25 of the rules of procedure of the UN-Habitat Assembly, and requests the Executive Director to present an updated model for the non-earmarked Foundation budget, subject to various funding levels up to \$ 12 million;

(e) **Preparation of the draft work programme of the United Nations Human Settlements Programme and draft budget of the United Nations Habitat and Human Settlements Foundation for 2024**

14. Takes note of the need to align the sessions of the Executive Board in 2023 with the preparatory and approval process for the draft work programme of UN-Habitat and draft budget of the United Nations Habitat and Human Settlements Foundation for 2024;

15. Requests the ad hoc working group on programmatic, budgetary and administrative matters of the Executive Board to discuss a draft work programme and draft budget of UN-Habitat for 2024 in line with the Executive Director's recommended budget for the United Nations Habitat and Human Settlements Foundation;

16. Requests Executive Director to update the Executive Board at its first session of 2023 on the status of the draft work programme and draft budget for 2024, taking into account the recommendations of the ad hoc working group on programmatic, budgetary and administrative matters;

17. [ ] UN-Habitat's proposed regular budget allocation for 2023, and UN-Habitat's exploration of innovative sources of financing;

**Draft decision 2022/[B]: Implementation of the normative and operational activities of the United Nations Human Settlements Programme, reporting on the programmatic activities of the Programme in 2022, implementation of subprogrammes, flagship programmes and technical cooperation activities**

(a) **Implementation of the normative and operational activities of the United Nations Human Settlements Programme**

*The Executive Board*

1. Takes note of the update and report by the Executive Director on the contribution, experiences and added value of UN-Habitat in urban crisis situations;

2. Encourages the Executive Director, recalling its Decision 2022/2 paragraph 9, within the limits of available resources, to continue the analysis of its operational and normative work in support of urban crisis prevention and response, to identify regional trends and solutions, and address possible gaps in tools and services provided by UN-Habitat globally;

3. Requests the Executive Director to help ensure that the science and the data on the wide range of crises occurring in urban areas is made accessible to local governments and local actors;

4. Encourages the Executive Director to further explore the contribution of urban crisis prevention and response, to climate action, durable solutions for the displaced, sustaining peace and acceleration

of the achievement of the Sustainable Development Goals, and to continue the extraordinary dialogue that was held on the matter at the eleventh session of the World Urban Forum and to consider a follow-up dialogue at the second session of the United Nations Habitat Assembly in 2023;

5. *Encourages* the Executive Director to mobilize further extra-budgetary resources or voluntary contributions for UN-Habitat to take up its role of supporting United Nations country teams in managing acute urban displacement and finding durable solutions, in response to the Secretary-General's Action Agenda on Internal Displacement;

6. *Requests* the Executive Director to intensify programme development related to urban crisis prevention and response in close consultation with strategic partners inter-alia the Office of the United Nations High Commissioner for Refugees, the United Nations Development Programme and the International Organization for Migration;

7. *Also takes note of* the report of the Executive Director on the implementation of flagship programmes;

8. *Requests* the Executive Director to mobilize additional capacities and expertise as well as joint secretariat support for the flagship programmes as key instruments for the integration of the normative and operational work of UN-Habitat towards enhancing strategic partnerships across the flagship programmes and integrated work in priority locations, including at the subregional level;

9. *Encourages* the Executive Director to seek further convergence between UN-Habitat global programmes and flagship programmes to deliver more integrated and tailored solutions related to climate change, migration, smart cities, and urban regeneration and resilience

10. *Encourages* the Executive Director to further highlight the importance of urban regeneration for the localisation of the Sustainable Development Goals, showcasing the linkages between the housing, climate change and the priorities of the Sustainable Development Goals;

11. *Encourages* the Executive Director to explore in a consultative manner the development of international guidelines on people-friendly smart cities to scale up good practice;

12. *Encourages* the Executive Director to develop strategic partnerships for resilient settlements for the urban poor by analysing existing expertise, experience, best practices and lessons learned, and to expand resource mobilization, including by disseminating success stories to relevant stakeholders;

13. *Encourages* the Executive Director to identify geographical areas where there is the greatest need and opportunity for UN-Habitat to add value to wider United Nations efforts in addressing urban migration and displacement challenges across the humanitarian-development-peace nexus;

14. *Requests* the Executive Director to develop a model of Sustainable Development Goal cities certification to be recognized across the United Nations system in line with the United Nations global urban monitoring framework;

**(b) High-level meeting of the General Assembly on the implementation of the New Urban Agenda**

15. *Welcomes* the update by the Executive Director on the outcomes of the high-level meeting of the General Assembly to assess progress in the implementation of the New Urban Agenda, held on 28 April 2022, and *takes note of* the summary of the outcome of the high-level meeting on the review of the implementation of the New Urban Agenda, including the annex of actions on housing, climate action, localization, and urban crisis recovery to accelerate the implementation of the New Urban Agenda;

**(c) Eleventh session of the World Urban Forum**

16. *Takes note of* the update and the report by the Executive Director on the summary of the outcomes of the eleventh session of the World Urban Forum and *encourages* Member States to organize regular national urban forums to monitor the implementation of the New Urban Agenda at the national and local levels; *urges* the Executive Director to incorporate discussions at sessions of the World Urban Forum as input to the themes of the sessions of the United Nations Habitat Assembly;

**(d) Preparations for the second session of the United Nations Habitat Assembly**

17. *Welcomes* the update by the Executive Director on the preparations for the second session of the United Nations Habitat Assembly scheduled to be held from 5 to 9 June 2023 and *recommends* that Member States to prioritise adequate housing, cities and climate change, localization of the Sustainable Development Goals and response to urban crises when formulating resolutions; and *further* encourages Member States to provide adequate voluntary funding, according to their respective capabilities, to implement all resolutions and further recommends that Member States with the support of the secretariat collectively lead an orderly, transparent process for adopting resolutions that avoid[s] the likelihood of parallel negotiations and promotes adequate resources to implement all resolutions;

18. *Recalls* paragraph 14 of decision 2021/6, in which it is recommended that the United Nations Habitat Assembly at its second session, in 2023, consider approving the extension of the current strategic plan for the period 2020–2023 until 2025 to cover the period 2020–2025;

19. *Takes note of* the theme proposed by the Executive Director for the second session of the United Nations Habitat Assembly;

20. [*Welcomes* the support provided by UN-Habitat to the reconstruction of the human settlements in Ukraine, as well in other countries, territories and areas affected by conflicts and disasters and *requests* the Executive Director, in line with the mandate of the Programme, paragraph 8 of Decision 2022/2 of the outcomes adopted by the Executive Board at its first session of 2022 and subject to the availability of funding, to continue to provide support to Ukraine as well as countries, territories and areas affected by conflicts and disasters, in particular in urban profiling to assess the needs, vulnerabilities and capacities of urban areas and establishment of urban recovery frameworks when relevant.]

**Draft decision 2022/[C] : Methods of work of the Executive Board and the workplan of the Executive Board for 2022**

*The Executive Board*

**(a) Reports of the Executive Board and its working groups**

1.*Adopts* the report of the Executive Board of the United Nations Human Settlements Programme on the work of its first session of 2022;

2.*Takes note of* the briefing by the chair of the ad hoc working group on programmatic, budgetary and administrative matters on the group's work;

3. *Also takes note of* the briefing by the chair of the ad hoc working group on the development of a stakeholder engagement policy on the group's work;

**(b) Working methods of the Executive Board to improve the efficiency and effectiveness of meetings of the Board**

4.*Takes note of* the results of the survey conducted by the secretariat following the first session of the Executive Board of 2022 to evaluate the effectiveness of that session so as to further improve the process and outcome of future sessions;

**(c) Date and agenda for the next session of the Executive Board and its workplan for 2023**

5.*Decides* that the 2023 sessions of the Executive Board will be held as follows: the first session of 2023 will be held from [--] to [--] 2023 and the second session will be held from [--] to [--] 2023;

6.*Also decides* that the provisional agenda for the first session of 2023 shall be as follows:

1. Opening of the meeting.

2. Organizational matters:

(a) Adoption of the agenda and the workplan for the second session of 2022;

(b) Adoption of the report on the second session of 2022.

3. Reports of the ad hoc working groups established by the Executive Board.
4. Financial, budgetary and administrative matters, including the implementation of the resource mobilization strategy in accordance with the strategic plan and UN-Habitat actions to address geographical and gender imbalances in the composition of its staff.
5. Mid-term evaluation of the implementation of the strategic plan for the period 2020–2023.
6. Reports of the Advisory Committee on Administrative and Budgetary Questions relevant to the work and activities of UN-Habitat.
7. Annual work programme of UN-Habitat and budget of the Habitat and Human Settlements Foundation for 2024.
8. Briefing by the Executive Director on the implementation of the normative and operational activities of UN-Habitat, including reporting on the programmatic activities of UN-Habitat in 2022 and the implementation of subprogrammes, flagship programmes and technical cooperation activities.
9. Preparations for the second session of the United Nations Habitat Assembly.
10. Implementation of the resolutions and decisions adopted by the United Nations Habitat Assembly.
11. Briefing by the Executive Director on progress made in the implementation of the reform of the United Nations development system.
12. Annual report on action by UN-Habitat to strengthen protection against sexual exploitation and abuse and against sexual harassment and any other type of exploitation or abuse in the workplace.
13. Annual report on action by the Executive Director to update and improve the internal management, policies and procedures of UN-Habitat.
14. Election of officers of the Bureau.
15. Other matters.
16. Closure of the meeting.