EXECUTIVE BOARD OF UN-HABITAT

First session of the year 2022
29-31 March 2022

AGENDA ITEM 6
Status of and discussion on the draft annual work programme of the United Nations Human Settlements Programme and draft budget of the United Nations Habitat and Human Settlements Foundation for 2023

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Status of Work Programme and Budget

January

• Orientations for WPB 2023 and Prioritisation shared with Member States on 20 January 2022
• Presented to Ad-hoc WG on PBA on 26 January 2022

February

• Draft WPB 2023 reviewed by PMC on 10 February 2022 and submitted to UNHQ on 22 February 2022

Early March

• Draft WPB 2023 presented to Ad-hoc WG on PBA on 11 March 2022

Late March

• Discussion of WPB 2023 during EB 2022, 1st session

June - October

• Consideration of the WPB 2023 by CPC, ACABQ and Fifth Committee

October - December

Overview

Draft

Presented

Discussed

Considered
Draft Annual Work Programme 2023
The urban poor suffer the worst consequences of disasters (both natural and human-made).

56% of the global population live in cities; expected to rise to 70% by 2050.

Regional & sociopolitical disparities continue to influence who benefits from urbanization.

More than 1.6 billion people live in inadequate housing and more than 1 billion live in slums and informal settlements.

High levels of inequality and exclusion are persistent trends in urban areas.

The COVID-19 pandemic has exacerbated systemic inequalities.

Cities are hot spots for environmental and energy challenges.

The urban poor suffer the worst consequences of disasters (both natural and human-made).
Orientations and Prioritization Considerations

The second Quadrennial Report highlights the need to elevate the NUA and to position its transformative commitments and key drivers to enable countries achieve the SDGs and other global agendas.

The COVID-19 pandemic exposed systemic inequalities and created new vulnerabilities, the State’s crucial role in providing public goods and services, the significance of local fiscal capacity; inclusive multi-level governance; and the importance of planning and urban design, adequate housing and sustainable neighbourhoods.

Cities provide opportunities to anchor pandemic recovery in social justice and climate action.

While the UN-Habitat programme of work continues to adapt to evolving conditions, financial resources are needed to adequately support Member States.
The strategy for delivering the 2023 programme plan continues to be driven by the strategic plan for the period 2020–2023, recommended for extension to cover the period *2020-2025.*

The mid-term review of the Strategic Plan found that the COVID-19 pandemic demonstrated the value of the strategic plan, which serves both as a framework for recovery and as a road map for achieving the SDGs.
Strategy - Key Elements of the Strategy for 2023

1. **Co-create** new programmes and projects to integrate normative and operational work; ensure alignment with adjustments to the Strategic Plan.

2. Flagship programmes **fast-track integration** of normative and operational work; and scale impact of the organization.

3. **Capacity-building** initiatives, **digitization** of tools and virtual e-learning programmes.

4. Advocacy, communication and outreach activities across the 4 subprogrammes and **mobilize public and political support**.

5. Follow up of **key meetings** e.g., High-Level meeting of the G.A., 11th session of the World Urban Forum, COP27.

6. Monitor and report on global conditions and trends and provide **evidence for policymaking**.

7. **Strategic partnerships** with other UN entities and other international organization & actors.
The programme plan for 2023 is based on the following **assumptions:**

1. Adequate unearmarked extrabudgetary resources are available to implement planned deliverables

2. Countries commitment to the New Urban Agenda and 2030 Agenda for Sustainable Development (SDGs)

3. National and local governments continue to request for policy advice and technical assistance from UN-Habitat to develop and implement their urban policies, plans and strategies

4. Urban indicators, data and information are used to formulate policies, with adequate mechanisms available for impact monitoring and performance assessments

5. Social, political and macroeconomic conditions will not affect implementation of programmes and projects
Subprogramme 1
Reduced spatial inequality and poverty in communities across the urban-rural continuum

Support Member States in 2023 to:

- Improve access and provision of basic services
- Implement inclusive and gender-responsive land and housing policies, and improving tenure conditions
- Promote effective human settlements growth and regeneration and principles of sustainable urbanization
- Address structural inequalities exposed by the COVID-19 pandemic

Expected results:

- Quality, accessibility, inclusion and safety of public spaces in urban areas are improved for all
- Number of people living in adequate and affordable housing is increased and capacities of policymakers to implement sustainable land governance systems are strengthened
- Dilapidated urban areas are transformed and regenerated into social and economically inclusive areas that offer improved quality of life to inhabitants
Subprogramme 2
Enhanced shared prosperity of cities and regions

Support Member States in 2023 to:

- Enhance policy and planning, and the contribution of urbanization to productivity and inclusive economic development
- Strengthen local revenue systems and leverage a variety of sources of capital for sustainable urban development
- Strengthen capacity on frontier technologies and innovations
- Provide a territorial framework for the socio-economic recovery from COVID-19 and environmental action

Expected results:

- Territorial development is balanced and human settlements are better-connected
- Local authorities enact the institutional and legal reforms necessary to generate additional financial resources
- Capacity of cities to address inequalities and bridge social, spatial and digital divides is strengthened
- Improving data on COVID-19 urban hotspots and ameliorating living standards of most vulnerable
# Subprogramme 3

**Strengthened climate action and improved urban environment**

<table>
<thead>
<tr>
<th>Support Member States in 2023 in:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low-emission city development, integrated in sectoral urban strategies</td>
</tr>
<tr>
<td>Sustainable and nature-based solutions to urban climate action</td>
</tr>
<tr>
<td>Policy, legislation, planning, governance and finance</td>
</tr>
<tr>
<td>Green recovery opportunities and an integrated approach to climate and health resilience after the COVID-19 pandemic</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expected results:</th>
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<tbody>
<tr>
<td>Capacities to implement city-level climate action are strengthened</td>
</tr>
<tr>
<td>Climate action and urban environment planning is multidimensional and focused on urban biodiversity and reduction of air and water pollution</td>
</tr>
<tr>
<td>Investments for adaptation to climate change are mobilized</td>
</tr>
<tr>
<td>Capacities to develop green COVID-19 recovery plans that attract investments are increased</td>
</tr>
<tr>
<td>Cities, human settlements and communities are more climate and pandemic resilient</td>
</tr>
</tbody>
</table>
Subprogramme 4
Effective urban crisis prevention and response

Support to Member States in 2023 to:

- Increase social integration, safety in public spaces and tenure security for all in crisis-affected areas
- Improve living standards and inclusion of migrants, refugees, internally displaced persons and returnees
- Develop and implement disaster risk reduction and resilience strategies
- Increase urban resilience and inclusion of urban recovery into national COVID-19 recovery strategies

Expected results:

- Communities living in crisis-situations are engaged in local decision-making with regard to reconstruction projects and improved social inclusion
- Refugees, migrants, internally displaced persons, returnees and host communities have access to secure tenure, sustainable basic services and social services, adequate housing, safety, security
- Multi-dimensional risks are reduced and protection for the most vulnerable increased through enhanced urban resilience
UN-Habitat Flagship Programmes in 2023

These programmes continue to fast-track integration between normative and operational work.

**People-Centered Smart Cities**
Policy formulation, financing, capacity building and technical support to local and national governments to make smart cities and urban digital transformation work for the benefit of all while contributing to inclusion and sustainability.  
(Subprogramme 2 and 3)

**RISE-UP: Resilient settlements for the urban poor**
Leverage large-scale investments to build urban adaptation and climate resilience in global hotspots of vulnerability and address spatial inequality.  
(Subprogramme 1 and 3)

**Sustainable Development Goals Cities (SDG cities)**
Support cities to accelerate implementation of the SDGs through supporting interconnected processes of data analysis, strategic planning, impact project development and financing, and strengthening local institutions.  
(Subprogramme 1, 2, 3 and 4)

**Inclusive, Vibrant Neighbourhoods and Communities**
Multistakeholder knowledge and resource mobilisation to promote inclusive, green and healthier urban regeneration.  
(Subprogramme 1 and 3)

**Inclusive cities: enhancing the positive impacts of urban migration**
Supporting local and national authorities in creating inclusive and non-discriminatory urban environments for all people.  
(Subprogramme 1 and 4)
Planned deliverables to support Member States’ ongoing management of and recovery from the COVID-19 pandemic:

1. Support governments to increase access to water, sanitation and adequate housing

2. Advocate for the prevention of evictions

3. Measure and reduce spatial vulnerability

4. Prepare urban planning strategies and local resilience programmes
Streamline social inclusion as a process and outcome to address cross-cutting issues relating to older persons, children, people with disabilities, gender and youth.

Strengthen programmatic approach to leave no one behind by focusing on spatial dimension of exclusion and self-reinforcing mechanisms of marginalization.

Enhance Resilience and urban safety to remain crosscutting in guiding frameworks, tools, standards, principles, capacity building and good practices on social inclusion issues.

Draft Budget of UN-Habitat and Human Settlements Foundation 2023
NEW 2022 ASSUMPTIONS

Constraints due to liquidity situation

Core foundation expenditure \( \leq \$3M \)

Programme support expenditure \( \leq \$10M \)

From solvency to sustainability
Prioritization by SG in 2023 regular budget
- Reassign staff to available regular budget posts
- Reassign staff who are already doing project work
- Offers of early retirement
- Hiring freeze
- Additional internal controls on non-staff expenditures

Freeze / abolish vacated posts
Responding to the pandemic

**Health Response**

- **Funds**: USD 32 million (44% of required USD 72 million)

**Humanitarian Response**

- **Portfolio**: 75 projects in 37 countries and 300 cities

**Socio-Economic Response**

- **Beneficiaries**: Over 10 million people

- **Beneficiary cities**: Mapping and data from 1,700 cities informing decision-making and improving coherence
Setting the global discourse on sustainable urban development

The City Prosperity Initiative was used to guide decision-making in around 50 cities by establishing linkages between data, knowledge and policy actions.

We collected data on 77 indicators from 1,500 urban areas in 132 countries with the Global Urban Indicators Database.

We prepared a Global Monitoring Framework as a universal urban monitoring system.

We launched the Urban Agenda Platform to support monitoring of progress to achieve the New Urban Agenda and urban related SDGs.
ACHIEVEMENTS DESPITE CAPACITY LIMITATIONS

We provided support to 36 national governments and more than 20 cities, benefiting more than 300,000 people by improving living conditions in informal settlements.

We supported the local implementation of the SDGs through 30 sustainable, integrated and inclusive urban projects, achieving scaled transformative change in 19 cities.

96 cities used participatory planning methodologies and collected spatial data to increase social cohesion between migrant, displaced and host communities under several regional and country teams.

The HerCity platform provided a digital toolbox to create more inclusive, equal and sustainable cities and promote participation of girls and young women in urban planning using innovative digital technologies in 17 cities.

Reaching those most in need
OUR DOMAINS OF CHANGE

Reduced spatial inequality and poverty in communities across the urban-rural continuum

Enhanced shared prosperity of cities and regions

Strengthened climate action and improved urban environment

Effective urban crisis prevention and response
FLAGSHIP PUBLICATIONS

GLOBAL REPORT

Global State of National Urban Policy 2021
The COVID-19 pandemic has highlighted an opportunity and the potential for national urban policy (NUP) to shape more resilient, green and inclusive cities as part of countries recovery packages. The scale and urgency of pressing and emerging urban challenges has become evident and has given prominence to NUP as a tool...
Read more

TECHNICAL REPORT

Cities and Pandemics: Towards a more just, green and healthy future
The UN-Habitat’s Report on Cities and Pandemics: Towards a More Just, Green and Healthy Future presents an analysis of the situation of the COVID-19 in cities and urban areas after one year since the declaration of pandemic and outlines a range of bold measures that could deliver a lasting and sustainable recovery...
Read more

WORLD CITIES REPORT

World Cities Report 2020: The Value of Sustainable Urbanization
The world we live in has been transformed in a manner not witnessed in recent times. The coronavirus pandemic has triggered what arguably is the worst public health crisis in a century and the worst economic downturn since the Great Depression. In a rapidly urbanizing and globalized world, cities have been the...
Read more

TECHNICAL REPORT

The New Urban Agenda Illustrated
The New Urban Agenda, adopted at Habitat III in Quito, Ecuador, on 20 October 2016, presents a paradigm shift based on the science of cities and lays out standards and principles for the planning, construction, development, management and improvement of urban areas. The New Urban Agenda is intended as a resource for...
Read more
Tried and tested assistance to cities, regions and countries
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<thead>
<tr>
<th>Source of funds</th>
<th>Actual 2021</th>
<th>Approved 2022</th>
<th>Change amount</th>
<th>% change</th>
<th>Estimates 2023</th>
<th>Posts</th>
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<td>2022</td>
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<tr>
<td>Foundation non-earmarked</td>
<td>2,597.6</td>
<td>11,978.6</td>
<td>(8,977.6)</td>
<td>(74.9)</td>
<td>3,001.0</td>
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<td>Regular budget</td>
<td>11,972.8</td>
<td>13,275.8</td>
<td>830.0</td>
<td>6.3</td>
<td>14,105.8</td>
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<tr>
<td>Foundation earmarked</td>
<td>41,094.8</td>
<td>69,122.0</td>
<td>(30,045.4)</td>
<td>(43.5)</td>
<td>39,076.6</td>
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<tr>
<td>Technical cooperation</td>
<td>101,734.4</td>
<td>149,845.5</td>
<td>(53,135.8)</td>
<td>(35.5)</td>
<td>96,709.7</td>
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<td>Programme support</td>
<td>11,496.8</td>
<td>11,228.5</td>
<td>(1,178.1)</td>
<td>(10.5)</td>
<td>10,050.4</td>
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<td>Total</td>
<td>168,896.4</td>
<td>255,450.4</td>
<td>(92,506.9)</td>
<td>(36.2)</td>
<td>162,943.5</td>
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An update to our realignment of funding with function, reinforcing our core normative intergovernmental work.

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<th>LEVEL</th>
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<th>LOCATION</th>
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<tbody>
<tr>
<td>D-1</td>
<td>Director, Management Advisory and Compliance</td>
<td>Nairobi</td>
</tr>
<tr>
<td>P-4</td>
<td>Human Settlements Officer, New Urban Agenda</td>
<td>Nairobi</td>
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<tr>
<td>P-4</td>
<td>Human Settlements Officer, New Urban Agenda</td>
<td>Nairobi</td>
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<tr>
<td>P-4</td>
<td>Human Settlements Officer, Environment and Social Safety</td>
<td>Nairobi</td>
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<td>P-4</td>
<td>Human Settlements Officer, Gender and Social Inclusion</td>
<td>New York</td>
</tr>
<tr>
<td>P-3</td>
<td>Coordination Officer, Governing Bodies Secretariat</td>
<td>Nairobi</td>
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<tr>
<td>LL</td>
<td>Administrative Support, Core Operations</td>
<td>Nairobi</td>
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First session
March 2022

Recommendation of 2023 budget based on current information

Second session
November 2022

Decision on 2023 budget based on latest information
Our activities are all done with our existing limited capacity. Imagine what else we can accomplish. But first, we must achieve solvency and safeguard our core mandate.
THANK YOU