

# THE STRATEGIC PLAN

2020-2023

## REPORT OF THE EXECUTIVE DIRECTOR

**Normative and operational activities of the  
United Nations Human Settlements Programme**

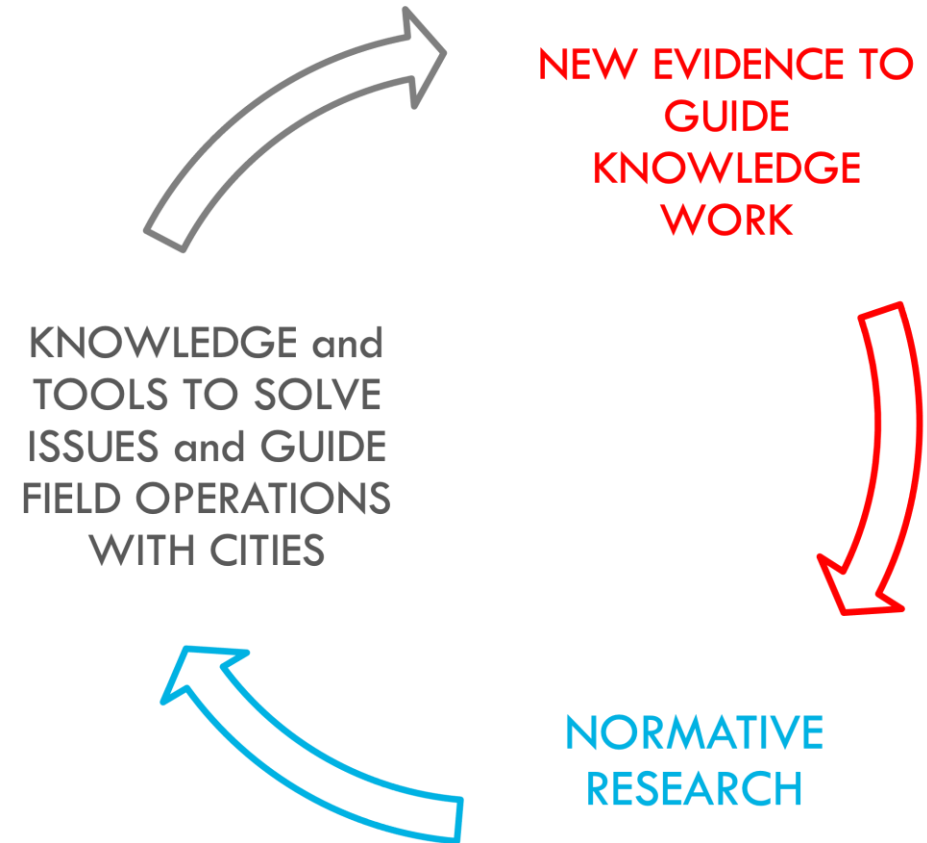
including reporting on the programmatic activities of the Programme in 2021 and the implementation of subprogrammes, flagship programmes and technical cooperation activities, and an update on the response of the Programme to the coronavirus disease (COVID-19) pandemic

**Main report: HSP/EB.2021/18**

# | Introduction

This report showcases initiatives on **integrated normative and operational activities** of UN-Habitat that can improve quality of life for all, promote peace and encourage a greener and more just recovery from the pandemic by harnessing the power of sustainable urban development:

1. **SDGs localization approaches**
2. **Housing rights and policy guidance**
3. **Migration and displacement work**





# | 1. SDG Localization and Voluntary Local Reviews

Strategy based around **multilevel, integrated partnerships**:

## **Operational**

- project implementation support
- robust monitoring and reporting

## **Normative**

- inclusive data collection
- evidence-based policymaking and priority-setting

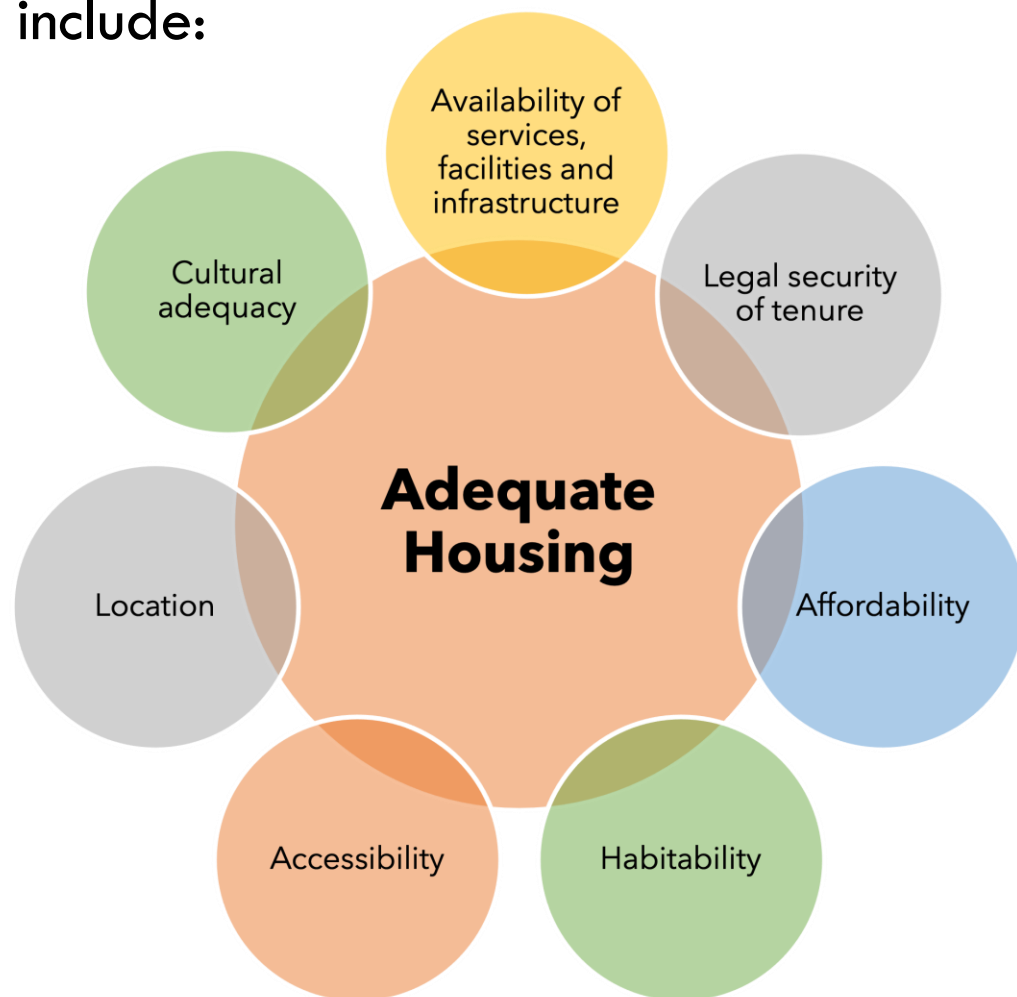
Localization work is grounded on three programme pillars:

- **Global Urban Monitoring Framework**
- **Voluntary local reviews (the ‘VLRs’)**
- **The SDG Cities flagship programme**



## | 2. Housing Policy Issues and Priorities (with focus on Europe)

1. Elements identified in **the right to adequate housing** include:



2. **Policy Priorities** going forward:



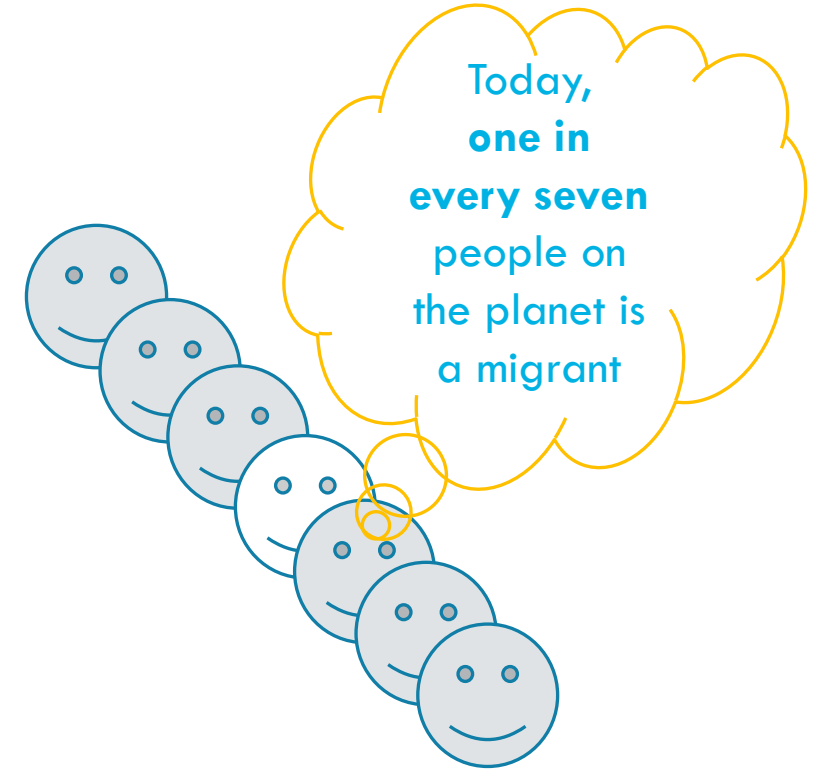
## | 3. Work on Migration and Displacement

### Main features and progress

As increasing numbers of people move to cities in search of a better of life and job prospects, migration will remain one of the **key driving forces of urbanization**.

The inclusion in the Strategic Plan of the domain of change on **effective urban crisis prevention and response** allows for the development of a more tailored normative tools.

This complements the vast **operational experience of UN-Habitat** in that area.



# | CONCLUSIONS

The **three cases of interlinked normative and operational work** demonstrate the following:

- UN-Habitat's approach has leveraged the universal agendas and rights-based goals towards sustainable development outcomes.
- UN-Habitat's **territorial and spatial approaches** and **local monitoring and reporting systems** have proven their value for governments and for broader development community.
- **Further enhancing normative and operational linkages** can help meet the targets of the Strategic Plan given the challenges of COVID-19 recovery.
- Strong **collaboration** with UN agencies and other partners in both the development of normative guidance and country level implementation



# ADDITIONAL REPORTS UNDER AGENDA ITEM 7

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- UN-Habitat **capacity-building strategy**: updated implementation plan for the period 2021–2024 with priorities for the year 2022
- Report on the **cooperation** between the United Nations Human Settlements Programme and the **United Nations Environment Programme**
- Draft terms of Reference for the **Peer Review Mechanism** on the implementation of the UN systemwide Guidelines on Safer Cities and Human Settlements