



Strategic Plan 2020-2023

4-Year Implementation Plan

Example of the Regional Office for Arab States

Introduction

UN-Habitat's strategic plan is implemented through consecutive work programmes and budgets (WP&B). The Strategic Plan 2020-2023 will be implemented through four WP&B. This makes the process for formulating the WP&B vital in view of identifying deliverables as well as resources (post and non-post).

Although the formulation of the W&P is an annual exercise, UN-Habitat is taking the approach of developing a comprehensive 4-year implementation plan of the strategic plan. This will provide visibility in terms of deliverables/outputs and resources needed to implement the strategic plan and establish priorities.

This template presents the building blocs of the 4-year implementation plan of the strategic plan. For each domain of change or subprogramme it includes: (i) deliverables; (ii) year of delivery (e.g. 2020, 2021, 2022 or 2023), (iii) priority level (1, 2 or 3)¹, (iv) locations (e.g. global, regional or national), (v) staff responsible, (vi) internal and external collaboration & partnerships, and (vii) resources (available and needed)².

The 4-year implementation plan will be updated annually. It will be linked to a monitoring and reporting system, which will provide data on delivery performance as well as challenges and opportunities.

¹ **Priority [1]**: Deliverables mandated by the Economic and Social Council, General Assembly, the Governing Council of UN-Habitat and the Habitat Assembly; **Priority [2]**: Deliverables with strategic importance and high value (e.g. whose scope is global and gives UN-Habitat a high leverage) and those for which funding has already been secured; and **Priority [3]**: Deliverables that contribute to the outcome but are not critical for the achievement of the outcome.

² See attached proposed template.

Presence

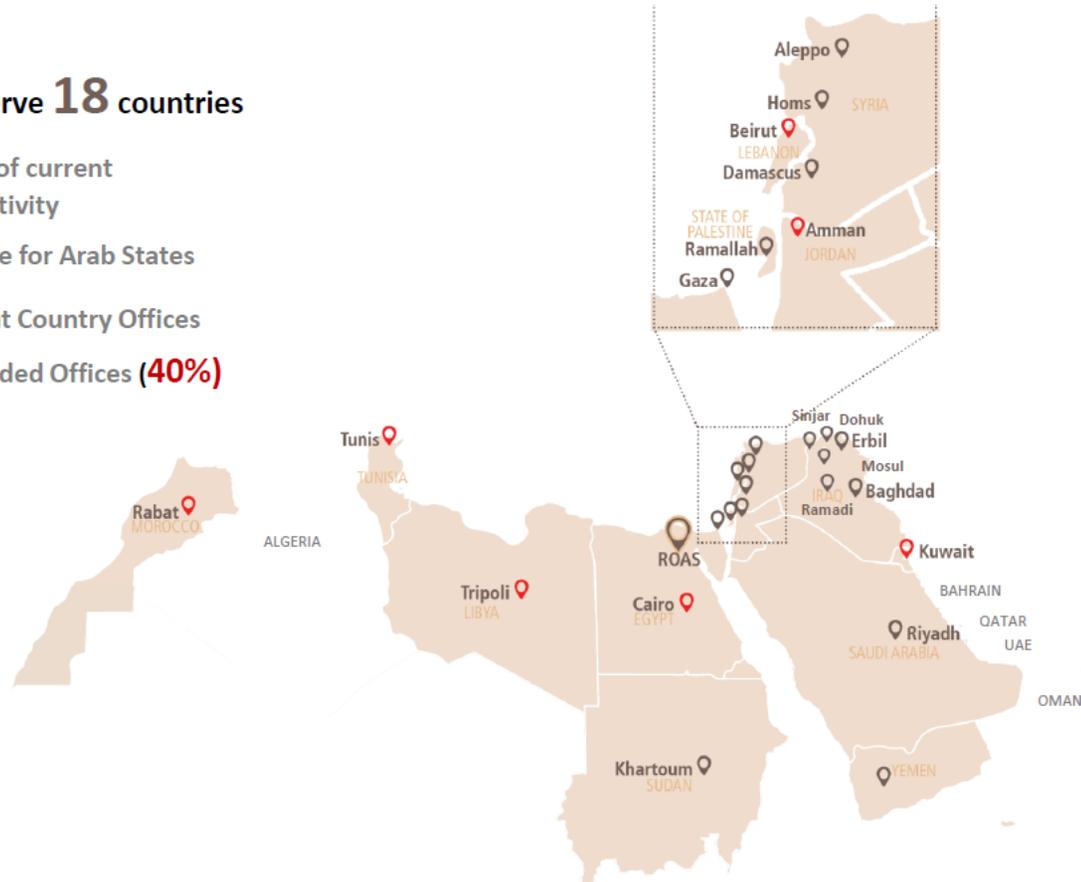
Mandated to serve **18** countries

 **16** Countries of current UN-Habitat activity

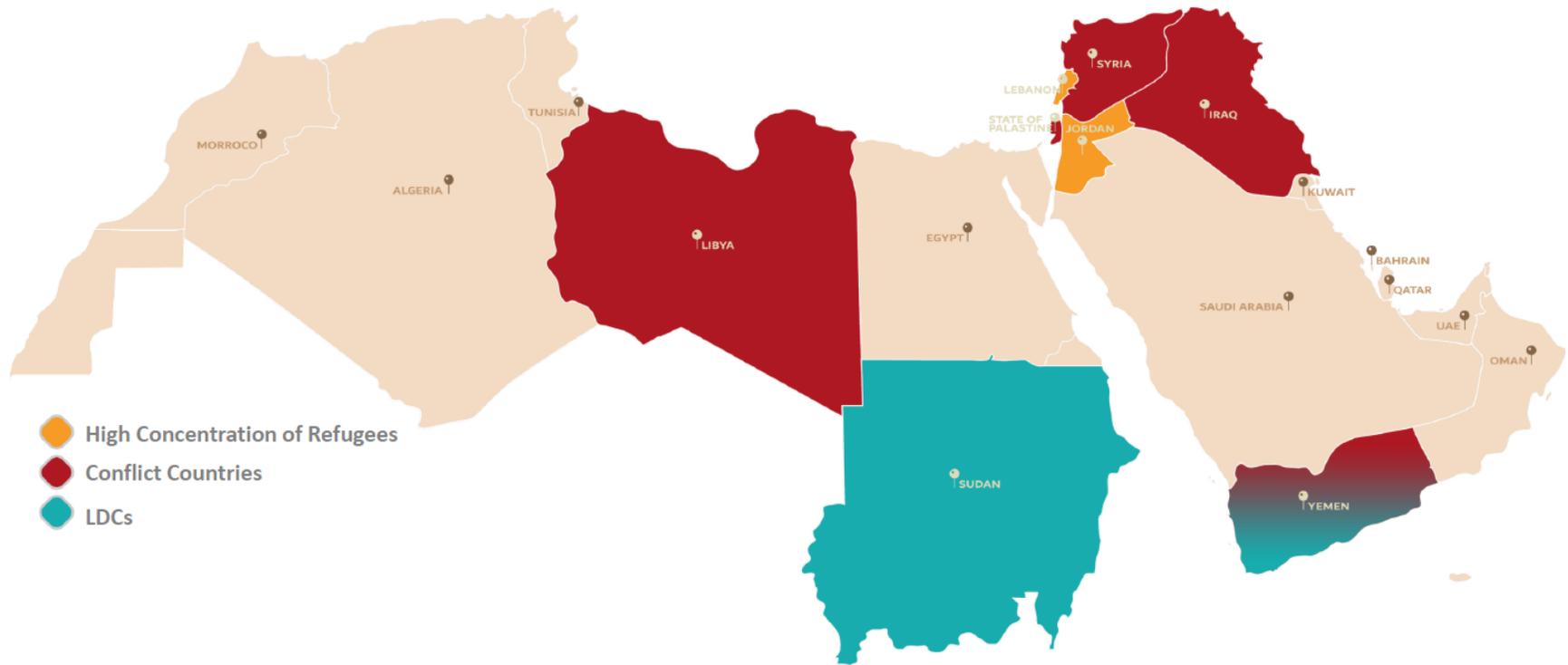
 Regional Office for Arab States

 **13** UN-Habitat Country Offices

 **6** Female Headed Offices (**40%**)



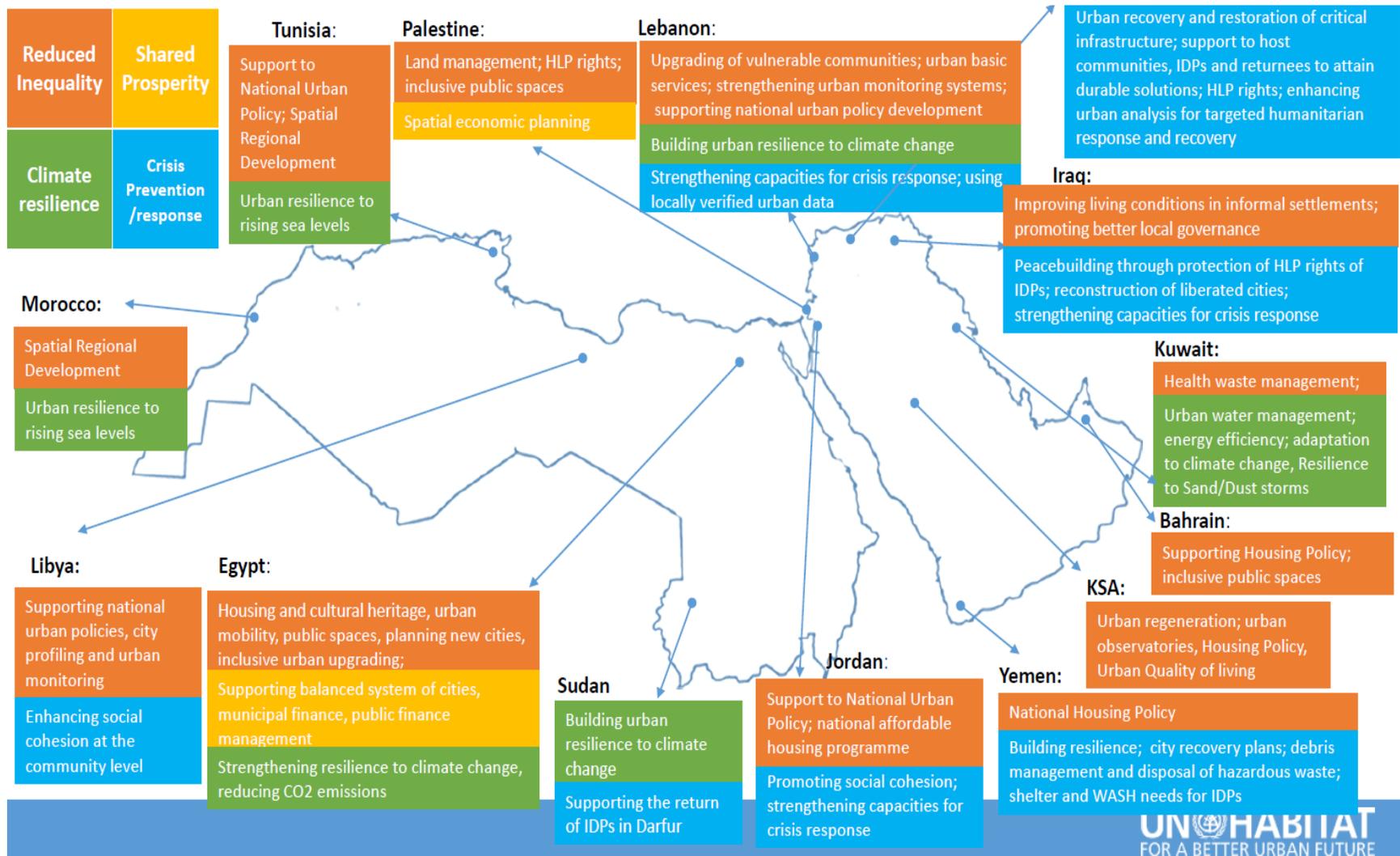
Presence



Priorities

 <p>Reduced Spatial inequality and poverty in communities across urban-rural continuum</p>	 <p>Enhanced shared prosperity of cities and regions</p>	 <p>Strengthened climate action and improved urban environment</p>	 <p>Effective urban crisis prevention and response</p>
<p>Outcome 1: Increased and equal access to basic services, sustainable mobility and public space</p>	<p>Outcome 1: Improved spatial connectivity and productivity of cities and regions</p>	<p>Outcome 1: Reduced greenhouse emissions and improved air quality</p>	<p>Outcome 1: Enhanced social integration and inclusive communities</p>
<p>Outcome 2: Increased and secure access to land, and adequate and affordable housing</p>	<p>Outcome 2: Increased and equitably distributed, locally generated revenues</p>	<p>Outcome 2: Improved resource efficiency and protection of ecological assets</p>	<p>Outcome 2: Improved living standards and inclusion of migrants, refugees, IDPs & returnees</p>
<p>Outcome 3: Effective settlements growth and regeneration</p>	<p>Outcome 3: Expanded deployment of frontier technologies and innovations for urban development</p>	<p>Outcome 3: Effective adaptation of communities and infrastructure to climate change</p>	<p>Outcome 3: Enhanced resilience of the built environment and infrastructure</p>

Priorities



Implementation Plan - Domain of Change 1: Reduced spatial inequality and poverty in communities across the urban rural continuum

	Increased and equal access to basic services, sustainable mobility and public space	Increased and secure access to land and adequate and affordable housing	Effective settlements growth and regeneration	Year of Delivery (SP 2020-2023)				Priority level (1, 2 or 3) ³	Locations (global, regional or national)	Staff responsible	Collaboration & partnerships		Resources (x1000)		
				20	21	22	23				Needed	Available		Gap	
												XB	RB		
										Inter.	Exter.				
Publications															
Deliverable 1															
Deliverable 2															
Etc.															
Technical materials															
Seminars, workshops and training events															
Advisory services															
Field and technical cooperation projects															
Communication and advocacy deliverables															
Strategic and programmatic deliverables															

³ **Priority [1]:** Deliverables mandated by the Economic and Social Council, General Assembly, the Governing Council of UN-Habitat and the Habitat Assembly; **Priority [2]:** Deliverables with strategic importance and high value (e.g. whose scope is global and gives UN-Habitat a high leverage) and those for which funding has already been secured; and **Priority [3]:** Deliverables that contribute to the outcome but are not critical for the achievement of the outcome.

