CALL FOR PROPOSAL

IMPLEMENTATION OF THE ACTIVITIES UNDER THE ARAB REGION PROGRAMME ON GOOD LAND GOVERNANCE IN SUPPORT TO INCLUSIVE DEVELOPMENT, PEACE AND STABILITY

The purpose of this Call for Proposal is to solicit interest from existing or prospective Implementing Partners to participate in the implementation of the Global Land Tool Network / UN-Habitat “Arab region programme on good land governance in support to inclusive development, peace and stability” funded by BMZ. This will include contributing complementary resources (e.g. human resources, knowledge, in-cash and in-kind contributions, supplies and/or equipment, etc.) to achieving the common objectives outlined in this document and subsequently agreed in an Agreement of Cooperation to be stipulated between GLTN/UN-Habitat and the selected Implementing Partners.

Date of issue of the Call for Proposal: 17 June 2019
Deadline for submission of Expressions of Interest: 17 July 2019
Contacts for questions and submission: ombretta.tempra@un.org, el.benmokhtar@un.org

I. Background of the programme

The way land is accessed, used and controlled has an important impact on social, economic and environmental dimensions of a society, touching upon all key elements of sustainable social and economic development, peace and stability, and realisation of human rights. This makes of land a cornerstone for the achievement of the Sustainable Development Goals (16, 1,2,5,10,11 & 15). The Arab region is undergoing a decade of profound change and challenges. Noticeable progress in some countries and some sectors is clouded by the spiraling into social unrest and violent conflict in others. Arab countries cannot be treated as a monolith, as individual countries have distinctive needs, priorities, problems and economic, political, and social contexts that must be recognized when developing strategies and plans. However, while there are apparent national differences, regional commonalities and trends can be observed. These are the need to strengthen land-related institutions, reducing social exclusion, inequalities and gender gaps, improve the responses to climate change, displacement, migration and violent extremism that undermine the overall stability and development of Arab societies.

The Arab Land Initiative was established in 2016 to address some of these key land governance challenges faced by the Arab states by increasing coordination, collaboration, knowledge and information sharing among organisations and institutions active in the region. The Dubai Declaration on Land Governance reflects the key themes to be addressed in the region and it was the basis for the development of a specific 3-year programme funded by BMZ and being implemented under the leadership of the Global Land Tool Network (GLTN). The “Arab region programme on good land governance in support to inclusive development, peace and stability” has the overall objective to improve the capacity of regional and national stakeholders to manage and administer urban, peri-urban and rural land in the Arab States to foster peace and stability and to achieve inclusive social and economic development – particularly for women, youth and displaced.

The present Call for Proposals invites interested organisations and institutions from the Arab region to submit applications for the implementation of specific programme’s activities as described below.
II. Outline of the Activities

The “Arab region programme on good land governance in support to inclusive development, peace and stability” has four priorities: (1) Promote collaboration and coordination; (2) Develop and share knowledge; (3) Develop capacities of individuals and organisations; and (4) Support the implementation of existing land-related programmes and interventions in selected countries through the use of fit-for-purpose land tools and approaches.

An outline of the activities to be implemented in partnership by the Global Land Tool Network and the Implementing Partners to be identified through this Call for Proposals is below. Further information necessary for the submission of the proposals by interested Partners is available in the Annexes to this document. A full description of the activities to be implemented will be contained in the Agreements of Cooperation to be signed between GLTN/UN-Habitat and the selected Implementing Partners.

Through this Call for Proposal, GLTN/UN-Habitat intends to identify ten (10) different Implementing Partners that will each implement one (1) of the Agreements of Cooperation outlined below. The details on how to submit Expressions of Interests can be found in Section III of this document.

The work under each Agreement of Cooperation will be implemented in partnership with GLTN and in collaboration with other regional and international GLTN partners. A Reference Group, composed of personnel from organisations that are part of the Arab Land Initiative, will provide guidance on the content of the different studies.

Table 1: List of Agreements of Cooperation to be implemented

<table>
<thead>
<tr>
<th>Agreement of Cooperation #</th>
<th>Activities</th>
<th>Further info</th>
<th>Budget in USD</th>
<th>Duration</th>
</tr>
</thead>
<tbody>
<tr>
<td>AoC 1: Land and Conflict</td>
<td>Regional study on land-related causes of conflict in the Arab region</td>
<td>Annex 1</td>
<td>40,000</td>
<td>18 months from the signature of the contract</td>
</tr>
<tr>
<td></td>
<td>Expert Group Meeting on Land and Conflict</td>
<td></td>
<td>25,000</td>
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</tr>
<tr>
<td>AoC 2: Monitoring land governance and land tenure security</td>
<td>Expert Group Meeting: Monitoring land governance and land tenure security</td>
<td>Annex 2</td>
<td>25,000</td>
<td>18 months from the signature of the contract</td>
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<tr>
<td></td>
<td>Two (2) training events on monitoring land governance</td>
<td></td>
<td>50,000</td>
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<tr>
<td>AoC 3: Land, women empowerment and socio-economic development</td>
<td>Study on evidence-based linkages between access to land and socio-economic development and empowerment, especially for women</td>
<td>Annex 3</td>
<td>40,000</td>
<td>24 months from the signature of the contract</td>
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<tr>
<td></td>
<td>Expert Group Meeting on Women’s Access to Land</td>
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<td>25,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Two (2) training events on Women’s Access to Land</td>
<td></td>
<td>50,000</td>
<td></td>
</tr>
<tr>
<td>AoC 4: Capacity and Knowledge Development</td>
<td>Capacity needs assessment on land governance in the Middle East; Review of the curricula in the region; Assessment of existing land governance-related courses and institutions in the region</td>
<td>Annex 4</td>
<td>70,000</td>
<td>24 months from the signature of the contract</td>
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</tbody>
</table>
and proposal of a work plan to complement and add value to existing efforts.

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Cost</th>
<th>Time Frame</th>
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</thead>
<tbody>
<tr>
<td>Two (2) capacity development events on GLTN tools and other land tools</td>
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<td>50,000</td>
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<tr>
<td>Establishment of a research innovation fund for young professionals and practitioners</td>
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<td>40,000</td>
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<tr>
<td>Translation of key materials (English / Arabic / French)</td>
<td></td>
<td>35,000</td>
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<tr>
<td><strong>AoC 5: Fit-for-Purpose Land Administration</strong></td>
<td>Organisation of an Expert Group Meeting on Fit-for-Purpose Land Administration</td>
<td>Annex 5</td>
<td>25,000</td>
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<tr>
<td></td>
<td>Two training events on Fit-For-Purpose Land Administration</td>
<td></td>
<td>50,000</td>
</tr>
<tr>
<td><strong>AoC 6: Land, Natural Resources and Climate Change</strong></td>
<td>Study on the linkages between land tenure security, land degradation and climate change</td>
<td>Annex 6</td>
<td>40,000</td>
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<td></td>
<td>Organisation of an Expert Group Meeting on Land and climate change</td>
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<td>25,000</td>
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<td></td>
<td>Organisation of an Expert Group Meeting on Pastoral land and range land</td>
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<td>25,000</td>
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<tr>
<td><strong>AoC 7: Land Professionals</strong></td>
<td>Undertaking a capacity needs assessments of land professionals in the region</td>
<td>Annex 7</td>
<td>20,000</td>
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<td></td>
<td>Organisation of a knowledge exchange event: Reflecting on the role of land professionals in the region and how to enhance it</td>
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<td>25,000</td>
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<tr>
<td><strong>AoC 8: Baseline study on land-related legal frameworks</strong></td>
<td>Baseline for land tenure security and land governance in the region, including policies, laws, institutional frameworks</td>
<td>Annex 8</td>
<td>40,000</td>
</tr>
<tr>
<td><strong>AoC 9: Civil society</strong></td>
<td>Knowledge exchange event: The role of civil society on land governance in the region</td>
<td>Annex 9</td>
<td>25,000</td>
</tr>
<tr>
<td><strong>AoC 10: Private sector</strong></td>
<td>Knowledge exchange event: The role of private sector on land governance in the region</td>
<td>Annex 10</td>
<td>25,000</td>
</tr>
</tbody>
</table>
III. Timeline and practical aspects for the submission of Expressions of Interest

a. Which organizations can submit Expressions of Interest
Institutions and organisations applying for the implementation of one of the above-mentioned Agreements of Cooperation should comply with the following criteria of eligibility:

1. Be a registered non-profit organization (academic, civil society, intergovernmental and/or international organization) or any other organization complying with the eligibility requirements detailed in the tables below.
2. Be based in one of the countries composing the Arab region.

b. What information needs to be submitted as part of the Expression of Interest
Applicants should provide the documents listed below, including (1) cover letter, (2) short portfolio - with annexes, (3) and technical proposal. Only complete submission documents will be considered by the selection board. Submissions from applicants failing to provide the requested information will be disregarded.

Submissions in English or French will be accepted.

Table 2: Required information for submissions

<table>
<thead>
<tr>
<th>1. Cover letter (max. 800 words)</th>
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</thead>
<tbody>
<tr>
<td>The cover letter needs to explain for which of the Agreements of Cooperation listed in Table 1 the organization is applying and demonstrating why the applicant has capacities and experience relevant for the implementation of that work. <strong>Note that each organisation can apply for only two</strong> (2) <strong>of the Agreements of Cooperation listed in Table 1.</strong></td>
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</table>

<table>
<thead>
<tr>
<th>2. Short portfolio (max 6 pages, excluding Annexed documents) of the organization containing information on:</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Organization’s vision, mission and objectives;</td>
</tr>
<tr>
<td>c. Organizational and management structure, including members of the Governing Board and their designations;</td>
</tr>
<tr>
<td>e. Qualification and technical skills of the personnel to be involved in the project and their CV, explaining the status of such personnel (permanent staff, consultant to be hired for the project, etc.). If additional personnel will be hired to implement the Agreement of Cooperation, indicate so;</td>
</tr>
<tr>
<td>g. Reference letters from past donors or partners;</td>
</tr>
<tr>
<td>i. Audited company financial statements (balance sheet and income statement) and auditors report for the last two years;</td>
</tr>
<tr>
<td>k. State if the organization has a bank account for the funds provided by UN-Habitat in its own name. The organization should have its own bank account, which is under the name of the organization and not under the name of an individual or another organization.</td>
</tr>
</tbody>
</table>

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1 Algeria, Bahrain, Comoros, Djibouti, Egypt, Iraq, Jordan, Kuwait, Lebanon, Libya, Mauritania, Morocco, Oman, Palestine, Qatar, Saudi Arabia, Somalia, Sudan, Syria, Tunisia, United Arab Emirates, and Yemen.
3. **Technical proposal** for the implementation of the activities indicated under the Agreement of Cooperation for which the organisation intends to apply (max 6 pages). **Note** that each organisation can apply for only two (2) of the Agreements of Cooperation listed in Table 1. The technical proposal should include:
   a. Outline description of the activities the organization intends to undertake;
   b. Work plan and implementation strategy
   c. Outline of the budget proposal divided in categories including the in-kind contribution provided (e.g. time from personnel, use of office premises and office assets, communication costs, etc.). All prices must be in USD and must describe nature and value of contribution (in-kind or cash and value).

c. **How to submit the Expressions of Interests or ask for more information**
Expression of Interest must be delivered in electronic format no later than **17 July 2019** to Ombretta Tempra (ombretta.tempra@un.org) with copy to El Habib Benmokhtar (el.benmokhtar@un.org). All related questions or clarifications must also be cours ed through this email address. Applications submitted to a different email address other than the specified one will not be considered. The Expression of Interest and accompanying documents must be received in accordance with instructions provided. Submissions from applicants failing to provide the complete information (see section III b) to fulfill the basic eligibility criteria will not be considered.

d. **Criteria to assess the submissions**
Organizations will be selected in accordance with the procedure set out in the UN-Habitat IP Management policy and Standard Operating Procedures. The selection board will evaluate all eligible and complete applications based on the criteria below.

**Table 3: Criteria of evaluation (for your information only)**

<table>
<thead>
<tr>
<th>1. Technical capacity</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>1.1 Experience with project implementation of this type, size and thematic area.</td>
<td></td>
</tr>
<tr>
<td>1.2 Qualification and technical skills of the staff involved in the project.</td>
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<tr>
<td>1.3 Proximity with and knowledge about the target population and presence in the project area.</td>
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<tr>
<td>1.4 Availability of adequate office equipment for implementation.</td>
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<tr>
<td>1.5 Formal procedures of the office to monitor project execution.</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>2. Financial and administrative capacity</th>
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</thead>
<tbody>
<tr>
<td>2.1 Financial sustainability and relevance</td>
<td></td>
</tr>
<tr>
<td>2.2 Qualification of the applicant in terms of financial management.</td>
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<tr>
<td>2.3 Formal procedures and controls to mitigate fraud</td>
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</tbody>
</table>

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<thead>
<tr>
<th>3. Quality of the financial Proposal</th>
<th></th>
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<tbody>
<tr>
<td>3.1 The budget for the implementation of activities proposed by the implementing partner is: (i) cost-effective (i.e. the cost should be economical and prudently estimated to avoid any under/over estimation); (ii) justifiable/well supported; and (iii) accurate and complete.</td>
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<tr>
<th>4. Quality of the technical Proposal</th>
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</thead>
<tbody>
<tr>
<td>4.1 The technical proposal is sound and responds adequately to the specifications and requirements?</td>
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</table>
IV. Annexes

Annex 1 - Additional information on the Agreement of Cooperation 1: Land and Conflict

1. Overview of the work
This Agreement of cooperation will include two main activities: a regional study on land-related causes of conflict in the Arab region and an Expert Group Meeting on land and conflict. The total approximate budget available for this work is USD 65K to be made available to the selected organisation in two or three instalments. The expected timeline for implementation is 12 to 18 months from the signature of the Agreement of Cooperation with the selected candidate.

2. Background on the content
As in other parts of the world, land-related challenges can be root causes, triggers, proximate factors or side effects of conflicts in the Arab region. Access to land, natural resources and water sources, especially in areas where these resources are scarce, can be at the origin of conflict between individuals and social groups with competing land claims. The main goal of the study prepared for this Agreement of Cooperation is to identify and analyze land-related causes of conflicts, violent conflict and social destabilization in the Arab region and to provide recommendations on how to prevent, mitigate and address these causes in the short, medium and long term.

On the basis of the work done for the study, the implementing partner will also organize an Expert Group Meeting (EGM) whereby knowledge on land-related causes of conflict is exchanged and further developed. Experts with different professional backgrounds (academic, civil society, government, etc.) will come together for an open discussion about the role of land-related issues in triggering or reinforcing of or stemming from land conflicts and priority interventions to address these challenges.

The combined knowledge produced by the study and the event aims at increasing knowledge and awareness in the region on the land and conflict nexus, develop a succinct analysis of the issue and a set of recommendations for governments, partners and other stakeholders on the way forward – looking at both prevention and resolution of land related conflicts.

3. Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation
Description of the methodology to be used to undertake the study, the key milestones (with timeline) of the process, the partners to be involved and a tentative outline of the study. A budget proposal should be included (as per the description in Table 2).

Outline of a concept note for the EGM, including background, intended objectives of the EGM, Methodology to be used, tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included.
Annex 2 - Additional information on the Agreement of Cooperation 2: Monitoring land governance and land tenure security

1. Overview of the work
This Agreement of Cooperation includes two main activities: the organization of an Expert Group Meeting dealing with the questions of land governance and land tenure security in the Arab Region as well as two training events on monitoring land governance. The total approximate budget available for the implementation of this agreement is 75K to be made available to the selected implementing organization in two or three instalments. The expected timeline for implementation is 18 months from the signature of the Agreement of Cooperation with the selected candidate.

2. Background on the content
The security of tenure and the governance of access and use of land affects the social, economic and environmental dimensions of a society. They are directly linked to socio-economic development and the establishment of peace and security. This makes of land a cornerstone for the achievement of the Sustainable Development Goals (SDG) and their related indicators. SDG indicator 1.4.2. measures the Proportion of total adult population with secure tenure rights to land, with (a) legally recognized documentation and (b) who perceive their rights to land as secure, by sex and by type of tenure. Indicator 5.a.1. looks into the a) Proportion of total agricultural population with ownership or secure rights over agricultural land by sex; and (b) share of women among owners or rights-bearers of agricultural land, by type of tenure.

The Global Land Indicator Initiative (GLII) has developed a list of 15 nationally applicable and global comparable land indicators that go beyond the provisions of land in the SDGs to cover four key areas of land governance: land tenure security for all, land and conflict, land administration services, and sustainable land use management. The next step of the initiative is to ensure that the SDG indicator is measured informing national policy dialogue and to operationalize the 15 indicators that helps guide interventions. The role of data institutions including National Statistical Offices, land agencies, universities and the CSOs, and the cost effectiveness and ability for routine reporting though the application of various data collection methods including administrative data, geospatial data, mobile and web-based approaches, in land tenure and governance monitoring are yet to be examined.

The aim of the EGM is to bring together experts with different professional backgrounds (academic, civil society, government, etc.) with knowledge on the challenges and experiences of data collection for these land indicators in different countries of the Arab region. The discussions should address how the monitoring of the land indicators can be carried out in the different countries. Lessons on challenges of monitoring and approaches to overcome them should be shared.

Two training sessions will be organized to discuss why land indicators should be part of national priority indicators monitored by governments; to increase knowledge and understanding of the existing methodologies for monitoring indicator 1.4.2 and 5. a.1 their integration into relevant national surveys and to increase motivation of NSOs to include essential questions in relevant surveys, collect data and report on the two indicators in the SDGs with support of custodians and other actors. The specific content of the EGM and training events will be discussed further with the selected candidate for this contract, also on the basis of other related events and initiatives planned or ongoing in the region.

3. Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation
Outline of a concept note for the EGM, including background, intended objectives of the EGM, the methodology to be used, a tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included. Description of the aims of the training events, content of the training with the used curricula/modules and agenda, a preliminary list of partners involved, trainers and trainees as well as the expected outcomes of the training. Here also, a budget should be included.
Annex 3 - Additional information on the Agreement of Cooperation 3: Land, women empowerment and socio-economic development

1. Overview of the work
This Agreement of Cooperation includes three main activities: a study on the evidence-based linkages between access to land and socio-economic development and empowerment, especially for women; the organization of an Expert Group Meeting and a training event on women’s access to land. The total approximate budget available for the implementation of this agreement is 115K to be made available to the selected implementing organization in two or three instalments. The expected timeline for implementation is 24 months from the signature of the Agreement of Cooperation with the selected candidate.

2. Background on the content
Equal access to land and enhanced tenure security are crucial for poverty reduction, e.g. by providing access to financial and economic resources, by increasing food security, by enabling people in both rural and urban areas to invest in improved homes and livelihoods, by providing access to loans, which can be reinvested in business etc. Thus, access to and control over land by both women and men can trigger broader social and economic development. Land ownership, increased knowledge about the economic value of land as well as a secure access to land administration and land related services (surveying, planning, registering, etc.) are key factors for empowering people in both rural and urban settings. Access to land, especially by the most vulnerable, can rebalance power relationships within the family, the community and the society. Access to and control over productive resources, including land, and independent income strengthens the land holder’s autonomy and brings about long-term benefits for society. Land owners become managers of economic assets, control financial resources and undertake their own economic activities. This economic independence is particularly important in conflict- and post-conflict settings, where the threat of forced eviction is diminished. Furthermore, owners of land rights with land documents and access to land administration become involved in local decision-making processes more easily, which are – especially in rural areas – often related to the use of and the control over land. Previous interventions and studies have shown that secure access to land rights and ownership lead to increased civic engagement and public participation. The capacities and willingness to negotiate are increased.

The main goal of the study is to identify and analyze the linkages between land access and control and socio-economic empowerment – especially of the most vulnerable - in different countries of the Arab region. To what extent does land tenure impact economic and political participation and empowerment of different social groups? Several variables should be defined and used in order to measure the correlation between land tenure security and socio-economic development.

On the basis of the work done by GLTN on gender, such as the Gender Evaluation Criteria and the study on Women and Land in the Muslim World (more info on www.gltn.net), an Expert Group Meeting will be organized, bringing together experts with different professional backgrounds (academic, civil society, government, etc.) in order to debate on and share empirical evidence about women’s access to and control over land in different countries of the Arab region, to what extent the land tenure security correlates with different aspects of their empowerment (political, economic, social, etc.), also on conflict- and post-conflict situations, and what priority action should be undertaken by different land actors to improve women’s situation with regard to housing, land and property rights.

The two training events have several aims, such as: an increased understanding of the importance of women’s land rights and tenure security in national policy making and land reform, more particularly; an improved knowledge of the different channels for women in the Arab region to access land; as well as the familiarization with approaches and tools promoted by GLTN, promoting land tenure security for all, and especially for the most vulnerable, such as women (e.g. the fit-for-purpose land administration approach, the continuum of land rights as well as the Islamic land principles).
3. **Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation**

   Description of the methodology to be used to undertake the study, the key milestones (with timeline) of the process, the partners to be involved and a tentative outline of the study. A budget proposal should be included (as per the description in Table 2). Outline of a concept note for the EGM, including background, intended objectives of the EGM, the methodology to be used, a tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included. Description of the objectives of the training events, content of the training with the used curricula/modules and agenda, a preliminary list of partners involved, trainers and trainees as well as the expected outcomes of the training. Here also, a budget should be included.

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**Annex 4 - Additional information on the Agreement of Cooperation 4: Capacity and Knowledge Development**

1. **Overview of the work**

   This Agreement of Cooperation includes five main activities: a capacity needs assessment regarding land expertise in the Arab region, a review of the existing curricula prepared by the Global Land Tool Network and the Network of Excellence on Land Governance in Africa and their adaption to the Arab region; an assessment of existing land governance-related courses and institutions in the region as well as a proposal of a work plan; the organization of two capacity development events on GLTN tools and other land tools relevant for the region. The total approximate budget available for the implementation of this agreement is 195K to be made available to the selected implementing organization in two or three instalments. The expected timeline for implementation is 24 months from the signature of the Agreement of Cooperation with the selected candidate.

2. **Background on the content**

   Capacity development is a pillar of the Arab Region Programme on Good Land Governance in Support of Inclusive Development, Peace and Stability. The aim is not only to produce evidence and to increase knowledge about existing land governance structures, about obstacles to land security and about potential solutions to overcome them, but also to create and foster a network of land experts and land professionals who can produce empirical evidence and transform this knowledge into concrete action. In order to achieve this objective, it is crucial to conduct a first assessment of the needs in terms of capacities, of existing knowledge sources and learning offers, of the needs in terms of training, for implementing convenient strategies and programmes in the Arab region. The expected outcomes must reflect the reality of the problems related to various needs of the Arab region countries. Building on existing regional networks of expertise in land governance (GLTN, NELGA, ILC, AUS), the aim of the capacity needs assessment is to identify the capacity needs of the land sector stakeholders, including government institutions and departments, land professionals, academia, civil society, etc. The Agreement of Cooperation includes a review of the curricula exercises undertaken by GLTN and NELGA to adapt them to the region. The capacity needs assessment also includes the identification of existing land governance-related courses in different learning institutions in the region and to assess their gaps in order to provide a working plan complement these curricula and learning offers.

   In addition, the implementing organization will organize two capacity development events on GLTN and other land governance and administration tools, which are relevant for the region.

3. **Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation**

   Description of the methodology to be used to undertake capacity needs assessment and the key milestones (with timeline) of the process. A list of involved partners and assessed institutions should be provided and a budget proposal should be included. Description of the aims of the capacity events, content of the training with the used curricula/modules and agenda, a preliminary list of partners involved, trainers and trainees as well as the expected outcomes of the training. Here also, a budget should be included.
Annex 5 - Additional information on the Agreement of Cooperation 5: Fit for Purpose Land Administration

1. Overview of the work
This Agreement of Cooperation includes two main activities: the organization of an Expert Group Meeting (EGM) and of two training events on Fit-For-Purpose Land Administration. The total approximate budget available for the implementation of this agreement is 75K to be made available to the selected implementing organization in two or three instalments. The expected timeline for implementation is 18 months from the signature of the Agreement of Cooperation with the selected candidate.

2. Background on the content
Most countries struggle to put in place land registration / land administration systems that function at the national scale. New solutions are required that can deliver security of tenure for all people, are affordable and can be quickly developed and incrementally improved over time. The Fit-For-Purpose Land Administration concept has three interrelated core components: the spatial, the legal and the institutional frameworks. The spatial framework supports recording the way in which land is occupied and used. The scale and accuracy of this representation should be sufficient to secure the various kinds of legal rights and tenure forms recognized through the legal framework. The institutional framework is designed to manage these rights and the use of land and natural resources, and to deliver inclusive and accessible services. The process entails recognizing, recording and reviewing land rights; this means balancing the financial cost against speed of delivery against quality, such as levels of accuracy to meet the needs; in short, finding a suitable solution for the purpose. Identifying appropriate approaches and solutions for sustainable land administration in the Arab region is crucial to enhance land tenure security.

The EGM’s aim is to bring together experts with different professional backgrounds to discuss common challenges, good practices existing in the Arab region and how to export and adapt good practices to other contexts. The two training sessions aim at providing land professionals and other land sector stakeholders with knowledge on fit-for-purpose land administration using existing materials developed by GLTN partners.

3. Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation
Outline of a concept note for the EGM, including background, intended objectives of the EGM, the methodology to be used, a tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included. Description of the aims of the training, content of the training with the used curricula/modules and agenda, a preliminary list of partners involved, trainers and trainees as well as the expected outcomes of the training. Here also, a budget should be included.
Annex 6 - Additional information on the Agreement of Cooperation 6: Land, Natural Resources and Climate Change

1. Overview of the work

This Agreement of Cooperation includes two main activities: a study on the correlation between land tenure security, land degradation and climate change, as well as one Expert Group Meeting (EGM) on land and climate change and one EGM on pastoral land and range land. The total approximate budget available for the implementation of this agreement is 90K to be made available to the selected implementing organization in two or three instalments. The expected timeline for implementation is 18 months from the signature of the Agreement of Cooperation with the selected candidate.

2. Background on the content

Land, climate and environment strongly intertwined. Climate related natural disasters such as droughts, inundations and other weather and climate-related catastrophes lead to displacement, eviction and migration, which directly impact the land tenure situation. Furthermore, demographic growth, climate change and land degradation lead to natural resource scarcity and land use change, which can heavily impact tenure security, especially of the most vulnerable groups, such as women and youth. Recent studies have shown the strong linkages between land tenure insecurity and climate vulnerability and, vice versa, that improved tenure security could be an important enabler of climate-change adaption. Land governance is a central entry point for addressing a range of human vulnerabilities, e.g. arising from natural disasters, conflict, environmental migration, waters and food security. It is a critical component in enhancing community resilience to a variety of natural and human-induced shocks and stresses. Strategies that improve tenure security contribute to improved food and water security, more sustainable livelihoods, reduced forced and unplanned human mobility that leads to landlessness, reduced environmental degradation, less urban and rural poverty, reduced conflict over land and resources.

The aim of this study is to identify and analyze the correlations between land-related challenges (access to and control over land rights, land use, etc.), natural resources and climate change in the Arab region. To what extent are these three variables interrelated and which effect do they have on each other?

Furthermore, two Expert Group Meetings (EGMs) will be organized. A first EGM will bring together experts with different professional backgrounds (academic, civil society, government, etc.) for an open discussion about the mutual impacts of land and climate change in the Arab region. It will be an opportunity to exchange on past experiences on the interrelations between natural, climate and environmental incidents and land tenure security in different countries of the region; to share good practices, existing approaches and recommendations on how to improve tenure security in order to prevent land pressure and landlessness in context of environmental degradation.

A second EGM will address, more specifically, the challenges related to pastoral and range lands. Social dynamics related to land, access to natural resources, environmental degradation and climate change are affecting vulnerable groups, involving pastoral communities, especially those belonging to ethnic groups split across national boundaries. The aim of this meeting of experts is to discuss on empirical evidence of the impacts of climate change and environmental challenges on land tenure security in different countries of the Arab region and to identify best practices and recommendations.

3. Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation

Description of the methodology to be used to undertake the study, the key milestones (with timeline) of the process, the partners to be involved and a tentative outline of the study. A budget proposal should be included (as per the description in Table 2). Outline of the concept notes for the EGMs, including background, intended objectives of the EGM, the methodology to be used, a tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included.

Annex 7 - Additional information on the Agreement of Cooperation 7: Land professionals

1. Overview of the work
This Agreement of cooperation will focus on undertaking a capacity needs assessment of land professionals in the region and organizing a Knowledge Exchange on the role of land professional in the region. The total approximate budget available of USD 45K to be made available to the selected organisation in two or three instalments. The expected timeline for implementation is 18 months from the signature of the Agreement of Cooperation with the selected candidate.

2. Background
The land professionals - including surveyors, lawyers, planners, engineers, etc - have an important role in different aspects of land governance. The capacity needs assessment will review the current capacities and the capacity gaps of different land professionals that will need to be filled for them to be able to play an adequate role in the different aspects of land governance as defined by the Global Land Tool Network (e.g. in the GLTN curriculum developed). The capacity needs assessment of land professionals will feed into the broader capacity needs assessment carried out under AoC n.4.

The Knowledge Exchange event aims at bringing together different land professionals from Arab countries to discuss the role they currently have and the roles they should evolve into in the coming years to ensure their full contribution to the different aspects of land governance in the region. The results of the capacity needs assessment and the GLTN curriculum will be two of the key documents reviewed at the event. The event further aims to explore opportunities for strengthening and promoting good practices in land governance and administration.

3. Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation
Description of the methodology to be used to undertake capacity needs assessment and the key milestones (with timeline) of the process. A list of involved partners and assessed institutions should be provided and a budget proposal should be included. Outline of a concept note for the Knowledge Exchange including background, intended objectives of the event, methodology to be used, tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included.
**Annex 8 - Additional information on the Agreement of Cooperation 8: Baseline study on land-related legal frameworks**

1. **Overview of the work**
   This Agreement of Cooperation includes one main activity: a Baseline study for land tenure security and land governance in the region, including policies, laws, institutional frameworks. The total approximate budget available for the implementation of this agreement is 40K to be made available to the selected implementing organization in two or three instalments. The expected timeline for implementation is 12 months from the signature of the Agreement of Cooperation with the selected candidate.

2. **Background on the content**
   The objective of the baseline study is: it will assess existing land governance mechanisms by providing an analysis of existing policies as well as legal and institutional frameworks shaping processes related to the control of the access to and use of land. Increasing knowledge and understanding about the decision-making processes and stakeholders in the land sector, the existing laws and regulations of the land sector as well as the loopholes and gaps is an indispensable step of any research and operational programme on land governance. Specific attention should be drawn on land legislation regarding women in the region. This study will be based on case studies, empirical evidence and documentary reviews of land laws, the institutional setting and procedures from different countries of the Arab region. Therefore, data collection will be conducted on the country level. However, the study also entails a regional component: trends and areas of attention should be defined based on cross-cutting results from the case studies.

3. **Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation**
   Description of the methodology to be used to undertake the study, the key milestones (with timeline) of the process, the partners to be involved and a tentative outline of the study. A budget proposal should be included (as per the description in Table 2).

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**Annex 9 - Additional information on the Agreement of Cooperation 9: The Role of the Civil Society Sector in Land Governance in the Region**

1. **Overview of the work**
   This Agreement of cooperation will focus on one main activity: A Knowledge Exchange event on the Role of the Civil Society Sector in Land Governance in the Arab region. The total approximate budget available of USD 25K to be made available to the selected organisation in two instalments. The expected timeline for implementation is 12 months from the signature of the Agreement of Cooperation with the selected candidate.

2. **Background:**
   Civil society in the Arab World has been facing long-term challenges. The Knowledge Exchange event will be an opening discussion on the role and the challenges that face the civil societies who operates in the land governance sector in the region. The event will highlight the Civil Society (CSOs) work, the challenges they face and their capacity and contribution to a better land governance in the Arab states. One of the objectives that should be point out and analysed in the discussion; is raising the common issues facing CSOs that address the needs of women and also the women’s groups who focused on improving women’s social rights, land rights and land laws across the region. Also, the event will be stressing the local NGOs in the Arab world on the importance of joining forces and working together to demand the governments to legitimize more the actions of CSOs and their degree of autonomy and operational freedom to achieve a good land governance.

3. **Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation**
   Outline of a concept note for the Knowledge Exchange including background, intended objectives of the event Methodology to be used, tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included.
Annex 10 - Additional information on the Agreement of Cooperation 10: The role of Private Sector on Land Governance in the Region

1. Overview of the work
This Agreement of cooperation will focus on the role and importance of the private sector in land governance in the Arab region. This will have a total approximate budget available of USD 25K to be made available to the selected organisation in two instalments. The expected timeline for implementation is 12 months from the signature of the Agreement of Cooperation with the selected candidate.

It is to be noted that only non-profit organisations can submit their expressions of interest to carry out this work. This would include networks or associations of different types of private sector partners, etc but would exclude individual companies that do not have a certificate of non-profit.

2. Background:
In the Arab region, private sector participation in land development is very crucial. The Knowledge exchange will focus on discussing with different Land actors with a focus on governments, on the role of the private sector in Land development in the region. Also, to identify and clarify the responsibilities and the different capacities of the private sector in contributing for a better and sustainable Land administration, and land management system, especially for women and vulnerable groups in Arab states. The event will also be looking into new areas of intervention for the private sector and the common interests with other key stakeholders (e.g. academia, land professionals, key development organisations, etc.).

3. Information to be included in the technical proposal for the implementation of the activities indicated under the Agreement of Cooperation
Outline of a concept note for the Knowledge Exchange including background, intended objectives of the event Methodology to be used, tentative outline of the partners to be involved and outline of the agenda. A budget proposal should also be included.

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