

UN  HABITAT
FOR A BETTER URBAN FUTURE

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Sixty-ninth Regular Meeting of the CPR

Agenda Item 3: Executive Director's Briefing to the CPR

Content

1. Update on vision, mission and priorities
2. Recent missions
3. Enhanced UN-Habitat engagement with the CPR
4. Key portfolio developments
5. Annual progress report

**UN-Habitat Vision, Mission and
Priorities: Changing to increase
impact**

UN-Habitat continues to adapt to a changing world

Habitat I
Conceived
1976

Created as
a Centre
1977

Became a
Programme
2002

?
2018

Habitat II
Received enhanced
mandate -
1996

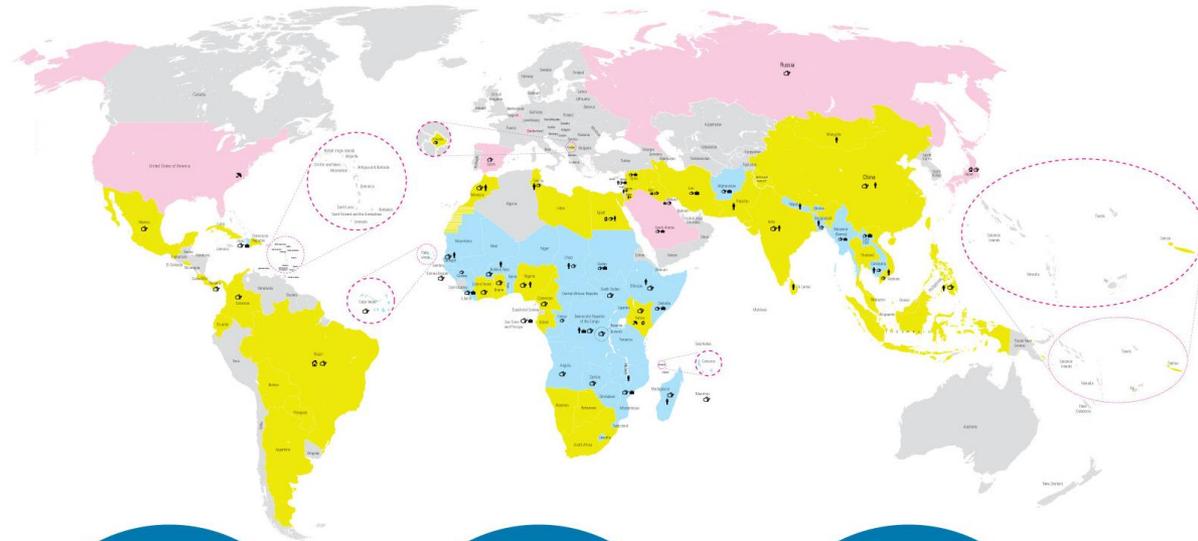
Habitat III
Received new
roles through
the New Urban
Agenda
2016

UN-Habitat
Internal
Change

UN-Habitat
Reform
OEWG

UN System
reform

40 years of work, supporting over 95 countries



59

Offices/representation
in 59 countries

95

Technical, Advisory
95 countries

4

4 Regional Offices

3

3 Liaison Offices in
New York, USA;
Geneva, Switzerland
and Brussels, Belgium.



24 countries have Habitat Programme
Managers (HPMs)



16 countries have Chief Technical
Advisors (CTAs).

45% LDCs

44% MICs

11% HIC

Our normative work complements our operations and vice versa

NOT EXHAUSTIVE

2,866

Publications covering diverse topics on Human Settlement, Sustainable Urbanization and Sustainable Development

Over **13 million** Downloads



International Guidelines on Urban and Territorial Planning

Published in 2015, translated to 11 languages and 28 implementing partners (9 UN Agencies)

105,000



Downloads

7 GLOBAL FLAGSHIP REPORTS



601,871



Downloads



AFGHANISTAN

Over

13 million

Afghans Achieving Sustainable Urbanization



IRAQ

Over

33 million

People Achieving Sustainable Urbanization



DEMOCRATIC REPUBLIC OF THE CONGO (DRC)

Over

15 million

DRC citizens benefitting through Peace, Security and Improved Livelihood



PHILIPPINES

Over

1.1 million

People enjoy better living Environment and Good health



KINGDOM OF SAUDI ARABIA

45%

45% of KSA population Achieving Sustainable Urbanization

We mobilize and coordinate urban stakeholders and catalyze action through platforms and partnerships



Examples of thematic networks:



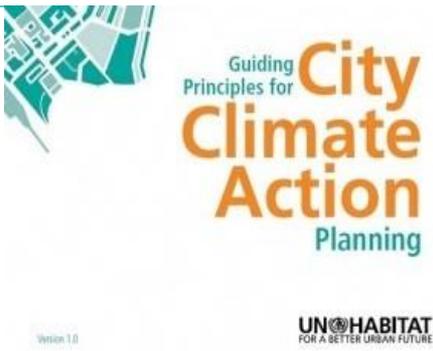
UN-Habitat's partnerships:

3,700 partners

in national governments, local authorities and networks, NGOs, development banks, the private sector

25 UN entities

Partnerships for normative innovation and operational impact



UN-Habitat and 48 partners developed / endorsed the **Guiding Principles for City Climate Action Planning**



Using the **Social Tenure Domain Model** in Iraq to improve the **land rights of women**, including resolving land-related conflicts in the Yazidi community.



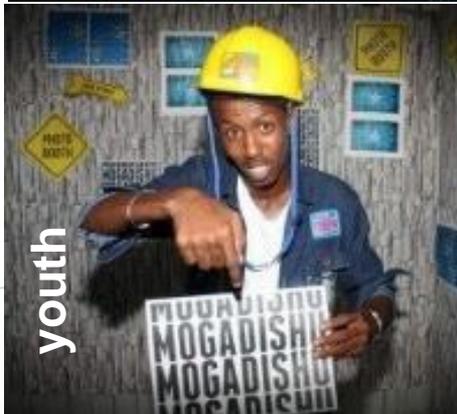
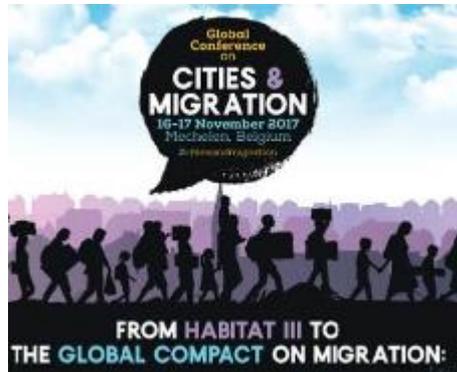
Developed **gender-balanced Community Development Councils** in Afghanistan as a tool for community members to interact with municipal representatives.



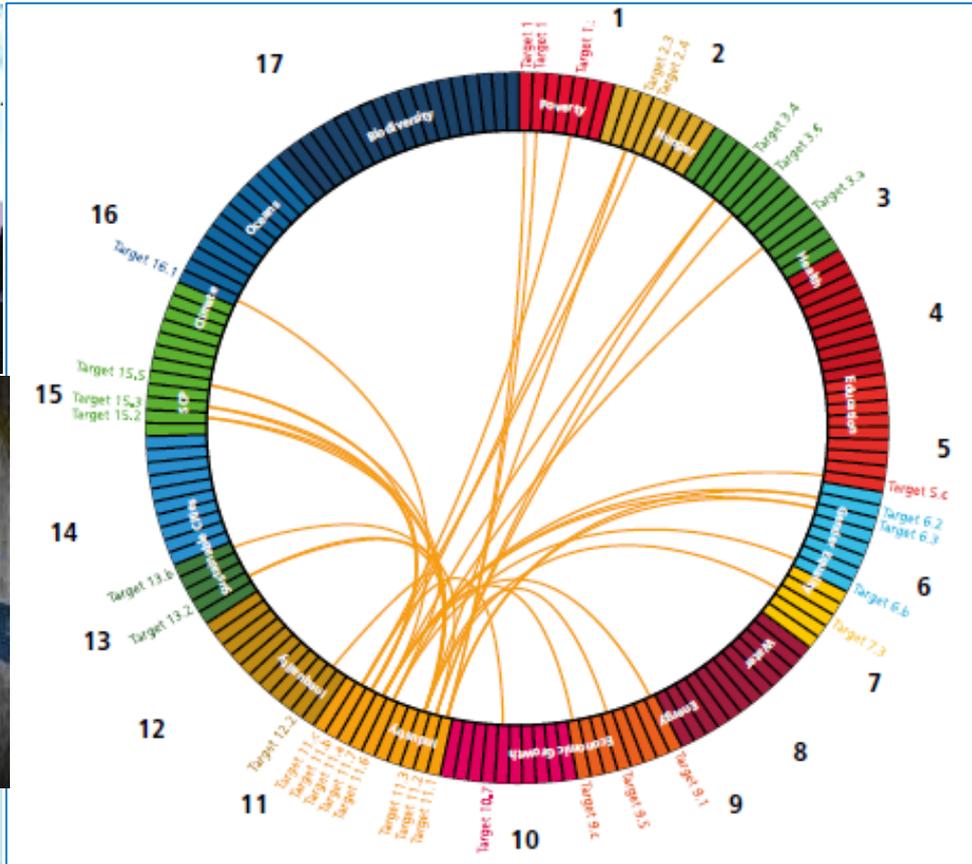
UN-Habitat and game “Minecraft” increase **youth participation** in urban design and governance

We also contribute to collective efforts to address global challenges through urban solutions

NOT EXHAUSTIVE



youth
Sustaining Peace



5 GENDER EQUALITY

UN HUMAN RIGHTS

Tackling the humanitarian-development divide

Sendai Framework for Disaster Risk Reduction
2015 - 2030

CLIMATE CHANGE URBAN SOLUTIONS

Our work and value is recognized

“The People’s Process [developed by UN-Habitat] is very important in a country like Sri Lanka where so many people have been displaced and marginalized. It gives hope and power back to people.”

Representative of the Government of Sri Lanka, March 2018

Some outstanding results have been achieved in the past three years, with UN-Habitat building on its knowledge and experience to achieve direct results with partners. It has also contributed to shifting strategic approaches in the international context.

MOPAN evaluation report, January 2017

UN-Habitat has been recognised over the years for its work on local governance, decentralisation, sustainable urbanisation and human settlements.

Report of the High Level Independent Panel, August 2017

UN-Habitat demonstrates a clear strategic direction and performs well in relation to strategic management.

Report of the mid-term evaluation of strategic plan, October 2017



However we face a number of challenges

Normative **Teamwork**
Engaging member states **Impact**
UN System Linkage **Efficiency**
Trust **Outcomes**
Funding **Operational**
People **Collaboration**
Delivery **Leadership** **Focal Point**

We are starting to address these challenges



Internal engagement

137 respondents to Staff survey

500 pages of e-mail feedback

400 people engaged in town hall sessions

10 meetings with field offices and staff



Engagement with stakeholders

8 high-level meetings

105 bi-laterals in Kuala Lumpur, New York and Nairobi



UN-Habitat Change Task force

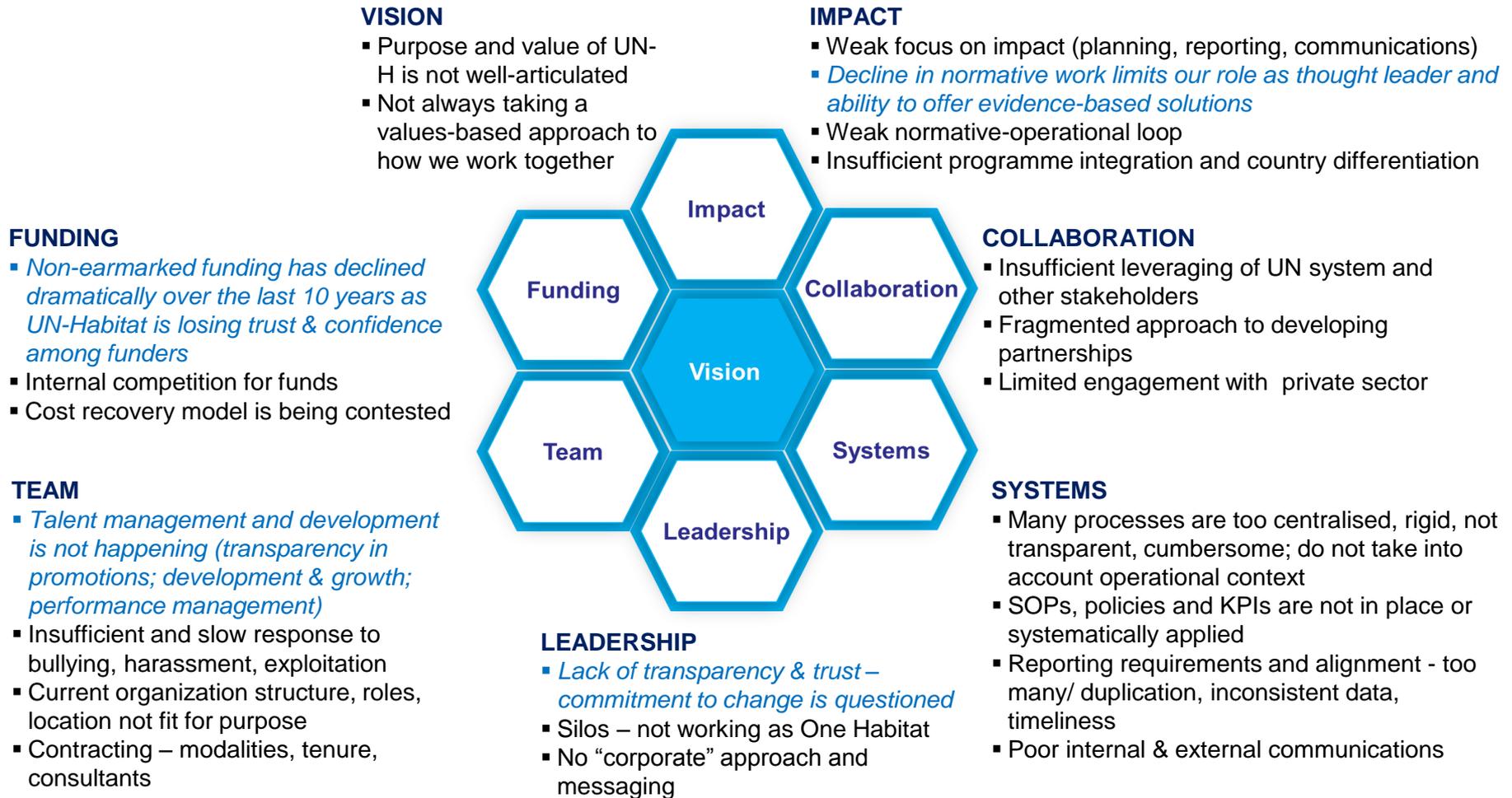
5-member cross-functional team

100 documents reviewed

We assessed the issues raised across seven areas



A number of issues that need attention were identified



We are working on a number of priorities to address these issues

Priority 1 (VISION):
Foster a values-driven way of working *to achieve our shared vision and purpose*

Priority 2 (IMPACT):
Deliver impact at scale in all that we do *to change lives for the better*

Priority 3 (FUNDING):
Regain trust and confidence of funders *to deliver our mandate*



Priority 4 (COLLABORATION):
Collaborate effectively within UN system and externally *to achieve more together*

Priority 5 (TEAM):
Create a safe and productive workplace *where talent thrives*

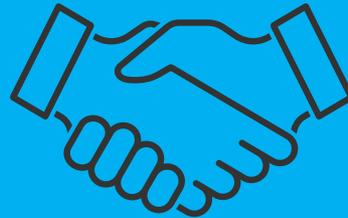
Priority 6 (PROCESSES):
Get systems and processes right *for maximum efficiency*

Priority 7 (LEADERSHIP):
Engage and empower people *to collectively drive change*

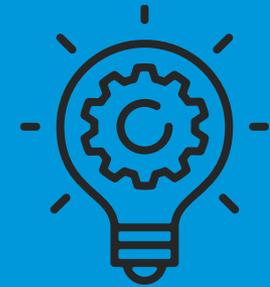
Our aspiration is to deliver three outcomes as we change



UN-Habitat is
trusted, transparent
& accountable



UN-Habitat
operates effectively,
efficiently and
collaboratively



UN-Habitat's
expertise is
relevant, valued
and in demand

To make this a reality, we will need to implement more than 40 actions by end-2019

Priority	No. of Actions	Example of Actions Proposed
Priority 1 (VISION): Foster a values-driven way of working <i>to achieve our shared vision and purpose</i>	4	<ul style="list-style-type: none"> Refine Vision-Mission-Values to better reflect UN-H's role in an urbanising world
Priority 2 (IMPACT): Deliver impact at scale in all that we do <i>to change lives for the better</i>	7	<ul style="list-style-type: none"> Finalise and communicate Typologies of Human Settlements and relevant responses to meet different needs
Priority 3 (FUNDING): Regain trust and confidence of funders <i>to deliver our mandate</i>	4	<ul style="list-style-type: none"> Develop fundraising strategy with targeted approaches for different donors, including the private sector
Priority 4 (COLLABORATION): Collaborate effectively within UN system and externally <i>to achieve more together</i>	7	<ul style="list-style-type: none"> Operationalize the Stakeholder & UN Collaborative Framework (including focal point system)
Priority 5 (TEAM): Create a safe and productive workplace <i>where talent thrives</i>	8	<ul style="list-style-type: none"> Continue engagement with staff, with immediate actions to indicate that change process is real
Priority 6 (SYSTEMS): Get systems and processes right <i>for maximum efficiency</i>	9	<ul style="list-style-type: none"> Fill critical staffing gaps to deliver strategic priorities
Priority 7 (LEADERSHIP): Engage and empower people <i>to collectively drive change</i>	4	<ul style="list-style-type: none"> Conduct management and financial audit

We are refining our Vision, Mission and Values

DRAFT VISION STATEMENT

OPTION 1:

A better quality of life for all in an urbanizing world where no one and no place is left behind

OPTION 2:

An urbanizing world, with inclusive, safe, resilient and sustainable cities and other human settlements, where everyone can decently live, work and play

DRAFT MISSION STATEMENT

OPTION 1:

UN-Habitat catalyzes transformative change in cities and other human settlements. We combine practical knowledge, policy advice, technical assistance and collaborative action to support governments at all levels and other stakeholders to achieve sustainable urbanization

OPTION 2:

UN-Habitat combines practical knowledge, policy advice, technical assistance and collaborative action to support governments at all levels to achieve sustainable urbanization thus improving standards of living everywhere, for everyone

THINK

DO

PARTNER

SHARE

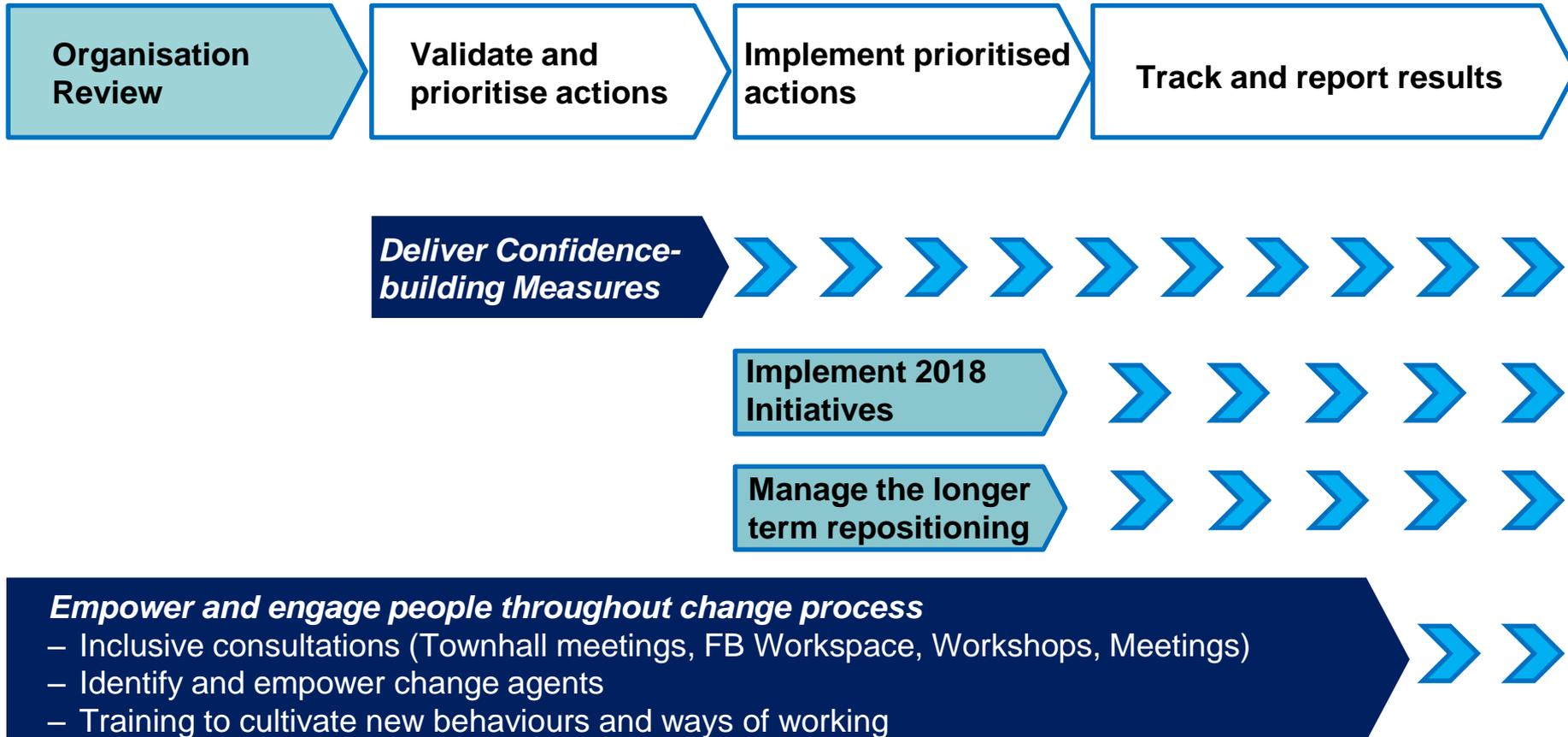
We are developing the Strategic Plan 2020-2025 in a consultative manner

- An inclusive consultation process to identify priorities
- Ensure a coherent UN system wide approach
- Strengthen normative work
- Clear results-based framework
- Enhance feedback loop between normative and operational work
- Do less, better

Comprehensive implementation of the New Urban Agenda to achieve the Urban SDGs and contribute better to other global priorities

We are moving forward together to make change happen

 Imperatives for success



We need to invest together to achieve sustainable change and impact –

STABILIZE

Address the financial deficit

Address normative gaps in current Strategic Plan

CHANGE

Internal governance, accountability, trust and competence

Organizational restructuring

STRENGTHEN

Strategic Plan
2020 - 2025

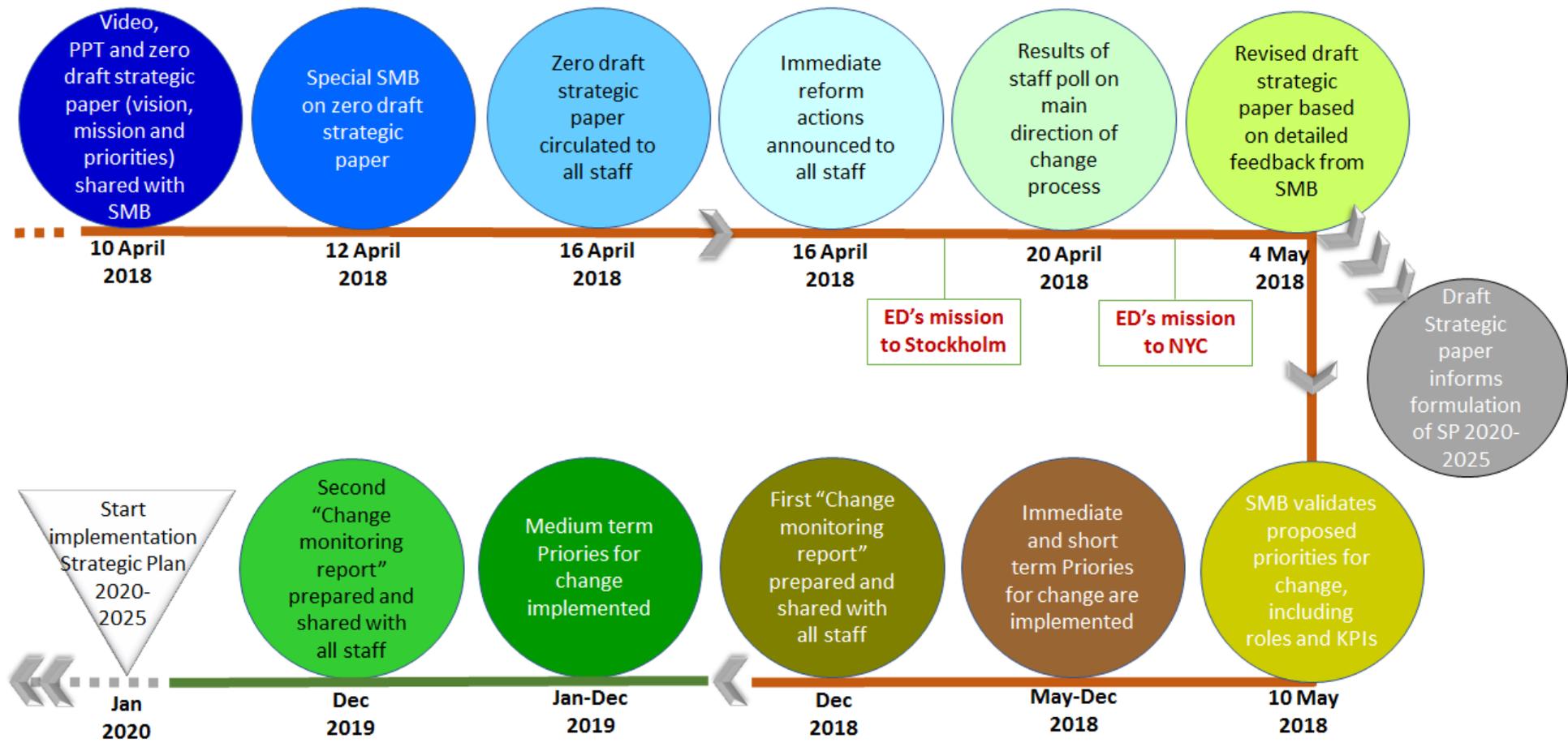
Improve
funding

Coordination
role

Partnerships

Governance and Institutional Reform Member State-led

Timelines: Consultations, Validation and Implementation of Priorities for Change in UN-Habitat



Recent Missions

1. New York
2. Washington DC
3. Stockholm
4. Dubai
5. Addis Ababa
6. Strasbourg
7. Brussels
8. Madrid

Enhanced UN-Habitat Engagement with the CPR

Grateful for CPR advice and engagement and would like to explore possibility of:

- Showcasing UN-Habitat work in Kenya and around the world
- Human settlements and urban walks
- Localizing NUA and SDG implementation

Enhanced UN-Habitat Engagement with the CPR contd.

- School-based programme on solid waste and other human settlements issues
- Using Kenya as a pilot for NUA and SDG implementation
- Branding of UN-Habitat
- CPR induction seminar series, beginning September 2018

Key Portfolio Developments

- Total grants approved, February to May 2018: US\$69.5 million
- Several new projects approved in all regions
- Examples to be presented separately

Annual Progress Report on Implementation of Strategic Plan 2014-2019

- Report prepared in response to GC resolution 25/3
- Indicators of achievement show progress
- Results-focused case studies included
- Financial performance outlined
- CPR engaged and provided feedback, for which we are grateful



Leadership

Trust

Governance

Impact

Walk the talk

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