

UN HABITAT

FOR A BETTER URBAN FUTURE

**63rd REGULAR MEETING OF THE COMMITTEE OF PERMANENT
REPRESENTATIVES TO UNITED NATIONS HUMAN SETTLEMENTS
PROGRAMME**

1 DECEMBER 2016

Agenda Item 6:

**Proposed Work Programme and Budget 2018-2019 (Revision of the
Strategic Plan 2014 - 2018)**

HSP/CPR/63/6

REVISION OF THE UN-HABITAT STRATEGIC PLAN FOR 2014-2019: PROGRESS REPORT

1. Introduction: Rationale for the Strategic Plan Revision

As stated in paragraph 95 of UN-Habitat's current Strategic Plan for 2014-2019 (reproduced below), the time has come to start the review of the Plan in order to respond to the outcome of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III) and the results of the midterm evaluation of the Plan:

...The strategic plan will be adjusted on the basis of this midterm evaluation, the outcome of Habitat III (i.e., the new urban agenda), and any changes in the governance structure of UN-Habitat...

According to the UN-Habitat Action Plan adopted following the OIOS evaluation of UN-Habitat released in January 2015, the mid-term evaluation of the Strategic Plan 2014-2019 will be completed by 30 April 2017. In the absence of that mid-term evaluation, lessons learnt from the implementation of the Strategic Plan may be extracted from the following documents:

- OIOS evaluation cited above;
- Multilateral Organization Performance Assessment (MOPAN), currently on-going;
- Evaluability assessment of the Strategic Plan, currently in draft form;
- Annual progress reports on the implementation of the Strategic Plan, for 2014 and 2015, both based on self-assessment of progress; and
- Recent evaluations of specific UN-Habitat programme areas.

2. Scope of Strategic Plan Revision

The revision of the Strategic Plan incorporates new areas of work contained in the New Urban Agenda and responds to lessons so far learnt from the implementation of the Strategic Plan. In addition, the revision takes into account the 2030 Agenda for Sustainable Development and the Sustainable Development Goals (SDGs), the Addis Ababa Action Agenda of the Third International Conference on Financing for Development, the Sendai Framework for Disaster Risk Reduction 2015-2030, as well as the Paris Agreement under the United Nations Framework Convention on Climate Change. The revision of the Strategic Plan generally entails:

- (a) Light amendment of the **Narrative** of the Strategic Plan so as to emphasize the role of well-planned and well-managed urbanization in overall sustainable development

- and to reflect the New Urban Agenda, the 2030 Agenda and the SDGs, the Sendai Framework, the Addis Ababa Action Agenda and the Paris Agreement;
- (b) Light amendment of the focus area **Strategic Result**, if necessary;
 - (c) Amendment of the statement describing the **Challenges** that the focus area addresses;
 - (d) Amendment of the statement on **What specific actions the focus area implements** in order to address the identified challenges;
 - (e) Amendment of the statement describing **How the specific actions described are implemented** (the implementation strategy);
 - (f) Amendment of **Methodology for Implementation of Cross-cutting Issues**; and
 - (g) Light amendment of the focus area **Expected Accomplishments and Indicators of Achievement** and possible addition of **Expected Accomplishments and Indicators of Achievement** for Executive Direction and Management (which encompasses the work of the Office of the Executive Director, the External Relations Division and the Management and Operations Division).

3. The Revision Process

The Strategic Plan revision process is following the simple procedure below:

- Each Branch Coordinator, who is also the Focus Area Coordinator, jointly with all Regional Office Directors and in consultation with the professional staff under the focus area, reviews and proposes amendments to their focus area;
- Each Focus Area Coordinator presents to Senior Management the amendments suggested for their focus area for discussion and decision;
- Suggested amendments to the Strategic Plan agreed by Senior Management are shared and discussed, through an interactive process, with the CPR Subcommittee on Policy and Programme of Work, and then presented to the CPR for discussion and approval.

4. Timeline for the Strategic Plan Revision Process

The timeline for the revision of the Strategic Plan is determined by the ten weeks rule for submission of documents for Governing Council sessions. This means the revised Strategic Plan should be submitted to the Governing Council by 23 January 2017, ten weeks before the 26th session of the Council to be held from 3 to 7 April 2017. The deadline for the preparation of the Work Programme and Budget for 2018-2019 is also important, since the preparation of this document will be based on the revised Strategic Plan 2014-2018 and the revised Strategic Framework 2018-2019.

5. Progress Made to Date

On 4 November 2016, Branch Coordinators and Regional Office Directors were invited to contribute suggested amendments to the Strategic Plan in their areas of responsibility. At the time of writing, inputs had been received from four branches and one regional office.

Inputs were yet to be received from three branches and three regional offices. Amendment of the general narrative parts of the Strategic Plan is on-going.

On 9 November 2016, a briefing to the CRP Subcommittee on Policy and Programme of Work on the revision of the Strategic Plan 2014-2019 was made. During the same meeting, a further briefing on the revision of the Strategic Framework 2018-2019 and on the preparation of the Workprogramme and Budget 2018-2019 was also made. The focus of both briefings was on process issues.

6. Proposed Way Forward

It is planned that a draft of the revised Strategic Plan 2014-2019 will be ready by the time of the 63rd regular meeting of the Committee of Permanent Representatives (CPR). It is hoped that the CPR Subcommittee on Policy and Programme of Work will be empowered, by the CPR, to finalize, together with the Secretariat, the revision of the Strategic Plan by the end of January 2017. It is also planned that, once the draft of the revised Strategic Plan 2014-2019 is ready, it will be used as a basis for the revision of the Strategic Framework 2018-2019 and the preparation of the Workprogramme and Budget for 2018-2019 between mid-December 2016 and mid-February 2017.

17 November, 2016