



WORK PROGRAMME AND BUDGET 2023:

ORIENTATIONS FOR THE DEVELOPMENT OF THE WORK PROGRAMME 2023 AND PRIORITIZATION

**CONSULTATIONS WITH THE AD-HOC WORKING GROUP ON PROGRAMMATIC, BUDGETARY AND
ADMINISTRATIVE MATTERS OF THE EXECUTIVE BOARD**

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| Introduction



The second **Quadrennial Report** on implementation of the New Urban Agenda (NUA) highlights the need to elevate the NUA and to position its **transformative commitments** and key drivers to enable countries achieve the Sustainable Development Goals and other global agendas



The **COVID-19** pandemic exposed systemic inequalities and created new vulnerabilities. The pandemic also showed the State's crucial role in providing public goods and services, the significance of **local fiscal capacity**; inclusive **multi-level governance**; and the importance of planning and **urban design**, adequate housing and **sustainable** neighbourhoods



Cities provide opportunities to anchor pandemic recovery in **social justice** and **climate action**



While the UN-Habitat programme of work continues to adapt to evolving conditions, financial resources are needed to adequately **support Member States**, and the Organization will continue to prioritize its work in line with the **available resources**



| Strategy

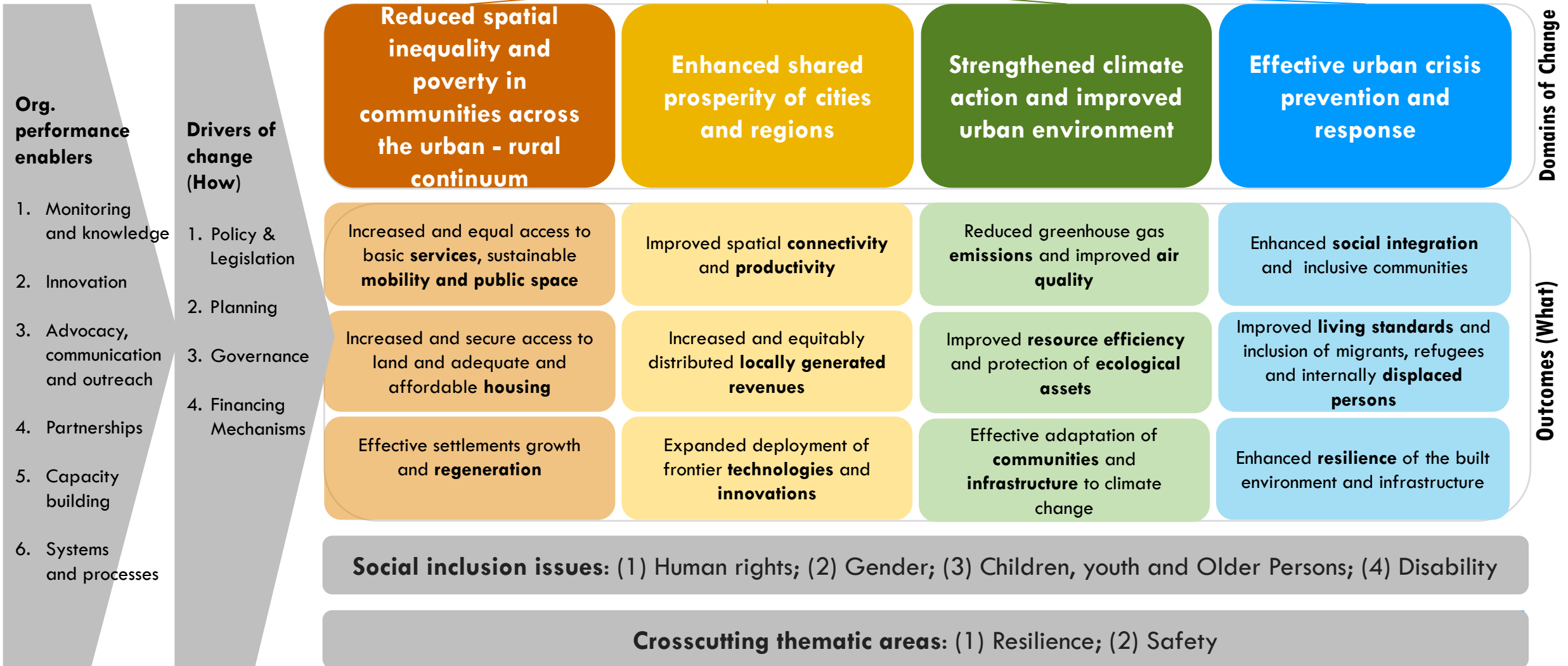
The strategy for delivering the programme plan in 2023 continues to be driven by the **strategic plan** for the period **2020–2023**.

The mid-term review of the Strategic Plan found that the COVID-19 pandemic demonstrated the value of the strategic plan, which serves both as a **framework for recovery** and as a road map for **achieving the SDGs**.



UN-Habitat Strategic Plan 2020-2023

Sustainable urbanization is advanced as a driver of development and peace, to improve living conditions for all



Objective

Domains of Change

Outcomes (What)

| Strategy - Key elements of the strategy for 2023

- 1) Co-create new programmes and projects to integrate normative and operational work; ensure alignment with adjustments to the Strategic Plan
- 2) Flagship programmes fast-track integration of normative and operational work; and scale impact of the organization
- 3) Capacity-building initiatives, digitization of tools and virtual e-learning programmes
- 4) Advocacy, communication and outreach activities across the 4 subprogrammes and mobilize public and political support
- 5) Follow up of key meetings e.g., High-Level meeting of the G.A., 11th session of the World Urban Forum, COP27
- 6) Monitor and report on global conditions and trends and provide evidence for policymaking
- 7) Strategic partnerships with other UN entities and other international organization & actors



| Strategy - Translation of the key elements into adjusted strategies at the subprogramme level



Subprogramme 1: further increase the focus on access to **adequate housing** to overcome inequalities and facilitate social inclusion



Subprogramme 2: strengthen the focus on **municipal finance** and **socio-economic recovery**



Subprogramme 3: increase the **synergies** between programming focusing on **climate change** and **urban environment**



Subprogramme 4: focus on **urban recovery** as a key instrument for effective action in the humanitarian, development and peace and security nexus



| Strategy - COVID-19 Recovery

Planned deliverables to support Member States' ongoing management of and recovery from the COVID-19 pandemic:

1 Support governments to increase access to water, sanitation and adequate housing

2 Advocate for the prevention of evictions

3 Measure and reduce spatial vulnerability

4 Prepare urban planning strategies and local resilience programmes



| Strategy - Lessons learned from the COVID-19 pandemic

UN-Habitat have mainstreamed lessons learned and best practices related to adjustments and adaptation of its 2023 programme owing to the COVID-19 pandemic, including:

1 Continuation of virtual and hybrid meeting modalities to allow for broader participation

2 Complementing existing tools of UN-Habitat with online digital learning companions to expand outreach

3 Stronger focus on sustainable economic recovery across the 4 subprogrammes



| External factors

The programme plan for 2023 is based on the following **assumptions**:

(a) Adequate unearmarked extrabudgetary resources are available

(b) Countries commitment to the New Urban Agenda and 2030 Agenda for Sustainable Development (SDGs)

(c) National and local governments continue to request for policy advice and technical assistance from UN-Habitat to develop and implement their urban policies, plans and strategies

(d) Urban indicators, data and information are used to formulate policies, with adequate mechanisms available for impact monitoring and performance assessments

(e) Social, political and macroeconomic conditions will not affect implementation of programmes and projects



| Structure of the Work Programme 2023

A. Proposed programme plan for 2023 and programme performance for 2021

Overall Orientation

1. Mandates and background
2. Strategy and external factors for 2023
3. Programme performance in 2021 – Impact of COVID-19
4. Legislative mandates
5. Deliverables (Cross-cutting)
6. Evaluation activities

Programme of work for 2023: 4 Sub-programmes

1. Objective
2. Strategy
3. Programme performance in 2021
4. Planned Results for 2023 (4 highlighted results)
5. Deliverables

B. Proposed post and non-post resource requirements for 2023*



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