Consultations with the Ad-hoc working group on Programmatic, Budgetary and Administrative Matters of the Executive Board

Work Programme and Budget for the year 2023

Stephen Slawsky
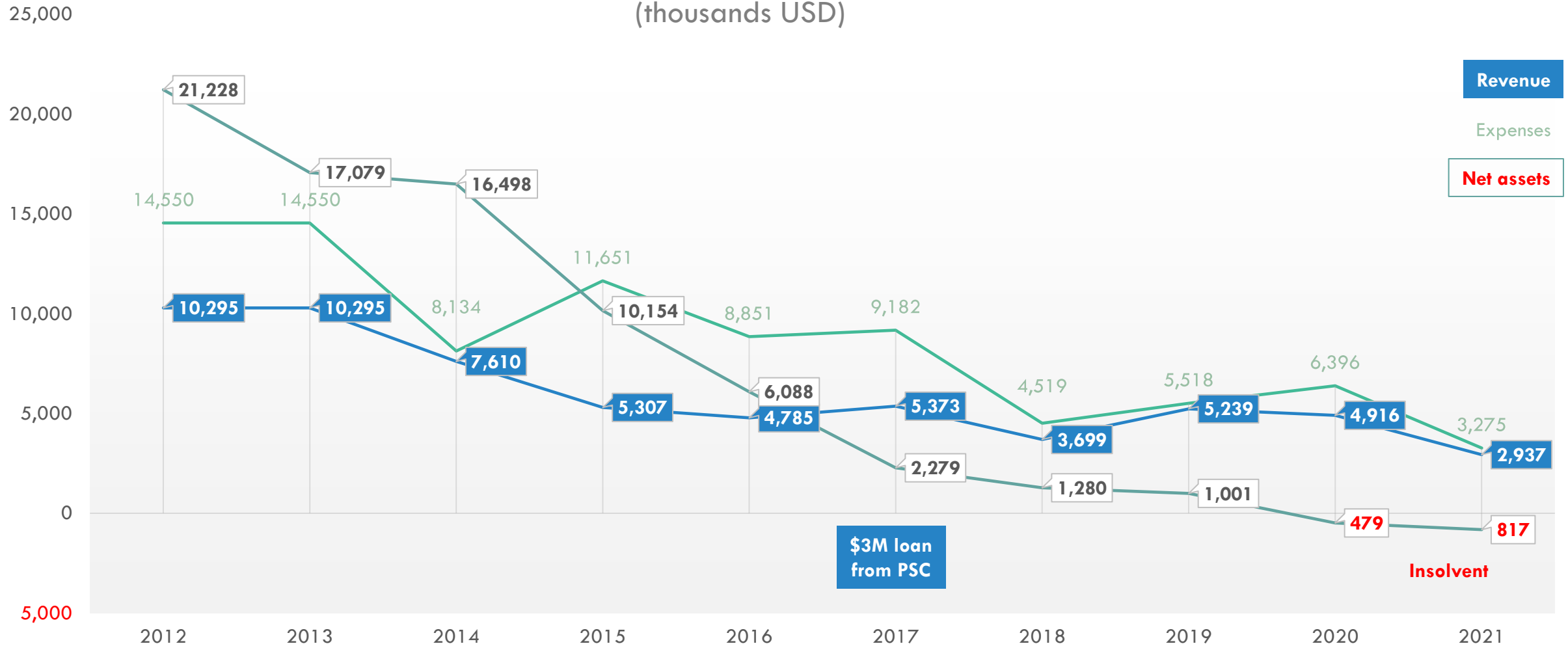Director, Management, Advisory and Compliance Service

Monday 21 March 2022

Annual revenue, expenses and net assets
(thousands USD)

Revenue

Expenses

Net assets

21,228

17,079

16,498

14,550   14,550

11,651

10,295   10,295

8,134

10,154

8,851

9,182

7,610

5,307

6,088

5,373

4,785

4,519

5,518

6,396

5,239

4,916

3,699

3,275

2,937

2,279

1,280

1,001

479

817

$3M loan
from PSC

Insolvent

25,000

20,000

15,000

10,000

5,000

0

5,000

2012   2013   2014   2015   2016   2017   2018   2019   2020   2021

UN@HABITAT
FOR A BETTER URBAN FUTURE

✓ Reassign staff to available regular budget posts

✓ Reassign staff who are already doing project work

✓ Offers of early retirement

Freeze / abolish vacated posts

✓ Hiring freeze

✓ Additional internal controls on non-staff expenditures

Responding to the pandemic

HEALTH RESPONSE

HUMANITARIAN RESPONSE

SOCIO-ECONOMIC RESPONSE

Funds
USD **32 million**
44% of required
USD **72** million

Portfolio
75 projects
in 37 countries
and 300 cities

Beneficiaries
Over **10 million people**

Beneficiary cities
Mapping and data from
1,700 cities
informing decision-making
and improving coherence

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FOR A BETTER URBAN FUTURE

Setting the global discourse on sustainable urban development

The City Prosperity Initiative was used to guide decision-making in around **50 cities** by establishing linkages between data, knowledge and policy actions.

We collected data on **77 indicators** from **1,500 urban areas** in **132 countries** with the Global Urban Indicators Database.

We prepared a Global Monitoring Framework as a **universal urban monitoring system**.

We launched the **Urban Agenda Platform** to support monitoring of progress to achieve the New Urban Agenda and urban related SDGs.

We provided support to **36 national governments** and more than **20 cities**, benefitting more than **300,000 people** by improving living conditions in informal settlements.

We supported the local **implementation of the SDGs** through 30 sustainable, integrated and inclusive urban projects, achieving scaled transformative change in **19 cities**.

96 cities used participatory planning methodologies and collected spatial data to increase **social cohesion** between migrant, displaced and host communities under several **regional and country teams**.

The **HerCity platform** provided a digital toolbox to create more inclusive, equal and sustainable cities and promote **participation of girls and young women** in urban planning using innovative digital technologies in **17 cities**.

Reaching those most in need

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FOR A BETTER URBAN FUTURE

Reduced spatial inequality and poverty in communities across the urban-rural continuum
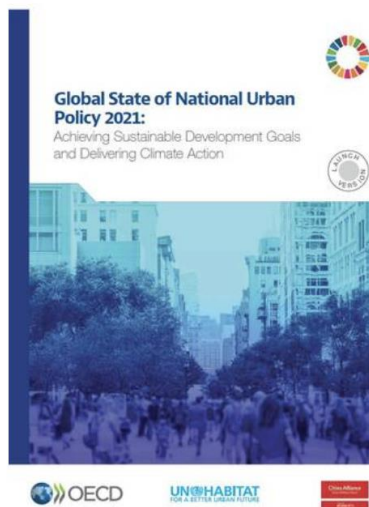
Enhanced shared prosperity of cities and regions

Strengthened climate action and improved urban environment

Effective urban crisis prevention and response

GLOBAL REPORT

Global State of National Urban Policy 2021

The COVID-19 pandemic has highlighted an opportunity and the potential for national urban policy (NUP) to shape more resilient, green and inclusive cities as part of countries recovery packages. The scale and urgency of pressing and emerging urban challenges has become evident and has given prominence to NUP as a tool...

Read more
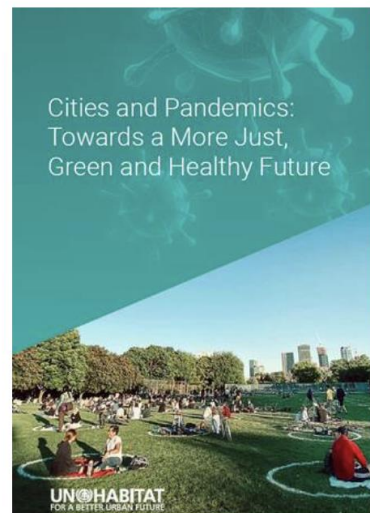
TECHNICAL REPORT

Cities and Pandemics: Towards a more just, green and healthy future

The UN-Habitat's Report on Cities and Pandemics: Towards a More Just, Green and Healthy Future presents an analysis of the situation of the COVID-19 in cities and urban areas after one year since the declaration of pandemic and outlines a range of bold measures that could deliver a lasting and sustainable recovery... Read more
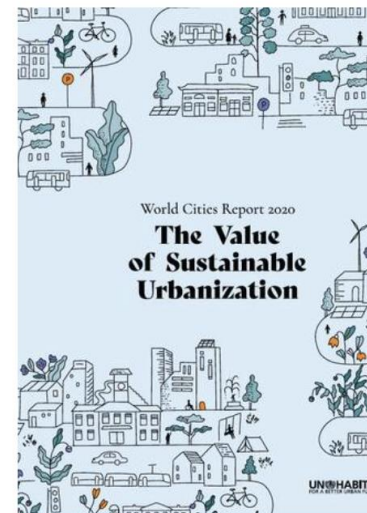
WORLD CITIES REPORT

World Cities Report 2020: The Value of Sustainable Urbanization

The world we live in has been transformed in a manner not witnessed in recent times. The coronavirus pandemic has triggered what arguably is the worst public health crisis in a century and the worst economic downturn since the Great Depression. In a rapidly urbanizing and globalized world, cities have been the...

Read more

TECHNICAL REPORT

The New Urban Agenda Illustrated

The New Urban Agenda, adopted at Habitat III in Quito, Ecuador, on 20 October 2016, presents a paradigm shift based on the science of cities and lays out standards and principles for the planning, construction, development, management and improvement of urban areas. The New Urban Agenda is intended as a resource for...

Read more

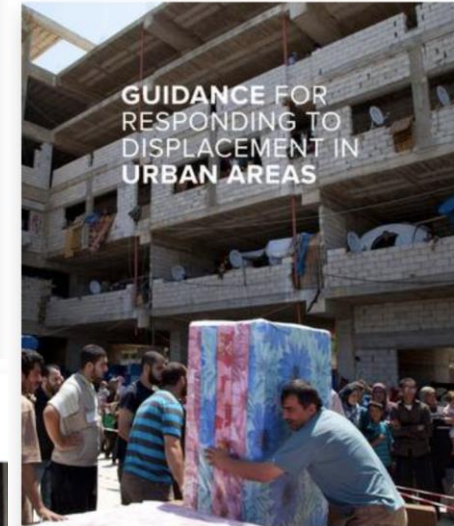Tried and tested assistance to cities, regions and countries

GLOBAL PUBLIC SPACE PROGRAMME
ANNUAL REPORT

PUBLIC SPACE PROGRAMME

GUIDANCE FOR RESPONDING TO DISPLACEMENT IN URBAN AREAS

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UNHCR

2020 CATALOGUE OF SERVICES

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FOR A BETTER URBAN FUTURE

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FOR A BETTER URBAN FUTURE
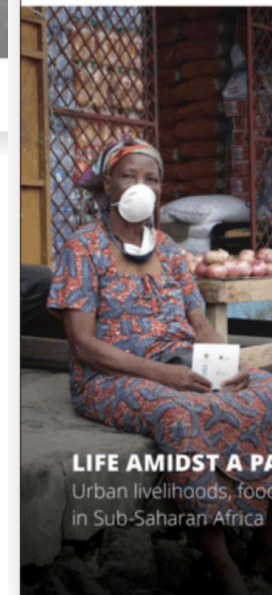
LIFE AMIDST A PANDEMIC:
Urban livelihoods, food security and nutrition in Sub-Saharan Africa

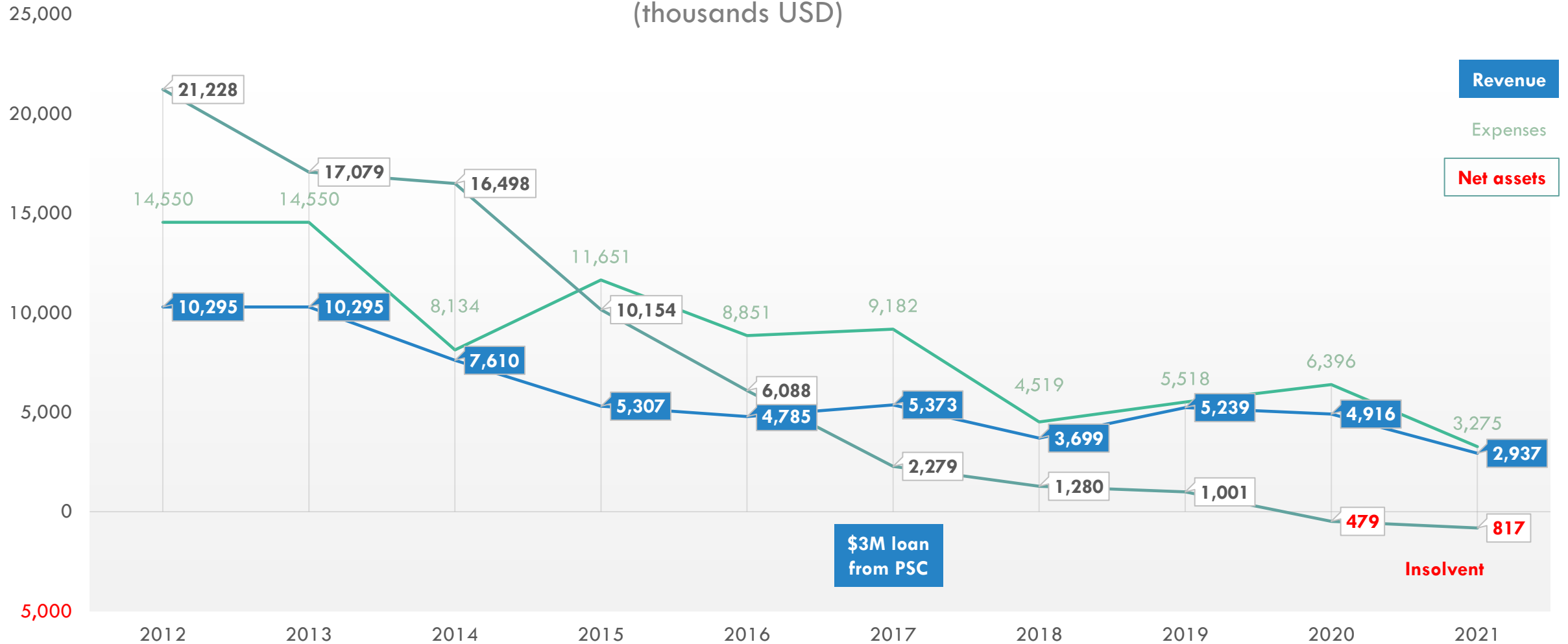December 2021

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These outputs were all done with our existing limited capacity.

Imagine what else we can accomplish. But first, we must achieve solvency and safeguard our core mandate.

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Source of funds	2022 approved	2022 encumbered	2023 proposed	Resources				
				2023 package A	2023 package A+	2023 package B	2023 package C	2023 package D
Regular budget	75	75	82	82	82	82	82	82
Core foundation	69 $12M	10 $2.2M	14 $3M	25 $4.5M	34 $6M	43 $7.5M	62 $10.1M	69 $12M

✓ Ensures solvency, safeguards our core mandate, and sets the scene to scale up
✓ Clear message of the truth to build donor trust – no mixed messages
✓ Realistic spending plan, given hard constraints of current insolvency – must not plan to spend more than we have
✓ Demonstrates fiscal agility

✓ Total 11 additional posts compared to current state
✓ Proposed regular budget +7 posts: aligns funding with normative / intergovernmental functions
✓ Best case for approval in Fifth Committee
✓ If more contributions are received, then more can be spent: we can spend only what we have

Recommendations to the Executive Board
on the 2023 draft work programme and budget